

By-Law Number 2023-69
A By-Law to Approve the 2023 General Municipal Capital Budget and
the 2023 and 2024 Municipal Utility Capital Budgets

Passed: March 21, 2023

The Council of The Corporation of the City of Kingston hereby enacts as follows:

1. That the following amounts, as presented in Schedule A attached hereto and marked as part of this By-Law, are hereby adopted as the 2023 capital budget for The Corporation of the City of Kingston and Municipal Utilities, including multi-year estimates for Municipal Utilities capital budgets for 2023 and 2024:

General Municipal

Capital expenditures	<u>\$ 117,718,442</u>
Financing:	
General Municipal Reserve Funds (PAYG)	\$ 102,940,187
Working Fund Reserve	150,000
Government grants	13,909,447
Contributions from others	<u>718,808</u>
Total financing	<u><u>\$ 117,718,442</u></u>

Municipal Utilities

	<u>2023</u>	<u>2024</u>	<u>Total</u>
Capital expenditures	<u>\$45,893,280</u>	<u>\$53,276,820</u>	<u>\$99,170,100</u>
Financing:			
Utilities Reserve Funds (PAYG)	\$45,893,280	\$49,776,820	\$95,670,100
Long Term Debt	<u> </u>	<u>3,500,000</u>	<u>3,500,000</u>
Total financing	<u><u>\$45,893,280</u></u>	<u><u>\$53,276,820</u></u>	<u><u>\$99,170,100</u></u>

2. That the amounts included in the 2023 capital budget for respective local board(s), are in accordance with the *Municipal Act*, Section 290(1).
3. That transfers of capital budget and reserve fund appropriations may be made by resolution of the Council of The Corporation of the City of Kingston.

4. This By-Law shall come into force and take effect on the date of its passing.

This By-Law was Given Three Readings and Passed: March 21, 2023

Group and Department	Budget 2023	Budget 2024	Sources of Funding					Total	
			Reserve Funds PAYG	Reserve Funds Debt	Municipal Capital PAYG	Development Charges Reserve Fund	Other		Grants
Transportation & Infrastructure Services									
Public Works Services	2,190,000		112,500		1,977,500		100,000		2,190,000
Engineering Services	23,901,492		5,855,134		13,828,551	2,459,799		1,758,008	23,901,492
Solid Waste	200,000		200,000						200,000
Transportation Services	30,285,189		11,088,476		9,866,664			9,330,048	30,285,189
Transit	421,500		123,285			44,127		254,088	421,500
Asset Management & Fleet	8,855,887		7,339,727		1,323,838	61,614		130,709	8,855,887
Fire & Rescue	2,298,128		2,107,190		107,969		82,969		2,298,128
Community Services									
Planning Services	1,020,000				648,750	371,250			1,020,000
Heritage Services	435,000				362,500	22,500	50,000		435,000
Parking	3,972,213		3,972,213						3,972,213
Housing & Social Services	12,343,211				10,306,617			2,036,594	12,343,211
Long-Term Care	80,000		80,000						80,000
Business, Environment & Projects									
Real Estate & Environment Initiatives	545,000		445,000		100,000				545,000
Climate Leadership Division	150,000		150,000						150,000
Arts & Culture Services	583,094		55,568		527,526				583,094
Recreation & Leisure Services	2,407,420		1,853,933		553,487				2,407,420
Corporate Services									
Facilities Management & Construction Services	15,881,371		12,184,497		3,203,460	93,414		400,000	15,881,371
Information Systems & Technology	5,936,010		3,702,401		1,597,770		635,839		5,936,010
Airport									
Airport	85,000				85,000				85,000
Subtotal	111,590,515		49,269,923		44,489,632	3,052,704	868,808	13,909,447	111,590,514

Group and Department	Sources of Funding								
	Budget 2023	Budget 2024	Reserve Funds PAYG	Reserve Funds Debt	Municipal Capital PAYG	Development Charges Reserve Fund	Other	Grants	Total
Police	2,293,000		2,293,000						2,293,000
Kingston Access Services (KAS)	584,928		584,928						584,928
Frontenac County	3,250,000				3,250,000				3,250,000
Total Police, KAS, & Frontenac County	6,127,928		2,877,928		3,250,000	-	-	-	6,127,928
	117,718,442		52,147,851		47,739,632	3,052,704	868,808	13,909,447	117,718,442
Utilities									
Gas	7,468,400	7,357,700	11,326,100	3,500,000					14,826,100
Appliance Rental	1,600,000	1,600,000	3,200,000						3,200,000
Water	17,806,440	24,758,810	34,415,250			8,150,000			42,565,250
Wastewater	19,018,440	19,560,310	35,098,750			3,480,000			38,578,750
Municipal Utilities Total	45,893,280	53,276,820	84,040,100	3,500,000	-	11,630,000	-	-	99,170,100
Grand Total	163,611,722	53,276,820	136,187,951	3,500,000	47,739,632	14,682,704	868,808	13,909,447	216,888,542

Funding Summary:	General Municipal	Municipal Utilities	Total
Reserve Funds	102,940,187	95,670,100	198,610,287
Reserve Funds - Debt		3,500,000	3,500,000
Grants	13,909,447		13,909,447
Working Fund Reserve	150,000		150,000
Other	718,808		718,808
	117,718,442	99,170,100	216,888,542

Municipal		Sources of Funding						
Project Description	2023 Budget	Reserve Funds PAYG	Reserve Funds Description	Municipal Capital Reserve Fund PAYG	Development Charges Reserve Fund	Grants	Other	Notes
Transportation & Public Works								
Public Works Services								
PBW - Winter De-icing Pilot	100,000						100,000	Working Fund Reserve
PBW - Right-of-way	450,000			450,000				
PBW - Pavement Marking	900,000			900,000				
PBW - Forestry	450,000	112,500	Tree Replacement	337,500				
PBW - Low Volume Roads	100,000			100,000				
PBW - Technology - Research & Implementation	110,000			110,000				
PBW - Parks & Sportsfields Repairs	80,000			80,000				
Public Works Services	2,190,000	112,500		1,977,500			100,000	
Engineering Services								
ENG-Road Reconstruction & Rehabilitation	8,417,773	4,590,134	Federal Gas Tax	3,827,639				
ENG-Stormwater & Combined Sewer Separation Projects-DMAF	4,000,000			2,400,000		1,600,000		Disaster Mitigation Adaptation Fund (DMAF)
ENG-Bridges, Culverts & Retaining Walls	1,280,817	800,000	Federal Gas Tax	480,817				
ENG-Storm Water	2,292,008			2,292,008				
ENG-Street Lighting	300,000			300,000				
ENG-Asset Management & Studies	1,370,265			1,370,265				
ENG-Engineering Capital Program - unallocated	500,000			500,000				
ENG-Existing Parks & Shoreline	2,268,651	465,000	Natural Land and Parkland	1,803,651				
ENG-Shoreline Protection Projects-DMAF	395,019			237,011		158,008		Disaster Mitigation Adaptation Fund (DMAF)
ENG-Parks Capital Program - unallocated	200,000			200,000				
ENG-Development Charges Funded Parks	2,876,958			417,159	2,459,799			
Engineering Services	23,901,492	5,855,134		13,828,551	2,459,799	1,758,008	-	

Municipal		Sources of Funding						
Project Description	2023 Budget	Reserve Funds PAYG	Reserve Funds Description	Municipal Capital Reserve Fund PAYG	Development Charges Reserve Fund	Grants	Other	Notes
Solid Waste Services								
SLW - Scale replacement	200,000	200,000	Solid Waste & Recycle					
Solid Waste Services	200,000	200,000		-	-	-	-	
Transportation Services								
TRP - Gardiners Centennial MTO Intersection	15,500,000	11,088,476	Federal Gas Tax	4,411,524				
TRP - ICIP KIN002 - Enhanced connections to KT Stops-Eligible	1,462,577			390,069		1,072,508		ICIP Funding
TRP - ICIP KIN002 - Enhanced connections to KT Stops-Ineligible	629,706			629,706				
TRP - ICIP KIN002 - K&P Trail-Eligible	1,363,123			363,545		999,578		ICIP Funding
TRP - ICIP KIN002 - K&P Trail-Ineligible	136,877			136,877				
TRP - ICIP KIN003 - Phase 2-Portsmouth Avenue to Union Street -Eligible	1,601,918			427,231		1,174,686		ICIP Funding
TRP - ICIP KIN003 - Phase 2-Portsmouth Avenue to Union Street-Ineligible	389,540			389,540				
TRP - ICIP KIN004 - AT/Transit Corridor, Priority, and AT Enhancements-Eligible	8,099,207			2,160,059		5,939,148		ICIP Funding
TRP - ICIP KIN004 - AT/Transit Corridor, Priority, and AT Enhancements-Ineligible	894,704			894,704				
TRP - ICIP KIN004 - Phase 2-Eligible	196,547			52,419		144,128		ICIP Funding
TRP - ICIP KIN004 - Phase 2-Ineligible	10,990			10,990				
Transportation Services	30,285,189	11,088,476	Blank	9,866,664	-	9,330,048	-	
Transit								
TRN - Bus Stops/Shelters/Passenger Stations	346,500	48,285	Transit		44,127	254,088		ICIP Funding
TRN - Driver Protection Barriers	75,000	75,000	Transit					
Transit	421,500	123,285		-	44,127	254,088	-	

Municipal		Sources of Funding						
Project Description	2023 Budget	Reserve Funds PAYG	Reserve Funds Description	Municipal Capital Reserve Fund PAYG	Development Charges Reserve Fund	Grants	Other	Notes
Asset Management and Fleet Services								
Fleet - Municipal								
FLT - Replacements - Public Works	2,693,165	2,693,165	Municipal Equipment					
FLT - Replacements - Solid Waste	2,456,446	2,456,446	Municipal Equipment					
FLT - Replacements - City Other	503,643	503,643	Municipal Equipment					
FLT - Replacements - Airport	137,588	6,879	Municipal Equipment			130,709		ACAP Funding
Fleet - Utilities								
FLT - Replacements - Underground	631,919	631,919	Utilities Equipment					
FLT - Replacements - Gas	740,944	740,944	Utilities Equipment					
FLT - Replacements - Other	56,732	56,732	Utilities Equipment					
Fleet - Transit								
FLT - Bus Refurbishments	250,000	250,000	Transit					
Fleet - Municipal								
FLT - Additions-Equipment-Parks & Sportsfields-Public Works	75,000			13,386	61,614			
FLT - Additions - Public Works	301,722			301,722				
FLT - Additions - Facilities Maintenance	92,528			92,528				
FLT - Additions - Engineering	180,264			180,264				
FLT - Additions - Environmental Services	60,088			60,088				
Other Fleet								
FLT - Technology/Communications/Tooling	32,650			32,650				
FLT - Buildings/Grounds/Infrastructure	493,200			493,200				
FLT - Corporate Asset Management	150,000			150,000				
Asset Management and Fleet	8,855,887	7,339,727		1,323,838	61,614	130,709	-	

Municipal		Sources of Funding						
Project Description	2023 Budget	Reserve Funds PAYG	Reserve Funds Description	Municipal Capital Reserve Fund PAYG	Development Charges Reserve Fund	Grants	Other	Notes
Fire & Rescue								
FRE - Communications Centre	50,000	50,000	Fire Capital					
FRE - Corporate Radio System	553,128	146,579	Fire Capital	82,969			82,969	Utilities Kingston
		201,892	Police Equipment					
		38,719	Transit					
FRE - Fire Technology Communications	120,000	120,000	Fire Capital					
FRE - Response Vehicles-Replace/Refurbish	1,100,000	1,100,000	Fire Capital					
FRE - Training Centre Facilities and Props	100,000	100,000	Fire Capital					
FRE - Other Equipment	350,000	350,000	Fire Capital					
FRE - Emergency Preparedness	25,000			25,000				
Fire & Rescue	2,298,128	2,107,190		107,969	-	-	82,969	
Transportation & Public Works	68,152,196	26,826,311	-	27,104,522	2,565,540	11,472,853	182,969	
Community Services								
Planning Services								
PLD - Official Plan Consolidation/ 5 Year Reviews	425,000			233,750	191,250			
PLD - Policy Planning Studies	250,000			137,500	112,500			
PLD - Urban Growth Strategy	75,000			7,500	67,500			
PLD - Density by Design	100,000			100,000				
PLD - North King's Town	50,000			50,000				
PLD - Plan Review Monitors	15,000			15,000				
PLD - GIS Vendor Support	15,000			15,000				
PLD - 3D GIS Development Strategy	40,000			40,000				
PLD - Livable City Design Awards	50,000			50,000				
Planning Services	1,020,000	-		648,750	371,250	-	-	

Municipal		Sources of Funding						
Project Description	2023 Budget	Reserve Funds PAYG	Reserve Funds Description	Municipal Capital Reserve Fund PAYG	Development Charges Reserve Fund	Grants	Other	Notes
Heritage Services								
HER - Civic Collection Management	150,000			150,000				
HER - PHSM Functional Capital	35,000			35,000				
HER - City Hall Exhibit Development	50,000			50,000				
HER - Engage for Change/ Indigenous Initiatives	50,000						50,000	Working Fund Reserve
HER - Archaeology Master Plan Updates	50,000			27,500	22,500			
HER - Heritage Property Designation Updates	25,000			25,000				
HER - Expansion of Market Square HCD-Density by Design	75,000			75,000				
Heritage Services	435,000	-		362,500	22,500	-	50,000	
Parking								
PRK - Parking Technology/Communications	250,000	250,000	Parking Capital					
PRK - Hanson	300,000	300,000	Parking Capital					
PRK - Robert Bruce	100,000	100,000	Parking Capital					
PRK - Chown	709,300	709,300	Parking Capital					
PRK - Sheraton	376,000	376,000	Parking Capital					
PRK - Surface Lots	1,455,828	1,455,828	Parking Capital					
PRK - Internal Project Management	147,593	147,593	Parking Capital					
PRK - Pay & Display/Meters	633,492	633,492	Parking Capital					
Parking	3,972,213	3,972,213						
Housing & Social Services								
SOC - Business Equipment Replacement	15,000			15,000				
SOC - Child Care Plan	50,000			50,000				
HSG - Affordable Housing Viability	141,617			141,617				
HSG - Housing & Homeless System Consulting	100,000			100,000				
HSG - Canada/Ontario Community Housing Initiative (COCHI)	1,335,169					1,335,169		Provincial Funding

Municipal		Sources of Funding						
Project Description	2023 Budget	Reserve Funds PAYG	Reserve Funds Description	Municipal Capital Reserve Fund PAYG	Development Charges Reserve Fund	Grants	Other	Notes
HSG - Ontario Priorities Housing Initiative (OPHI)	701,425					701,425		Provincial Funding
HSG - Affordable Units	10,000,000			10,000,000				
Housing & Social Services	12,343,211	-		10,306,617	-	2,036,594	-	
Long Term Care - Rideaucrest								
LTC - Equipment and Furnishings	80,000	80,000	Rideaucrest Capital					
Long Term Care - Rideaucrest	80,000	80,000		-	-	-	-	
Community Services	17,850,424	4,052,213		11,317,867	393,750	2,036,594	50,000	
Business, Environment & Projects								
Real Estate & Environment Initiatives								
REE - Strategic Property Land Development	100,000			100,000				
REE - McAdoos Landfill Cap Repairs	120,000	120,000	Environment					
REE - Municipal Property Environmental Remediation	75,000	75,000	Environment					
REE - Orchard Marsh Sediment Control	250,000	250,000	Environment					
Real Estate & Environment Initiatives	545,000	445,000		100,000	-	-	-	
Climate Leadership Division								
CLD - Climate Leadership Priorities Implementation	150,000	150,000	Environment					
Climate Leadership Division	150,000	150,000		-	-	-	-	
Cultural Services								
CUL - Cultural Arts Programs	71,031			71,031				
CUL - Grand Theatre - Functional Capital	55,568	55,568	Grand Theatre Bldg Improvement					
CUL - Programs & Policy - Culture	279,777			279,777				
CUL - Public Art Program (KCP)	176,718			176,718				
Cultural Services	583,094	55,568		527,526	-	-	-	

Municipal		Sources of Funding						
Project Description	2023 Budget	Reserve Funds PAYG	Reserve Funds Description	Municipal Capital Reserve Fund PAYG	Development Charges Reserve Fund	Grants	Other	Notes
Recreation & Leisure Services								
REC - Community Facilities	124,718			124,718				
REC - Leon's Centre - Facilities (0054)	50,000	50,000	Leon's Centre					
REC - Recreation Facilities	107,289			107,289				
REC - Aquatic Facilities	216,444	106,726	Arena	109,718				
REC - Arena Facilities	1,242,489	1,242,489	Arena					
REC - Market Square	64,578			64,578				
REC - Marina Facilities	454,718	454,718	Marina					
REC - Portsmouth Olympic Harbour	147,184	Blank		147,184				
Recreation & Leisure Services	2,407,420	1,853,933		553,487	-		-	
Business, Environment & Projects	3,685,514	2,504,501		1,181,013	-	-	-	
Corporate Services								
Facilities Management & Construction Services								
FAC - Heritage Capital Envelope	2,751,206	10,000	Grand Theatre Facility	599,844				
		2,141,362	Facility Repair					
FAC - Non-Heritage Capital Envelope	10,275,165	1,090,742	Fire Capital	1,305,116	93,414	400,000		
		490,000	Municipal Equipment					
		725,000	Utilities Equipment					
		160,000	Transit					
		1,675,000	Rideaucrest Capital					
		2,735,000	Arena					
		1,120,844	Library Capital					
		745,000	Leon's Centre					

Municipal		Sources of Funding						
Project Description	2023 Budget	Reserve Funds PAYG	Reserve Funds Description	Municipal Capital Reserve Fund PAYG	Development Charges Reserve Fund	Grants	Other	Notes
FAC - Asset Management	2,785,000	291,549	Facility Repair	1,298,500				
		930,000	Municipal Equipment					
FAC - Designated Substance Management	70,000	70,000	Environment					
Facilities Management & Construction Services	15,881,371	12,184,497	Blank	3,203,460	93,414	400,000	-	
Information Systems & Technology								
IST - ICT Infrastructure	581,000	581,000	Technology					
IST - Core Capability Sustainment	102,000	102,000	Technology					
IST - Digital Workspace	744,000	744,000	Technology					
IST - Business Applications Sustainment	800,000	437,391	Technology				362,609	Utilities Kingston
IST - Cyber Security	311,860	311,860	Technology					
IST - Digital Service Delivery	1,370,000	442,230	Technology	907,770			20,000	Utilities Kingston
IST - Core Capabilities	500,000			400,000			100,000	Utilities Kingston
IST-Geospatial Information Management	1,217,150	1,083,920	Technology				133,230	Utilities Kingston
IST-Information Management	100,000			80,000			20,000	Utilities Kingston
IST Continuous Improvement & Innovation	210,000			210,000				
Information Systems & Technology	5,936,010	3,702,401		1,597,770	-	-	635,839	
Corporate Services	21,817,381	15,886,898		4,801,230	93,414	400,000	635,839	
Airport								
AIR - Planning/Studies	85,000			85,000				
Airport	85,000			85,000				
Total - Municipal	111,590,515	49,269,923		44,489,632	3,052,704	13,909,447	868,808	

Agencies and Boards		Sources of Funding		
Project Description	2023 Budget	Reserve Funds PAYG	Reserve Funds Description	Municipal Capital Reserve Fund PAYG
Police				
POL - Replacement Vehicles	758,000	758,000	Police Equipment	
POL - IT Projects	1,399,000	1,399,000	Police Equipment	
POL - Critical Incident Management Equipment	86,000	86,000	Police Equipment	
POL - Building	50,000	50,000	Facility Repair	
Total Police	2,293,000	2,293,000		-
Kingston Access Services				
KAS - Replacement of KAS Vehicles	569,928	569,928	KAS Equipment	
KAS - Computer Upgrade	15,000	15,000	KAS Equipment	
Total KAS	584,928	584,928		-
Frontenac County				
COF - Ambulance Station	3,000,000			3,000,000
COF - Ambulance	250,000			250,000
Total Frontenac County	3,250,000	-		3,250,000
Total Agencies and Boards	6,127,928	2,877,928		3,250,000