

**By-Law Number 2021-32****A By-Law to Approve the 2021 General Municipal Capital Budget and the 2021 Municipal Utility Capital Budgets****Passed:** February 16, 2021

The Council of The Corporation of the City of Kingston hereby enacts as follows:

1. That the following amounts, as presented in Schedule A attached hereto and marked as part of this By-Law, are hereby adopted as the 2021 capital budget for The Corporation of the City of Kingston:

**General Municipal**

<b>Capital expenditures:</b>	<u>\$ 62,170,555</u>
<b>Financing:</b>	
General Municipal Reserve Funds (PAYG)	\$ 37,652,104
Working Fund Reserve	300,000
Government grants	20,868,692
Contributions from others	<u>3,349,759</u>
<b>Total financing:</b>	<u>\$ 62,170,555</u>

**Municipal Utilities**

<b>Capital expenditures:</b>	<u>\$ 14,629,250</u>
<b>Total financing:</b>	
Utilities Reserve Funds (PAYG)	<u>\$ 14,629,250</u>

2. That the amounts included in the 2021 capital budget for respective local board(s), are in accordance with the *Municipal Act*, Section 290(1).
3. That transfers of capital budget and reserve fund appropriations may be made by resolution of the Council of The Corporation of the City of Kingston.
4. This By-Law shall come into force and take effect on the date of its passing.

**Given all Three Readings and Passed: February 16, 2021**

**2021 Capital Budget Summary**

	Funding (2021)						
	Budget 2021	Reserve Funds	Municipal Capital Reserve Fund	Development Charges Reserve Fund	Other	Grants	Total
		PAYG	PAYG				
<b>General Municipal</b>							
<b>Transportation &amp; Infrastructure Services</b>							
Public Works Services	2,912,000	142,500	2,439,500		250,000	80,000	2,912,000
Solid Waste	140,000	140,000					140,000
Asset Management & Fleet	6,671,586	5,466,986	479,504	573,096		152,000	6,671,586
Transit	3,544,674	667,822		173,653		2,703,199	3,544,674
<b>Community Services</b>							
Planning & Development	606,000	87,500	361,000	157,500			606,000
Building & Enforcement	210,000	110,000	100,000				210,000
Long-Term Care	343,242	80,000			263,242	-	343,242
<b>Business, Environment &amp; Projects</b>							
Real Estate & Environment Initiatives	150,000	150,000					150,000
Climate Leadership Division	18,425,000	150,000	975,000		2,500,000	14,800,000	18,425,000
Cultural Services	706,539	99,270	557,269		50,000		706,539
Recreation & Leisure Services	1,488,490	890,098	598,392				1,488,490
<b>Corporate Services</b>							
Facilities Management & Construction Services	14,575,223	10,264,567	3,710,656			600,000	14,575,223
Fire & Rescue	2,410,000	2,285,500	62,250		62,250		2,410,000
Information Systems & Technology	5,131,840	3,040,251	1,586,822		504,767		5,131,840
<b>Finance &amp; Administration</b>							
Housing & Social Services	2,857,276		323,783			2,533,493	2,857,276
<b>Subtotal</b>	<b>60,171,870</b>	<b>23,574,494</b>	<b>11,194,176</b>	<b>904,249</b>	<b>3,630,259</b>	<b>20,868,692</b>	<b>60,171,870</b>

**2021 Capital Budget Summary**

	Funding (2021)						Total
	Budget 2021	Reserve Funds	Municipal Capital Reserve Fund	Development Charges Reserve Fund	Other	Grants	
		PAYG	PAYG				
<b>General Municipal</b>							
Library	711,385	691,885			19,500		711,385
Police	910,000	910,000					910,000
Kingston Access Services (KAS)	377,300	377,300		-			377,300
<b>Total Police, Library &amp; KAS</b>	<b>1,998,685</b>	<b>1,979,185</b>	<b>-</b>	<b>-</b>	<b>19,500</b>	<b>-</b>	<b>1,998,685</b>
<b>General Municipal Total</b>	<b>62,170,555</b>	<b>25,553,679</b>	<b>11,194,176</b>	<b>904,249</b>	<b>3,649,759</b>	<b>20,868,692</b>	<b>62,170,555</b>
<b>Utilities</b>							
Water	4,721,650	800,000		3,921,650			4,721,650
Wastewater	9,908,000	2,708,000		7,200,000			9,908,000
<b>Municipal Utilities Total</b>	<b>14,629,650</b>	<b>3,508,000</b>		<b>11,121,650</b>			<b>14,629,650</b>
<b>Grand Total</b>	<b>76,800,205</b>	<b>29,061,679</b>	<b>11,194,176</b>	<b>12,025,899</b>	<b>3,649,759</b>	<b>20,868,692</b>	<b>76,800,205</b>

Funding Summary:	Total
Reserve Funds	52,281,754
Grants	20,868,692
Working Fund Reserve	300,000
Other	<u>3,349,759</u>
	<b>76,800,205</b>

## 2021 Capital Budget Summary

Capital Projects		Sources of Funding						
Description	2021 Budget	Reserve Funds PAYG	Reserve Funds Description	Municipal Capital Reserve Fund PAYG	D.C. Reserve Fund	Grants	Other	Notes
<b>2021 Projects</b>								
<b>Transportation &amp; Public Works</b>								
<b>Public Works Services</b>								
PBW - Right-of-way Inspections/Repairs	150,000			150,000				
PBW - Turtle Fence	525,000			445,000		80,000		
PBW - ROW - Downtown Patio Program and Design	250,000						250,000	WFR
PBW - Pavement Marking	797,000			797,000				
PBW - Forestry	795,000	112,500	Tree Replacement	682,500				
PBW - Low Volume Roads	250,000			250,000				
PBW - PW Building Maintenance Capital	30,000	30,000	Facility Repair					
PBW - Technology - Research & Implementation	30,000			30,000				
PBW - Parks & Sportsfields Repairs	85,000			85,000				
<b>Public Works Services</b>	<b>2,912,000</b>	<b>142,500</b>		<b>2,439,500</b>		<b>80,000</b>	<b>250,000</b>	
<b>Solid Waste Services</b>								
SLW - Groundwork Repair at Yard Waste Depot at KARC	100,000	100,000	Solid Waste and Recycling					
SLW - NEW KARC Site Improvements	40,000	40,000	Solid Waste and Recycling					
<b>Solid Waste Services</b>	<b>140,000</b>	<b>140,000</b>						

Description	2021 Budget	Reserve Funds PAYG	Reserve Funds Description	Municipal Capital Reserve Fund PAYG	D.C. Reserve Fund	Grants	Other	Notes
<b>Asset Management and Fleet Services</b>								
<b>Fleet - Municipal</b>								
FLT - Replacements - Public Works	3,803,555	3,803,555	Municipal Equipment					
FLT - Replacements - Solid Waste	35,000	35,000	Municipal Equipment					
FLT - Replacements - City Other	654,848	502,848	Municipal Equipment			152,000		
<b>Fleet - Utilities</b>								
FLT - Replacements - Treatment	16,000	16,000	Utilities Equipment					
FLT - Replacements - Underground	695,852	695,852	Utilities Equipment					
FLT - Replacements - Gas	83,731	83,731	Utilities Equipment					
<b>Fleet - Transit</b>								
FLT - Bus Refurbishments	330,000	330,000	Transit					
<b>Fleet - Municipal</b>								
FLT - Additions - Public Works	640,000			66,904	573,096			
<b>Other Fleet</b>								
FLT - Technology/Communications/Tooling	257,600			257,600				
FLT - Buildings/Grounds/Infrastructure	155,000			155,000				
Asset Management and Fleet	6,671,586	5,466,986		479,504	573,096	152,000		
<b>Transit</b>								
TRN - Bus Stops/Shelters	1,363,574	190,012	Transit		173,653	999,909		
TRN - Buildings-Transit	100,000	100,000	Transit					
TRN - Equipment	2,081,100	377,810	Transit			1,703,290		
Transit	3,544,674	667,822			173,653	2,703,199		
<b>Transportation &amp; Public Works</b>	<b>13,268,260</b>	<b>6,417,308</b>		<b>2,919,004</b>	<b>746,749</b>	<b>2,935,199</b>	<b>250,000</b>	

Description	2021 Budget	Reserve Funds PAYG	Reserve Funds Description	Municipal Capital Reserve Fund PAYG	D.C. Reserve Fund	Grants	Other	Notes
<b>Community Services</b>								
<b>Planning &amp; Development</b>								
PLD - Policy Planning Studies	350,000			192,500	157,500			
PLD - Zoning By-law Consolidation	25,000			25,000				
PLD - Heritage Property Designation Updates	30,000			30,000				
PLD - Development Review/Land Management	25,000	12,500	BRRAG	12,500				
PLD - Project Costs/Long Term Plan	150,000	75,000	BRRAG	75,000				
PLD - FME Project (GIS)	15,000			15,000				
PLD - ArcGISUrban	11,000			11,000				
Planning & Development	606,000	87,500		361,000	157,500			
<b>Building &amp; Enforcement</b>								
BEN - Accela Licensing and Code Enforcement	200,000	100,000	BRRAG	100,000				
BEN - Furnishings	10,000	10,000	BRRAG					
Building & Enforcement	210,000	110,000		100,000				
<b>Long Term Care - Rideaucrest</b>								
LTC - Equipment and Furnishings	231,242	80,000	Rideaucrest Capital				151,242	Provincial Funding
LTC - Donations, Capital Expenditures	112,000						112,000	Donations
Long Term Care - Rideaucrest	343,242	80,000					263,242	
<b>Community Services</b>	<b>1,159,242</b>	<b>277,500</b>		<b>461,000</b>	<b>157,500</b>		<b>263,242</b>	

Description	2021 Budget	Reserve Funds PAYG	Reserve Funds Description	Municipal Capital Reserve Fund PAYG	D.C. Reserve Fund	Grants	Other	Notes
<b>Business, Environment &amp; Projects</b>								
<b>Real Estate &amp; Environment Initiatives</b>								
REE - DT Coal Tar Groundwater Monitoring	40,000	40,000	Environment					
REE - Kingston East Landfill Closure	35,000	35,000	Environment					
REE - Municipal Property Environmental Remediation	75,000	75,000	Environment					
Real Estate & Environment Initiatives	150,000	150,000						
<b>Climate Leadership</b>								
CLD - Climate Leadership Priorities Implementation	150,000	150,000	Environment					
CLD - Kingston Home Energy Retrofit Program	18,275,000			975,000		14,800,000	2,500,000	
Climate Leadership	18,425,000	150,000		975,000		14,800,000	2,500,000	
<b>Cultural Services</b>								
CUL - JK Tett Centre Envelope	44,565			44,565				
CUL - Cultural Heritage	149,822			149,822				
CUL - Cultural Arts Programs	16,665			16,665				
CUL - Grand Theatre - Functional Capital	99,270	99,270	Grand Theatre Building Improvement					
CUL - Programs & Policy - Culture	50,191			50,191				
CUL - Public Art Program (KCP)	146,026			146,026				
CUL - City Hall Exhibit Development	150,000			150,000				
CUL - Engage for Change	50,000						50,000	WFR
Cultural Services	706,539	99,270		557,269			50,000	

Description	2021 Budget	Reserve Funds PAYG	Reserve Funds Description	Municipal Capital Reserve Fund PAYG	D.C. Reserve Fund	Grants	Other	Notes
<b>Recreation &amp; Leisure Services</b>								
REC - Rideau Heights Community Centre	28,850			28,850				
REC - Portsmouth Community Centre	10,000			10,000				
REC - East Kingston Community Centre, 15 Grenadier Drive	160,000			160,000				
REC - Leon's Centre - Facilities	20,000	20,000	Leon's Centre					
REC - Artillery Park	86,173	86,173	Arena					
REC - Invista Centre 1350 Gardiners Road	177,744	177,744	Arena					
REC - Cataraqui Community Centre	313,496	313,496	Arena					
REC - Memorial Centre	156,993	156,993	Arena					
REC - Centre 70	76,993	76,993	Arena					
REC - Market Square	61,549			61,549				
REC - Confederation Basin	58,699	58,699	Marina					
REC - Portsmouth Olympic Harbour	337,993			337,993				
Recreation & Leisure Services	1,488,490	890,098		598,392				
<b>Business, Environment &amp; Projects</b>	<b>20,770,029</b>	<b>1,289,368</b>		<b>2,130,661</b>		<b>14,800,000</b>	<b>2,550,000</b>	
<b>Corporate Services</b>								
<b>Facilities Management &amp; Construction Services</b>								
FAC - Heritage Properties-Grand Theatre	550,000	550,000	Grand Theatre Building Improvement					
FAC - Heritage Properties-Facilities	4,035,000	3,845,000	Facility Repair	190,000				
FAC - Non-Heritage Properties-Facilities	1,780,000	745,000	Facility Repair	1,035,000				



Description	2021 Budget	Reserve Funds PAYG	Reserve Funds Description	Municipal Capital Reserve Fund PAYG	D.C. Reserve Fund	Grants	Other	Notes
FAC - Public Works Vehicle Storage Facility	20,000	20,000	Municipal Equipment					
FAC - New Creekford Road Building	525,000	500,000	Solid Waste	25,000				
FAC - Non-Heritage-Leon's Centre	400,000	400,000	Leon's Centre					
FAC - Non-Heritage-Fire & Rescue Facilities	600,000	600,000	Fire Capital					
FAC - Non-Heritage-Rideaucrest Home	2,700,000	2,100,000	Rideaucrest Capital			600,000		
FAC - Non-Heritage-Arena & Marina Facilities	380,000	375,000	Arena					
		5,000	Marina					
FAC - Realty Asset Management	3,515,223	1,054,567	Facility Repair	2,460,656				
FAC - Designated Substance Management	70,000	70,000	Environment					
<b>Facilities Management &amp; Construction Services</b>	<b>14,575,223</b>	<b>10,264,567</b>		<b>3,710,656</b>		<b>600,000</b>		
<b>Fire &amp; Rescue</b>								
FRE-Corporate Radio System	415,000	109,975	Fire Capital	62,250			62,250	UK
		151,475	Police Equipment					
		29,050	Transit					
FRE - Communications Centre	100,000	100,000	Fire Capital					
FRE - Fire Technology Communications	120,000	120,000	Fire Capital					
FRE - Support Vehicles	75,000	75,000	Fire Capital					
FRE - Response Vehicles-Replace/Refurbish	1,400,000	1,400,000	Fire Capital					
FRE - Other Equipment	300,000	300,000	Fire Capital					
<b>Fire &amp; Rescue</b>	<b>2,410,000</b>	<b>2,285,500</b>		<b>62,250</b>			<b>62,250</b>	
<b>Information Systems &amp; Technology</b>								
IST - ICT Infrastructure	901,968	901,968	Technology					
IST - Core Capability Sustainment	384,923	384,923	Technology					
IST - Digital Workspace	220,000	220,000	Technology					

Description	2021 Budget	Reserve Funds PAYG	Reserve Funds Description	Municipal Capital Reserve Fund PAYG	D.C. Reserve Fund	Grants	Other	Notes
IST - Business Applications	1,229,402	873,903	Technology				355,499	UK RF
IST - Cyber Security	359,457	359,457	Technology					
IST - Digital Service Delivery	1,415,090	300,000	Technology	1,000,022			115,068	UK RF
IST - Core Capabilities	246,000			211,800			34,200	UK RF
IST - Continuous Improvement & Innovation	375,000			375,000				
Information Systems & Technology	5,131,840	3,040,251		1,586,822			504,767	
<b>Corporate Services</b>	<b>22,117,063</b>	<b>15,590,318</b>		<b>5,359,728</b>		<b>600,000</b>	<b>567,017</b>	
<b>Finance &amp; Administration</b>								
<b>Housing &amp; Social Services</b>								
SOC - Furnishings - 362 Montreal Street	10,000			10,000				
HSG - Affordable Housing Viability	38,176			38,176				
HSG - 113 Lower Union	82,332			82,332				
HSG - 805 Ridley	143,275			143,275				
HSG - 113 Lower Union Renovations	1,000,000					1,000,000		
HSG - Housing & Homeless System Consulting	50,000			50,000				
HSG - Canada-Ontario Community Housing Initiative (COCHI)	679,468					679,468		Provincial Funding
HSG - Ontario Priorities Housing Initiative (OPHI)	854,025					854,025		Provincial Funding
Housing & Social Services	2,857,276			323,783		2,533,493		
<b>Finance &amp; Administration</b>	<b>2,857,276</b>	<b>-</b>		<b>323,783</b>	<b>-</b>	<b>2,533,493</b>	<b>-</b>	
<b>Total - Municipal</b>	<b>60,171,870</b>	<b>23,574,494</b>		<b>11,194,176</b>	<b>904,249</b>	<b>20,868,692</b>	<b>3,630,259</b>	

## 2021 Capital Budget Summary

Projects		Sources of Funding				
Description	2021 Budget	Reserve Funds PAYG	Reserve Funds Description	Development Charges Reserve Fund	Other	Notes
<b>Agencies and Boards</b>						
<b>Library</b>						
LIB - Branch Revitalization & Renewal (Shared)	100,000	87,000	Library Capital		13,000	Frontenac County
LIB - Facility Repairs	275,000	275,000	Library Capital			
LIB - Shared IT	50,000	43,500	Library Capital		6,500	Frontenac County
LIB - KFPL Branch Donations	36,385	36,385	Library Capital			
LIB - Bishop's House	250,000	250,000	Library Capital			
<b>Total Library</b>	<b>711,385</b>	<b>691,885</b>		<b>-</b>	<b>19,500</b>	
<b>Police</b>						
POL - Replacement Vehicles	470,000	470,000	Police Equipment			
POL - IT Projects	170,000	170,000	Police Equipment			
POL - Critical Incident Management Equipment	170,000	170,000	Police Equipment			
POL - Building	100,000	100,000	Facility Repair			
<b>Total Police</b>	<b>910,000</b>	<b>910,000</b>		<b>-</b>	<b>-</b>	
<b>Kingston Access Services</b>						
KAS - Replacement of KAS Vehicles	316,300	316,300	KAS Equipment			
KAS - Automatic E-mail System	61,000	61,000	KAS Equipment			
<b>Total KAS</b>	<b>377,300</b>	<b>377,300</b>		<b>-</b>	<b>-</b>	
<b>Total Agencies and Boards</b>	<b>1,998,685</b>	<b>1,979,185</b>		<b>-</b>	<b>19,500</b>	