



**City of Kingston  
Committee of the Whole  
Meeting Number COW-01-2021  
Minutes**

**Tuesday, January 26, 2021, Wednesday, January 27, 2021 and Thursday, January  
28, 2021 at 6:00 pm  
In a virtual electronic format, hosted at City Hall**

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**Tuesday, January 26, 2021 – 6:01 p.m.**

**1. Roll Call**

Present: Mayor Paterson, Councillor Boehme, Councillor Chapelle, Councillor Doherty, Councillor Hill, Councillor Holland, Councillor Hutchison, Councillor Kiley, Councillor M<sup>c</sup>Laren, Councillor Neill, Deputy Mayor Oosterhof, Councillor Osanic, Councillor Stroud (arrived at 7:34 p.m.) (13)

Absent: (0)

**Administrative Staff Present**

Paige Agnew, Commissioner, Community Services

John Bolognone, City Clerk

Elizabeth Fawcett, Committee Clerk

Peter Huigenbos, Commissioner, Business, Environment & Projects

Lanie Hurdle, Chief Administrative Officer

Janet Jaynes, Deputy City Clerk

Jim Keech, President and CEO, Utilities Kingston

Desirée Kennedy, Chief Financial Officer and City Treasurer

Chris Sabourin, Technology Associate

**Approval of the Addeds**

Moved by Councillor Kiley

Seconded by Councillor Osanic

**That** the addendum be approved.

**Carried (12:0)**

**(A 2/3 Vote was Received)**

**(See Recorded Vote)**

YEAS: Councillor Boehme, Councillor Chapelle, Councillor Doherty, Councillor Hill, Councillor Holland, Councillor Hutchison, Councillor Kiley, Councillor McLaren, Councillor Neill, Deputy Mayor Oosterhof, Councillor Osanic, Mayor Paterson (12)

NAYS: (0)

ABSENT: Councillor Stroud (1)

**2. Disclosure of Pecuniary Interest**

Councillor Boehme declared a possible pecuniary interest specifically with respect to the approval of the Utilities Kingston budget requisition to as he is an employee of Utilities Kingston.

Councillor Hutchison declared a possible pecuniary interest, specifically with respect to the approval of the Community Services, Long Term Care budget requisition as his mother is a resident of Rideaucrest Home.

Councillor Hutchison declared a possible pecuniary interest, specifically with respect to the approval the Chief Administrative Office, Strategic Initiatives budget requisition as he has a family member employed by St. Lawrence College.

Councillor Neill declared a possible pecuniary interest, specifically with respect to the approval of the Kingston Community Hospital Foundation 2019 budgeted transfer, as he has a family member who is an employee of Kingston General Hospital.

Deputy Mayor Oosterhof declared a possible pecuniary interest, specifically with respect to the approval of the Kingston Access Services budget as he has a family member that uses their services Kingston Access Services.

### **3. Confirmation of Minutes**

Moved by Councillor Hill

Seconded by Councillor Kiley

**That** the minutes of Committee of the Whole Meeting Number 2019-03, held Monday November 25, 2019 and Tuesday, November 26, 2019 be confirmed.

**Carried (12:0)**

**(See Recorded Vote)**

YEAS: Councillor Boehme, Councillor Chapelle, Councillor Doherty, Councillor Hill, Councillor Holland, Councillor Hutchison, Councillor Kiley, Councillor McLaren, Councillor Neill, Deputy Mayor Oosterhof, Councillor Osanic, Mayor Paterson (12)

NAYS: (0)

ABSENT: Councillor Stroud (1)

### **4. Delegations**

None.

### **5. 2021 Budget Introduction**

Lanie Hurdle, Chief Administrative Officer, provided introductory remarks on the 2021 Operating and Capital Budgets.

Councillor Boehme withdrew from the meeting.

### **6. Utilities Kingston Presentation**

Jim Keech, President and Chief Executive Officer, Utilities Kingston provided an overview of the Utilities Kingston 2021-2022 Operating Budgets and the 2021 Capital Budget Additions for the Municipal Utilities.

**7. Deliberations and Approval of Municipal Utilities Operating Budgets**

**A. Approval of the 2021-2022 Operating Budgets and the 2021 Capital Budget Additions for the Municipal Utilities**

Moved by Councillor Hutchison

Seconded by Councillor M<sup>c</sup>Laren

1. **That** Council approve the 2021 and 2022 Municipal Utility Operating Budgets in the amounts noted below; and

<b>WASTEWATER</b>	<b>2021</b>	<b>2022</b>
Operating Budget	\$ 17,890,000	\$ 18,265,000
Debt Costs	\$ 5,082,000	\$ 5,952,000
Transfer to Facility Repair Fund – Debt 85 Lappan’s Lane	\$ 476,000	\$ 476,000
Transfer to Capital Reserve Fund	\$ 12,751,000	\$ 12,683,000
Total Revenue	\$ 36,200,000	\$ 37,376,000
<b>WATER</b>	<b>2021</b>	<b>2022</b>
Operating Budget	\$ 13,998,000	\$ 14,328,000
Debt Costs	\$ 2,087,000	\$ 2,079,000
Transfer to Facility Repair Fund – Debt 85 Lappan’s Lane	\$ 476,000	\$ 476,000
Transfer to Capital Reserve Fund	\$ 14,551,000	\$ 15,243,000
Total Revenue	\$ 31,112,000	\$ 32,127,000

<b>GAS</b>	<b>2021</b>	<b>2022</b>
Operating Budget	\$ 4,869,000	\$ 4,886,000
Commodity Purchase, Transportation & Storage	\$ 25,000,000	\$ 25,000,000
Transfer to Facility Repair Fund – Debt 85 Lappan’s Lane	\$ 173,000	\$ 173,000
Transfer to Gas Capital Reserve Fund	\$ 3,533,000	\$ 4,287,000
Transfer to City Municipal Capital Reserve Fund	\$ 1,350,000	\$ 2,000,000
Total Revenue	\$ 34,925,000	\$ 36,347,000
<b>APPLIANCE RENTAL BUSINESS</b>	<b>2021</b>	<b>2022</b>
Operating Budget	\$ 706,000	\$ 733,000
Transfer to Capital Reserve Fund	\$ 859,000	\$ 866,000
Transfer to Municipal Capital Reserve Fund	\$ 969,000	\$ 985,000
Transfer to City Environmental Reserve Fund	\$ 546,000	\$ 557,000
Total Revenue	\$ 3,080,000	\$ 3,141,000

**That** Council approve the 2021 Capital Budget Additions as follows:

<b>WASTEWATER</b>	<b>\$9,908,000</b>
<b>WATER</b>	<b>\$4,721,650</b>
<b>TOTAL</b>	<b>\$14,629,650</b>

and further,

**That** Council approve funding for the 2021 Capital Budget Additions as follows:

<b>Wastewater Reserve Fund</b>	<b>\$2,708,000</b>
<b>DC Reserve Fund – Wastewater</b>	<b>\$7,200,000</b>
<b>Water Reserve Fund</b>	<b>\$800,000</b>
<b>DC Reserve Fund – Water</b>	<b>\$3,921,650</b>
<b>TOTAL</b>	<b>\$14,629,650</b>

and further,

- 2. That** the City's budget By-Laws include the municipal utility operating and capital budgets additions as approved.

(The Report of the President & CEO of Utilities Kingston Officer and City Treasurer (Report Number 21-052) was attached to the Agenda as Schedule Pages 1-31)

**Carried (11:0)**

**Clause (7.A.)**

**(See Recorded Vote)**

YEAS: Councillor Chapelle, Councillor Doherty, Councillor Hill, Councillor Holland, Councillor Hutchison, Councillor Kiley, Councillor M<sup>c</sup>Laren, Councillor Neill, Deputy Mayor Oosterhof, Councillor Osanic, Mayor Paterson (11)

NAYS: (0)

ABSENT: Councillor Boehme, Councillor Stroud (2)

**B. Approval of the Local Distribution Rate Change for Natural Gas**

Moved by Councillor Hill

Seconded by Councillor M<sup>c</sup>Laren

**That** Council approve:

1. The proposed gas local distribution rate change effective March 1, 2021 and January 1, 2022 as detailed in this report 21-054; and
2. By-Law Number 2021-XX A By-Law to Amend By-Law Number 2010-17 “A By-Law to Impose Gas Rates, as amended by By-Laws 2013-18, 2015-28, 2017-21, 2018-17, and 2019-26. (Exhibit A).

(The Report of the President & CEO of Utilities Kingston Officer and City Treasurer (Report Number 21-054) was attached to the Agenda as Schedule Pages 32-40)

**Carried (11:0)**

**Clause (7.B.)**

**(See Recorded Vote)**

YEAS: Councillor Chapelle, Councillor Doherty, Councillor Hill, Councillor Holland, Councillor Hutchison, Councillor Kiley, Councillor M<sup>c</sup>Laren, Councillor Neill, Deputy Mayor Oosterhof, Councillor Osanic, Mayor Paterson (11)

NAYS: (0)

ABSENT: Councillor Boehme, Councillor Stroud (2)

**C. Approval of 2021 and 2022 Rate Changes for Municipal Charges and Appliance Rental Business**

Moved by Councillor Doherty

Seconded by Councillor Hill

**That** Council approve:

1. The proposed Miscellaneous Charges and Appliance Rental rates adjustments as detailed in this report, effective March 1, 2021, with a subsequent increase to the Appliance rental rates effective January 1, 2022.
2. By-Law Number 2021-XX being a By-Law to Amend By-Law Number 2012-22 “A By-Law to Impose Miscellaneous Charges and Appliance Rental Rates (Utilities Kingston)” to reflect the approved rates (Exhibit A), be presented for all three readings.

(The Report of the President & CEO of Utilities Kingston Officer and City Treasurer (Report Number 21-055) was attached to the Agenda as Schedule Pages 41-59)

**Carried (10:1)**

**Clause (7.C.)**

**(See Recorded Vote)**

YEAS: Councillor Doherty, Councillor Hill, Councillor Holland, Councillor Hutchison, Councillor Kiley, Councillor McLaren, Councillor Neill, Deputy Mayor Oosterhof, Councillor Osanic, Mayor Paterson (10)

NAYS: Councillor Chapelle (1)

ABSENT: Councillor Boehme, Councillor Stroud (2)

Councillor Boehme returned to the meeting.

**8. Presentations by the External Agencies**

**1. Kingston Economic Development Corporation**

Donna Gillespie, Chief Executive Officer and Gillian Watters, Chair of the Board of Directors, conducted a presentation regarding the Kingston Economic Development Corporation 2021 Budget request in the amount of \$1,461,500.



**2. Tourism Kingston**

Megan Knott, Executive Director, conducted a presentation regarding the Tourism Kingston 2021 Budget request in the amount of \$1,439,332.

**3. Cataraqui Region Conservation Authority**

Katrina Furlanetto, General Manager, conducted a presentation regarding the Conservation Authority's 2021 Budget request in the amount of \$1,623,301.

**4. Kingston, Frontenac, Lennox & Addington Public Health**

Dr. Kieran Moore, Medical Officer of Health and Linda Murray, Director, Corporate Services, conducted a presentation regarding the Public Health 2021 Budget request in the amount of \$4,147,234.

**5. Kingston Access Services**

Trevor Fray, Executive Director, conducted a presentation regarding the Kingston Access Services 2021 Budget request in the amount of \$3,345,243.

**6. Kingston Frontenac Public Library**

Laura Carter, Chief Librarian & CEO, Christina Ridgley, Budget/HR Analyst and Monica Stewart, Board Chair conducted a presentation regarding the Kingston Frontenac Public Library 2021 Budget request in the amount \$6,811,820.

**7. Kingston Police Services Board**

Antje McNeely, Chief of Police, Jarrod Stearns, Board Chair, Chris Scott, Deputy Chief and John Howes, Director of Finance conducted a presentation regarding the Police 2021 Budget request in the amount of \$41,162,416.

**8. Downtown Kingston! BIA**

Michele Langlois, Interim Executive Director and Nick Waterfield, Treasurer provided an overview of the BIA 2021 Budget request in the amount of \$1,382,865.

**9. Communications**

Correspondence received from Megan Knott, Executive Director, Tourism Kingston with respect to Tourism Kingston 2021 Annual Plan

Correspondence received from Defund Police Kingston, with respect to Statement for Budget meeting, dated January 26, 2021.

**10. Recess**

The Committee consented to Recess and Reconvene on Wednesday, January 27, 2021 at 6:00 p.m.

The Committee of the Whole Recessed at 10:28 p.m.

**Wednesday, January 27, 2021 – 6:00 p.m.**

**1. Reconvening Roll Call**

Present: Mayor Paterson, Councillor Boehme, Councillor Chapelle, Councillor Doherty, Councillor Hill, Councillor Holland, Councillor Hutchison, Councillor Kiley, Councillor M<sup>c</sup>Laren, Councillor Neill, Deputy Mayor Oosterhof, Councillor Osanic, Councillor Stroud (13)

Absent (0)

**Administrative Staff Present**

Paige Agnew, Commissioner, Community Services

Shawn Armstrong, Fire Chief

John Bolognone, City Clerk

Jeff Bumstead, Chief Information Officer

Lisa Capener-Hunt, Director, Building & Enforcement

Jeremy DaCosta, Director, Transit & Fleet Services

Craig Desjardins, Director, Office of Strategy, Innovation & Partnerships

Scarlet Eyles, Manager, Financial Planning

Brandon Forrest, Director, Business, Real Estate & Environment

Brent Fowler, Director, Corporate Assets Management & Fleet

Luke Follwell, Director, Engineering

Lana Foulds, Director, Financial Services

Raymond Garner, Director, Solid Waste Services

Peter Huigenbos, Commissioner, Business, Environment & Projects

Lanie Hurdle, Chief Administrative Officer

Janet Jaynes, Deputy City Clerk

Brad Joyce, Commissioner, Corporate Services

Speros Kanellos, Director, Facilities Management & Construction Services

Desirée Kennedy, Chief Financial Officer and City Treasurer

JC Kenny, Director, Communications & Customer Experience

Casie Keyes, Administrator, Rideaucrest

Sheila Kidd, Commissioner, Transportation & Public Works

Bill Linnen, Director, Public Works Services

Paul MacLatchy, Environment Director

Alan McLeod, Acting Director, Legal Services and City Solicitor

Ruth Noordegraaf, Director, Housing & Social Services

Deanne Roberge, Director, Human Resources & Organization Development

Chris Sabourin, Technology Associate

Iain Sullivan, Information Compliance Analyst

Julie Salter-Keane, Manager, Climate Leadership

Ian Semple, Director, Transportation Services

Lacricia Turner, Director, Recreation & Leisure Services

Mark Van Buren, Deputy Commissioner, Major Projects

Jeff Walker, Manager, Taxation & Revenue

Colin Wiginton, Cultural Director

## **2. Disclosure of Pecuniary Interest**

None

### **3. Delegations**

None

### **4. Municipal Operating and Capital Budget (Excluding Utilities) Overview**

Desirée Kennedy, Chief Financial Officer and City Treasurer provided an overview of the 2021 Operating and Capital Budgets including information regarding the budget engagement process undertaken for the 2021 budget and how the feed back was used.

### **5. Departmental Presentations**

#### **a) Transportation & Public Works Services – Sheila Kidd, Commissioner, Transportation & Public Works**

Sheila Kidd, Commissioner, Transportation & Public Works Services provided an overview of the Transportation & Infrastructure Services' operating budget. Ms. Kidd advised that the Transportation & Public Works Services Group is responsible for the following municipal services:

Transportation Services

Engineering Services

Public Works

Transit

Solid Waste Services

Corporate Asset & Fleet Management

Ms. Kidd provided some of the major priority areas for 2021 for Transportation & Public Works Services:

#### **Transportation Services**

- Implementation of red-light camera automated enforcement program for 2022
- Review and report on Automated Speed Enforcement considerations
- Complete update of the traffic calming and pedestrian crossing policies
- Increase number of crossing guards and deliver school zone enhancements to support Safe Routes to School and other neighbourhood level programs
- Review the City's patio by-law

- Support Planning Department's studies underway including Density by Design, Central Growth Study, and North King's Town
- Lead the next phase of the Williamsville Main Street Study transportation plan
- COVID-19 Impacts – parking revenue reductions, changing travel patterns

### **Engineering Services**

- Plan, design and manage road and sidewalk rehabilitation projects
- Asset Management - road condition survey and Ontario Structure Inspection Manual (OSIM) bridge inspections
- Contract and construction management of road, stormwater and shoreline projects - funded under Disaster Mitigation and Adaptation Fund (DMAF) and Infrastructure Canada Investment Program (ICIP)
- Design and construction of parks and open spaces
- Infrastructure projects include:
  - Sidewalks and bus stops
  - Pedestrian crossing and intersection upgrades
  - Roads
  - Waterfront and shoreline
  - New parks
  - Stormwater management

### **Public Works**

- Day-to-day operations – roads and sidewalks, forestry, parks, sports fields, trails, and greenspaces
- Continued focus on year-round maintenance of sidewalks, bus stops, and cycling lanes to support active transportation
- 2021 - develop a multi-year forestry operating plan
- Completion of wildflower pilot implementation
- Litter awareness program

- Continue to research and implement technology to improve processes and data collection
- COVID-19 impact – 2021 Sports Field Revenue budgeted at 75%
- Capital work includes:
  - Forestry – update the tree inventory, annual tree planting program and private property tree planting program
  - Turtle fencing – Princess Street at Collins Creek
  - Sports field maintenance
  - Line painting contract – increased service level for rural roads
  - Low Volume Roads Program
  - Downtown Patio Design Review

### **Transit**

- Focus on rebuilding transit service
- Budget based on reduced service levels that will gradually increase to pre-COVID levels by 2024
- 2021 fare revenue budgeted at 45% of normal levels, in line with ridership decrease
- Reduced revenue offset by reduced costs to operate and provincial funding
- Introduce first 2 electric buses into the fleet and planning for incremental electrification
- Continuation of electric bus feasibility study and preparatory work for Kingston Transit building expansion
- Capital work includes
  - Replace end of life farebox system with modern payment solutions
  - Installation of driver protection barriers
  - Multi-modal transit/active transportation passenger stations

### **Solid Waste**

- Continue to promote and explore strategies and options to achieve 65% waste diversion by 2025

- New garbage route to support growth
- Monitor, report and align services with federal and provincial waste management regulations
- Kingston's Blue Box Program to transition to producer responsibility in 2025
- 2021-2024 operating budget based on status quo operations
- Increased costs for new recycling collection contract
- Completion of Material Recycling Facility maintenance upgrades
- Capital work includes Kingston Area Recycling Centre site improvements

#### **Corporate Asset Management & Fleet**

- Department is a net zero cost centre – costs are allocated to departmental operating budgets
- Continued electrification of fleet including electrification study for Creekford site
- Commence operations in Q4, 2021 at newly constructed Fleet Maintenance Garage at the Public Works site
- Enhanced management and reporting of fuel consumption
- Continued review of fleet asset utilization
- Development of Corporate Asset Management Framework and Core Asset Plan
- Review and expansion of charging infrastructure at municipal sites
- Further leverage group purchasing program options on capital asset acquisition, fleet management and other product and service options
- Capital work includes lifecycle replacements and new additions primarily for Public Works, Utilities Kingston and Recreation.

#### **b) Community Services – Paige Agnew, Commissioner, Community Services**

Paige Agnew, Commissioner, Community Services provided an overview of the Community Services operating budget. Ms. Agnew advised that the Community Services Group is responsible for the following municipal services:

Planning & Development Services



## Building & Enforcement Services

### Long Term Care

Ms. Agnew provided some of the major priority areas for 2021 for Community Works Services:

### **Planning & Development Services**

- Complete various key planning studies such as Central Kingston Growth Strategy; North King's Town Secondary Plan and Density by Design.
- Continue to advance the work of the comprehensive zoning by-law review which is scheduled to be completed in 2021.
- Develop and implement strategies, in conjunction with Mayor's Task Force on Housing, to accelerate construction of residential units.

### **Building & Enforcement Services**

- Building permit revenues expected to remain stable; 2020 experienced 1407 residential units moving to construction, compared to 953 in 2019 - average is 590 per year
- Continue partnership with Queen's and St. Lawrence College to improve on by-law/property standards strategies with partners for move-in/move-out as well as other events
- Strengthen community relationships through community stakeholder engagement and collaboration on service expectations, and increase awareness on building code safety for second residential units
- Increase fee for service and bylaw compliance through the addition of administrative monetary penalties (AMPS)
- Continuous improvement of DASH (Development and Services Hub) & implementation of Licensing & Enforcement to improve online public access for business, trades and animal licenses
- Introduction of short-term rental licensing.
- Operational variance between 2020 and 2021 due to additional Director position; licensing revenue losses due to COVID-19, additional revenue in general by-law and additional costs due to COVID enforcement activities
- Capital work includes DASH implementation for Licensing & Enforcement

### **Long Term Care (Rideaucrest Home)**

- Preparing for Accreditation Survey in the Fall of 2021
- Continuing to build on community partnerships and work together with the Ministry of Health and Long-Term Care (MOHLTC), Local Health Integration Network (LHIN), KFL&A Public Health Unit and Accreditation Canada on quality improvement and legislative compliance
- Implement both operational and funding changes as communicated by the Province in the Ontario Long-Term Care Staffing Plan set to begin in 2021 through 2025
- Continue work with Human Resources to maximize health care worker recruitment and retention and create partnerships with local educational institutions in an effort to build capacity for increased Direct Care Staff for future employment at Rideaucrest Home; this work is in an effort to be able to commit to providing 4 hours of resident care per day as addressed by the province as being a priority
- Continue to work with the Province and KFL&A Public Health Unit to battle COVID-19 to ensure the health and safety of the residents and staff at Rideaucrest Home
- Continue capital projects and plans in conjunction with Facilities Management and Construction Services to modernize resident home areas and ensure compliance with the Ministry of Health's Infection Control Standards including:
  - Continuation of flooring replacement on all resident home areas
  - Expand main living room and dining rooms on all 4 terraces
  - Renovate and modernize all resident tub and shower room and resident washrooms

### **6. Recess**

The Committee consented to Recess and Reconvene on Thursday, January 28, 2021 at 6:00 p.m.

The Committee of the Whole Recessed at 9:42 p.m.

**Thursday, January 28, 2021 – 6:00 p.m.**

**1. Reconvening Roll Call**

Present: Mayor Paterson, Councillor Boehme, Councillor Chapelle, Councillor Doherty, Councillor Hill, Councillor Holland, Councillor Hutchison, Councillor Kiley, Councillor M<sup>c</sup>Laren, Councillor Neill, Deputy Mayor Oosterhof, Councillor Osanic, Councillor Stroud (arrived at 6:30 p.m.) (13)

Absent (0)

**Administrative Staff Present**

Paige Agnew, Commissioner, Community Services

Shawn Armstrong, Fire Chief

John Bolognone, City Clerk

Jeff Bumstead, Chief Information Officer

Craig Desjardins, Director, Office of Strategy, Innovation & Partnerships

Scarlet Eyles, Manager, Financial Planning

Elizabeth Fawcett, Committee Clerk

Brandon Forrest, Director, Business, Real Estate & Environment

Brent Fowler, Director, Corporate Assets Management & Fleet

Lana Foulds, Director, Financial Services

Peter Huigenbos, Commissioner, Business, Environment & Projects

Lanie Hurdle, Chief Administrative Officer

Janet Jaynes, Deputy City Clerk

Brad Joyce, Commissioner, Corporate Services

Speros Kanellos, Director, Facilities Management & Construction Services

Desirée Kennedy, Chief Financial Officer and City Treasurer

JC Kenny, Director, Communications & Customer Experience

Sheila Kidd, Commissioner, Transportation & Public Works

Paul MacLatchy, Environment Director

Alan McLeod, Acting Director, Legal Services and City Solicitor

Ruth Noordegraaf, Director, Housing & Social Services

Deanne Roberge, Director, Human Resources & Organization Development

Chris Sabourin, Technology Associate

Julie Salter-Keane, Manager, Climate Leadership

Lacricia Turner, Director, Recreation & Leisure Services

Mark Van Buren, Deputy Commissioner, Major Projects

Jeff Walker, Manager, Taxation & Revenue

Aron Winterstein, Manager, Airport

Colin Wiginton, Cultural Director

## **2. Disclosure of Pecuniary Interest**

None

## **3. Approval of the Addeds**

Moved by Councillor Neill

Seconded by Councillor Doherty

**That** the addendum be approved.

**Carried (12:0)**

**(A 2/3 Vote was Received)**

**(See Recorded Vote)**

YEAS: Councillor Boehme, Councillor Chapelle, Councillor Doherty, Councillor Hill, Councillor Holland, Councillor Hutchison, Councillor Kiley, Councillor McLaren, Councillor Neill, Deputy Mayor Oosterhof, Councillor Osanic, Mayor Paterson (12)

NAYS: (0)

ABSENT: Councillor Stroud (1)

#### **4. Delegations**

None

#### **5. Departmental Presentation (Continued)**

##### **c) Business, Environment & Projects**

Peter Huigenbos, Commissioner, Business, Environment & Projects provided an overview of the Business, Environment & Projects operating budget. Mr. Huigenbos advised that the Business, Environment & Projects Group is responsible for the following municipal services:

Major Projects

Business, Real Estate & Environment

Climate Leadership Division

Cultural Services

Recreation & Leisure Services

Mr. Huigenbos provided some of the major priority areas for 2021 for Business, Environment & Projects:

##### **Major Projects**

- Third Crossing Project is expected to achieve the following major milestones in 2021:
  - Complete bridge foundations and piers
  - Install the concrete girders for approach spans

- Install the steel main span
- Commence shoreland road works
- Commence the concrete bridge deck

### **Business, Real Estate & Environment**

- Continue to advance planning approvals to initiate servicing and infrastructure at the Clogg's Road lands and Innovation Park (owned by Queen's) to encourage business attraction, retention and expansion
- Complete the Rural Industrial Strategy as part of the recently completed Integrated Economic Development Strategy
- Research the current and potential future employment lands within the City of Kingston that could be developed in keeping with the Provincial Policy Statement and other related city planning policies and strategic priorities
- Implementation of the new Business Support position in partnership with Kingston Economic Development Corporation (deferred in 2020)
- Ongoing support to departments across the corporation and Utilities Kingston for spills, soil management, and capital projects
- Ongoing maintenance of closed landfills
- Administration of the City's Brownfields program
- Capital work includes soil cover and fencing repairs at Kingston East closed landfill; City property remediation and ground water monitoring

### **Climate Leadership Division**

- Complete the Climate Leadership Plan by late 2021
- Continue the Kingston Climate Action Fund on an annual basis
- Implement the Kingston Home Energy Retrofit Program in 2021, subject to FCM funding
- Implement the Green Standard Community Improvement Plan in 2021 to incentivize the development of net zero new buildings

- Continue to work closely with Sustainable Kingston on its operations and the implementation of recommendations from the Working Group on Climate Action.
- Annual GHG inventory reporting and advancing other community
- Climate action initiatives
- Capital work includes FCM funding application for and subsequent administration of the Kingston Home Energy Retrofit Program

### **Cultural Services**

- Establishing an interim Indigenous cultural centre and protocols to guide the City of Kingston's relationships with Indigenous residents and nations
- Managing service level changes caused by the COVID-19 pandemic and supporting the recovery of City-owned cultural facilities, including the Pump House Museum, Grand Theatre and J.K. Tett Centre
- Reviewing municipal funding programs to support the recovery and growth of arts and heritage, including the City of Kingston Arts Fund and City of Kingston Heritage Fund
- Developing of a Cultural Heritage Strategy for the City of Kingston
- Facilitating the naming of the Third Crossing to recognize the presence and significance of Indigenous history and culture in the Kingston region
- Continuing to build capacity and momentum related to the Public Art Program, including the development of an Arts Walk
- Initiating work related to a Creative Industries Strategy that includes the development of a music strategy for Kingston
- Supporting initiatives specific to cultural tourism and the Integrated Destination Strategy over 2021-2024
- Capital work includes:
  - Exhibit development, including Indigenous Curator
  - Public Art Program and Civic Collection Management
  - Functional capital (Grand Theatre, PumpHouse, J.K. Tett Centre)
  - Strategic work related to the Creative Industries Strategy

### **Recreation & Leisure Services**

- Reviewing operational options over 2021-2024 in anticipation of Kingston East Community Centre coming online
- Continue supporting the Love Kingston Marketplace in 2021
- Continuing to work with Tourism Kingston and partners for filming opportunities and sports tourism opportunities
- Continuing to foster and develop partnerships with community organizations and agencies to deliver recreation programming
- Complete a review of ice rental and sports field fees and report to committee and council in 2021
- Continue to work with all recreation user groups to determine facility usage needs in 2021 as the impact of the pandemic continues
- Continue the coordination with Communications & Customer Experience to roll out expanded customer service hubs at recreation facilities once the pandemic conditions allow
- Capital work includes Asset Management Investment in Arenas, Marinas, Pools, Leon's Centre and Seniors Centre

### **d) Corporate Services**

Brad Joyce, Commissioner, Corporate Services provided an overview of the Corporate Services operating budget. Mr. Joyce advised that the Corporate Services Group is responsible for the following municipal services:

Human Resources & Organization Development

Facilities Management & Construction Services

Office of the City Solicitor (Legal Services)

Office of the City Clerk

Fire & Rescue

Information Systems & Technology

Communications & Customer Service



Mr. Joyce provided some of the major priority areas for 2021 for Corporate Services:

### **Human Resources & Organization Development**

- Prioritizing a healthy workplace during the pandemic
- Modification of policies, procedures and recruitment programs in accordance with Equity, Diversity and Inclusion recommendations and in support of the Workplace Inclusion Charter
- Ensure the City has great leaders
- Corporate succession planning
- Gain operational efficiencies
- Expenses are decreasing by 4.2% due to staff realignments/reductions
- Overall net expenditures are decreasing by 2.5% (eliminated transfer from Reserve Fund)

### **Facilities Management & Construction Services**

- Over 150 city facilities, 87 directly managed by FMCS
- Provide project management services for large building projects focusing to bring them in at or under budget and on-schedule (e.g., Fleet Maintenance Garage, Kingston East Community Centre, Kinston Fire & Rescue Vehicle Maintenance Garage)
- Continue with centralization work and get proper condition assessments completed to prioritize investments and optimize the corporate facility portfolio; right-size maintenance activities
- Continue with energy management plan including centralized energy management structure, energy monitoring and measurement programs, reduction of consumption and GHG emissions
- City Facilities 'Net-Zero by 2040' plan
- Contracted services increase is \$196K mainly due to snow clearing contracts, new maintenance costs associated with new additional buildings (e.g., Kingston East Community Centre)
- Salaries, wages, benefits up \$235K but utility costs down \$255K
- Expenses increasing 3.3%, but reduced internal allocations(recoveries) yield a 5.5% increase

- Capital Work includes:
  - City Hall life safety and fire systems
  - Grand Theatre ductwork carpeting, painting and lights
  - Frontenac County Court House roofing, cladding and front portico
  - Rideaucrest Home expansion of living & dining space, staff locker room for infection control and elevators replacement
  - Seniors Centre roofing
  - Creekford Public Works / Solid Waste Vehicle Facility (design, approvals)
  - 1211 John Counter Boulevard asbestos abatement
  - Leon's Centre roof leaks, ice plant and technology upgrades
  - Fire Stations - female dorms, washrooms, kitchens, fire alarm, deferred maintenance
  - Asset Management: Energy and Asset Management Plan; Kingston East Community Centre Solar panels; Health & Safety compliance; Internal project management

#### **Office of the City Solicitor (Legal Services)**

- Enhanced support to the Planning and Engineering Departments
- Administrative support to Communications & Customer Experience
- Develop more in-house expertise
- Insurance premiums are increasing (budgeting up 10.7%)
- Internal allocations offset the increase to bring it to 0.2%
- With external fees and recoveries, net expenditures are 0.3%

#### **Office of the City Clerk**

- Ensure means for citizen participation in Council and Committee meetings during and post pandemic
- Continue with rollout of Office 365 and SharePoint for management of Council and Committee meetings, reports and corporate records
- Transform database management system of City Records Centre to SharePoint

- Decreased expenses by 2.1% through staff efficiencies
- Elimination of any transfers from reserve funds yielding a 1% net expenditure decrease

### **Fire & Rescue**

- Finalize the Fire Services Accreditation for presentation to Accreditation Board
- Transition vehicle technicians, equipment and systems to the new Vehicle Maintenance Facility
- Ensure that emergency service communications/dispatching is compatible with the upcoming NG9-1-1 system
- Improve notification system to volunteer firefighters in the eastern portion of the municipality
- Capital work includes
  - Apparatus and support vehicles
  - Radio System Upgrade Agreement to enhance and maintain the corporate radio system
  - Upgrades involving communication technologies (e.g., dispatch)
  - Firefighting and rescue equipment

### **Information Systems & Technology**

- Digital Strategy development
- Development of the “MyKingston” account to allow citizens to securely access services and personalized information.
- Continue improvements to the Customer Relationship Management system and public website
- Implementation of a comprehensive security strategy for City cybersecurity
- Software maintenance contracts costs are up (average 5% per year)
- Increased transfer to Technology Reserve Fund by 8%

## **Communications & Customer Experience**

- Continue to react adeptly to pandemic to provide information to community
- Build on in-house talent to expand City integration of marketing and promotion
- Transition final functional areas to the Customer Experience agents
- Enhance service to the public
  - Improve and audit internal processes using data analytics
  - Extend hours of service to the public

## **e) Finance & Administration**

Lanie Hurdle, Chief Administrative Officer and Desirée Kennedy, Chief Financial Officer & City Treasurer, provided an overview of the Finance & Administration budget. Craig Desjardins, Director of Strategy, Innovation & Partnerships, provided an overview on the work of the Kingston Economic Recovery Team.

Ms. Hurdle advised that the Chief Administrative Officer is responsible for the following municipal services:

Housing;

Social Services

Airport

Chief Administrative Office

Ms. Hurdle provided some of the major priority areas for 2021 for the Chief Administrative Office:

### **Housing & Social Services**

#### **Housing & Homelessness Division**

- Continue to react adeptly to pandemic to provide information to community
- Includes \$2,073M from Social Services Relief Fund which temporarily supports Integrated Care Hub (ICH) and COVID-19 impacted services
- Adjusted housing benchmark based on past expenditures and redirect funds to finance support services (\$222K)

- Increase in temporary resources to advance on all 172 affordable housing units approved by Council in 2020
- Complete the review of the homelessness system and initiate implementation of new system, including ICH and encampment guidelines
- Implement the updated 10-Year Housing and Homelessness Plan and the recommendations from the Mayor's Task Force on Housing
- Finalize the asset transfer of Town Homes Kingston to Kingston Frontenac Housing Corporation

### **Social Services & Early Years Division**

- Reduction of about \$900K in administration and salaries to align with provincial changes; implementation through attrition
- Support digitization and increase service online and life stabilization
- Increase in contracted services of about \$112,000 to implement digitization and online processes
- Continue to support the efforts of the Social Services Recovery Taskforce
- Continue the development of a Early Years and Childcare plan (paused in 2020 due to pandemic)
- Finalize the Community Safety and Wellbeing Plan (July 2021)

Capital work includes:

- Works in Progress - \$20.8M
  - \$10.1M 1316 Princess Street
  - \$3.4M 1752 Bath Road
  - 805 Ridley Street, Wright Crescent and a number of approved housing projects underway
- 2021 Capital - \$2.86M
  - Affordable Housing Capital Investment Program (Provincial Funding Ontario Priorities Housing Initiative & Canada-Ontario Community Housing Initiative)
  - Repairs to 113 Lower Union (Rapid Housing)

### **Airport**

- Revenues reduced by about \$900K due to COVID-19. Reduction in most expenditures including salaries and contracted services (\$200K)
- Level of service required to meet Canadian Aviation Regulations and Transport Canada approved airport operations manual
- Develop relationships with new airline/carrier partners to ensure current and future travel needs of Kingston's travellers are met
- Maintain collaboration and alignment of the airport with City, Tourism Kingston and Kingston Economic Development initiatives
- Leverage the experience and expertise of the newly established Airport Advisory Committee to help guide and build the airport's aviation and non-aviation revenues

### **Chief Administrative Office**

- Reduction in reserve fund contribution and contracted services (-\$118,000) primarily related to joint initiative with St. Lawrence College ending in 2020
- Continue to work closely with KFL&A Public Health to manage the pandemic and implement vaccine administration
- Support the tourism sector – Tourism Working Group, Love Kingston Marketplace (LKM) and filming.
- Develop a Local Food Strategy Framework.
- Provide support to the Ontario Health Team, including family physician shortages.

### **Strategy Innovation & Partnerships Office**

- Implementation of the integrated economic development strategy in partnership with Kingston Economic Development Corporation.
- Complete the Rural Economic Development Plan and the Creative Industry Plan.
- Implementation of a new health innovation hub (\$3M FedDev grant).
- Advance the priority of improved rural broadband in Kingston.

- Continue grant application development (\$16M in addition to Investing in Canada Infrastructure Program, Safe Restart, Social Services Relief Fund).

### **Kingston Economic Recovery Team (KERT) Update**

Mr. Desjardins indicated that the Kingston Economic Recovery Team (KERT) was established in 2020 and has representation from across the sectors and included a number of working groups that will action some of the insights from the various sectors. The purpose of KERT is to determine how Council and the City might support economic development and recovery and what would be the best avenue to do so. He provided an update of efforts underway.

Key points include:

- KERT has focused on advocacy & funding; workforce development; support for underrepresented groups; and community confidence
- The unemployment rate has bounced back quite well: in December 2020 unemployment was at 5.9% whereas in August 2020 it was 10.1% - one of the lowest in eastern Ontario and across the province
- Job postings are an indicator of a positive view of the future: in April 2020 there were 1968 unique job postings (this was a low point) - by December 2020 this number was 3336. Job postings were 9% higher in January 2021 than in January 2020 indicating a strong demand for skills in the community
- Job growth has been higher in part-time work than full-time work
- Remote work has had an impact of remote work on the community. There are fewer people downtown (eating, shopping) and residential electricity consumption has increased significantly
- KERT has undertaken economic modelling of the COVID 19 impact – in some respects Kingston has fared better than other communities in Eastern Ontario likely due to the volume of public sector employment
- KERT undertook a Fall survey of Kingston businesses:
  - 62% of respondents reported that government support programs have assisted their business sustainability
  - 33% of business reported not change in their staffing levels
  - Only 15% reported more than a 40% reduction in staff
  - Overall business reported less challenges compared to the summer

- Health and safety concerns, event cancellations and heightened public fear were the most commonly cited challenges
- Notable, cashflow had become substantially less of a challenge for businesses
- 57.7% of business anticipated being able to maintain operations if recover was still 6 months out
- 27% indicated they may need to downsize or close if circumstances continued for 6 months
- 14.8% indicated they had anticipated downsizing in the spring while recovering from the first wave

Ms. Kennedy provided an overview of the Finance & Administration operating budget with respect to Financial Services and the Office of the Chief Financial Officer.

#### **Financial Services & Chief Financial Officer**

- Financial Management System - planned upgrade to cloud based version of Dynamics 365 deferred to 2021
- Selection and implementation of a new corporate point-of-sale solution to process customer payments deferred to 2021
- Advance updated procurement bylaw; leverage existing technology to streamline purchasing practices; expand coordinated purchasing opportunities
- Continue to implement and expand budget engagement workplan
- Risk management plans focusing on effectiveness and compliance with corporate financial policies and procedures

**Note:** Ms. Kennedy's departmental presentation was provided on Wednesday, January 28, 2021, following the Municipal Operating and Capital Budget (Excluding Utilities) Overview.

Council recessed from 9:32 pm to 9:42 pm

#### **6. 2021 Operating and Capital Budgets (excluding Municipally Owned Utilities)**

**Note:** As a result of pecuniary interests declared by Councillor Hutchison, Councillor Neill and Deputy Mayor Oosterhof the recommendation as it appeared in the agenda has been dissected and rewritten in order to separate out those specific pecuniary interests.



Moved by Councillor Neill

Seconded by Councillor Kiley

**That** Council waive the rules of By-Law Number 2010-1, “Council Procedural By-Law”, as amended, in order to extend the meeting to complete the agenda.

**Carried (13:0)**

**(A 2/3 Vote of Council was Received)**

**(See Recorded Vote)**

YEAS: Councillor Boehme, Councillor Chapelle, Councillor Doherty, Councillor Hill, Councillor Holland, Councillor Hutchison, Councillor Kiley, Councillor M<sup>c</sup>Laren, Councillor Neill, Deputy Mayor Oosterhof, Councillor Osanic, Mayor Paterson, Deputy Mayor Stroud (13)

NAYS: (0)

ABSENT: (0)

Moved by Councillor Boehme

Seconded by Councillor Doherty

1. **That** Council approve the 2021 General Municipal (tax-supported) Operating Budget in the amount of \$384,133,729 (\$394,787,962 less \$229,570, \$6,011,301, \$3,363,362, \$1,050,000); and
2. **That** City Council approve a total contribution of \$1M to be funded from the Working Fund Reserve to add the following financial supports in the 2021 budget:
  - (1) \$600,000 for small businesses to be transferred to Kingston Economic Development Corporation and added to the existing \$500,000 set aside by Kingston Economic Development Corporation to provide financial relief to small businesses most impacted by the pandemic.
  - (2) \$200,000 for recreation and social services not-for-profit organizations to be added to the Community Investment Grants for a total of \$420,000 to be reallocated in partnership with United Way for organizations and artists most impacted by the pandemic.

- (3) \$200,000 for Kingston artists and arts not-for-profit organizations to be added to the existing City of Kingston Arts Fund for a total of \$768,803 to be allocated to organizations most impacted by the pandemic; and
3. **That** Council direct staff to develop temporary eligibility criteria for 2021 for each fund in collaboration with partners where applicable; and
4. **That** Council direct staff to implement a strategy to replenish the Working Fund Reserve in future budgets.

Councillor Hutchison withdrew from the meeting.

5. **That** Council approve the 2021 General Municipal Operating Budget Finance & Administration, Chief Administrative Office, Strategic Initiatives in the amount of \$229,570; and
6. **That** Council approve the 2021 General Municipal Operating Budget for Community Services, Long Term Care in the amount of \$6,011,301; and

**Carried (12:0)**

**(Paragraphs 5 and 6)**

**(See Recorded Vote)**

YEAS: Councillor Boehme, Councillor Chapelle, Councillor Doherty, Councillor Hill, Councillor Holland, Councillor Kiley, Councillor M<sup>c</sup>Laren, Councillor Neill, Deputy Mayor Oosterhof, Councillor Osanic, Mayor Paterson, Councillor Stroud (12)

NAYS: (0)

ABSENT: Councillor Hutchison (1)

Councillor Hutchison returned to the meeting.

Deputy Mayor Oosterhof withdrew from the meeting.

- 7. That** Council approve the 2021 General Municipal Operating Budget for Agencies & Boards, Kingston Access Services in the amount of \$3,363,362; and

**Carried (12:0)**

**(Paragraph 7)**

**(See Recorded Vote)**

YEAS: Councillor Boehme, Councillor Chapelle, Councillor Doherty, Councillor Hill, Councillor Holland, Councillor Hutchison, Councillor Kiley, Councillor M<sup>c</sup>Laren, Councillor Neill, Councillor Osanic, Mayor Paterson, Councillor Stroud (12)

NAYS: (0)

ABSENT: Deputy Mayor Oosterhof (1)

Deputy Mayor Oosterhof returned to the meeting.

Councillor Neill withdrew from the meeting.

- 8. That** Council approve the 2021 General Municipal Operating Budget net transfer to the Hospital Foundation in the amount of \$1,050,000; and

**Carried (11:1)**

**(Paragraph 8)**

**(See Recorded Vote)**

YEAS: Councillor Boehme, Councillor Doherty, Councillor Hill, Councillor Holland, Councillor Hutchison, Councillor Kiley, Councillor M<sup>c</sup>Laren, Deputy Mayor Oosterhof, Councillor Osanic, Mayor Paterson, Councillor Stroud (11)

NAYS: Councillor Chapelle (1)

ABSENT: Councillor Neill (1)

Councillor Neill returned to the meeting.

- 9. That** any variance between final assessment growth and the growth estimates included in the 2021 general municipal operating budget be transferred to/funded from the Working Fund Reserve, to offset unanticipated variances in assessment growth in future years as a stabilization measure; and

**10. That** Council approve the 2021 Municipal Capital Budget, as follows:

Proposed capital expenditures	<u>\$58,750,013</u>
Financing:	
Working Fund Reserve	300,000
Government grants	20,268,692
Contributions from others	<u>3,086,517</u>
Total financing	<u>\$58,750,013</u>

and

Deputy Mayor Oosterhof withdrew from the meeting.

**11. That** Council approve the 2021 Municipal Capital Budget for Kingston Access Services in the amount of \$377,300, as follows:

Proposed capital expenditures	<u>\$377,300</u>
Financing:	
General Municipal Reserve Funds (PAYG)	<u>\$377,300</u>
Total financing	<u>\$377,300</u>

and

**Carried (12:0)**

**(Paragraph 11)**

**(See Recorded Vote)**

YEAS: Councillor Boehme, Councillor Chapelle, Councillor Doherty, Councillor Hill, Councillor Holland, Councillor Hutchison, Councillor Kiley, Councillor McLaren, Councillor Neill, Councillor Osanic, Mayor Paterson, Councillor Stroud (12)

NAYS: (0)

ABSENT: Deputy Mayor Oosterhof (1)

Deputy Mayor Oosterhof returned to the meeting.

Councillor Hutchison withdrew from the meeting.

**12. That** Council approve the 2021 Municipal Capital Budget for Long Term Care and Facilities – Non-Heritage – Rideaucrest Home in the amount total of \$3,043,242, as follows:

Proposed capital expenditures	<u>\$3,043,242</u>
Financing:	
General Municipal Reserve Funds (PAYG)	<u>\$2,180,000</u>
Government grants	<u>\$600,000</u>
Contributions from others	<u>\$263,242</u>
Total financing	<u>\$3,043,242</u>

and

**Carried (12:0)**

**(Paragraph 12)**

**(See Recorded Vote)**

YEAS: Councillor Boehme, Councillor Chapelle, Councillor Doherty, Councillor Hill, Councillor Holland, Councillor Kiley, Councillor M<sup>c</sup>Laren, Councillor Neill, Deputy Mayor Oosterhof, Councillor Osanic, Mayor Paterson, Councillor Stroud (12)

NAYS: (0)

ABSENT: Councillor Hutchison (1)

Councillor Hutchison returned to the meeting.

**13. That** Council receive the following provided as part of the budget documentation:

15 year capital expenditure forecast

Capital Works in Progress listing as at November 30, 2020

Municipal Reserve Fund Schedules of Continuity; and

**14. That** the City Treasurer be authorized to include the approved budget estimates for 2021 in accordance with Public Sector Accounting Board (PSAB) reporting requirements as an attachment to the by-law; and

**Carried (12:1)**

**(Paragraphs 1, 2, as amended, 3, 4, 9, 10, 13, and 14)**

**(See Motion to Amend which Carried)**

**(See Recorded Vote)**

YEAS: Councillor Boehme, Councillor Doherty, Councillor Hill, Councillor Holland, Councillor Hutchison, Councillor Kiley, Councillor M<sup>c</sup>Laren, Councillor Neill, Deputy Mayor Oosterhof, Councillor Osanic, Mayor Paterson, Councillor Stroud (12)

NAYS: (0)

ABSENT: Councillor Chapelle (1)

Councillor Hutchison withdrew from the meeting.

Councillor Neill withdrew from the meeting.

Deputy Mayor Oosterhof withdrew from the meeting.

**15. That** the necessary by-laws be established to formally adopt these estimates; and be given all three readings at the February 16, 2021 meeting of Council.

**Carried (10:0)**

**(Paragraph 15)**

**(See Recorded Vote)**

YEAS: Councillor Boehme, Councillor Chapelle, Councillor Doherty, Councillor Hill, Councillor Holland, Councillor Kiley, Councillor M<sup>c</sup>Laren, Councillor Osanic, Mayor Paterson, Councillor Stroud (10)

NAYS: (0)

ABSENT: Councillor Hutchison, Councillor Neill, Deputy Mayor Oosterhof (3)

Moved by Mayor Paterson

Seconded by Councillor Hill

**That** Item 6 with respect to 2021 Operating and Capital Budget Deliberations be amended in Paragraph 1 deleting \$393,787,962 and inserting thereto \$394,787,962; and further by adding the following thereafter:

**That** City Council approve a total contribution of \$1M to be funded from the Working Fund Reserve to add the following financial supports in the 2021 budget:

- (1) \$600,000 for small businesses to be transferred to Kingston Economic Development Corporation and added to the existing \$500,000 set aside by Kingston Economic Development Corporation to provide financial relief to small businesses most impacted by the pandemic.

**Carried (11:2)**

**(Paragraph 1(1))**

**(See Recorded Vote)**

YEAS: Councillor Boehme, Councillor Doherty, Councillor Hill, Councillor Holland, Councillor Hutchison, Councillor Kiley, Councillor M<sup>c</sup>Laren, Councillor Neill, Deputy Mayor Oosterhof, Councillor Osanic, Mayor Paterson (11)

NAYS: Councillor Chapelle, Councillor Stroud (2)

ABSENT: (0)

- (2) \$200,000 for recreation and social services not-for-profit organizations to be added to the Community Investment Grants for a total of \$420,000 to be reallocated in partnership with United Way for organizations most impacted by the pandemic.
- (3) \$200,000 for Kingston artists and arts not-for-profit organizations to be added to the existing City of Kingston Arts Fund for a total of \$768,803 to be allocated to organizations and artists most impacted by the pandemic; and

**Carried (13:0)**

**(Paragraphs 1(2) and 1(3))**

**(See Recorded Vote)**

YEAS: Councillor Boehme, Councillor Chapelle, Doherty, Councillor Hill, Councillor Holland, Councillor Hutchison, Councillor Kiley, Councillor McLaren, Councillor Neill, Deputy Mayor Oosterhof, Councillor Osanic, Mayor Paterson, Councillor Stroud (13)

NAYS: (0)

ABSENT: (0)

**That** Council direct staff to develop temporary eligibility criteria for 2021 for each fund in collaboration with partners where applicable; and

**That** Council direct staff to implement a strategy to replenish the Working Fund Reserve in future budgets.

**Carried (13:0)**

**(Paragraphs 2 and 3)**

**(See Recorded Vote)**

YEAS: Councillor Boehme, Councillor Chapelle, Councillor Doherty, Councillor Hill, Councillor Holland, Councillor Hutchison, Councillor Kiley, Councillor McLaren, Councillor Neill, Deputy Mayor Oosterhof, Councillor Osanic, Mayor Paterson, Councillor Stroud (13)

NAYS: (0)

ABSENT: (0)

### **New Motion**

Moved by Councillor McLaren

Seconded by Councillor Hutchison

**That** Council direct staff to develop some doable, sustainable, blue-sky, outside the box options to use the City's various competitive advantages to reduce the cost of doing



business in the short, medium and long term for local businesses, local non-profits, and local artists.

**Carried (13:0)**

**(See Recorded Vote)**

YEAS: Councillor Boehme, Councillor Chapelle, Councillor Doherty, Councillor Hill, Councillor Holland, Councillor Hutchison, Councillor Kiley, Councillor McLaren, Councillor Neill, Deputy Mayor Oosterhof, Councillor Osanic, Mayor Paterson, Councillor Stroud (13)

NAYS: (0)

ABSENT: (0)

## **7. Communications**

Correspondence received from Greg Lightfoot with respect to Letter to Council – Police Budget Increase, dated January 28, 2021.

Interoffice Memorandum received from Desirée Kennedy, Chief Financial Officer and City Treasurer, with respect to 2021 Draft Operating and Capital Budgets – Supplementary Information, dated January 28, 2021.

## **8. Adjournment**

Moved by Councillor Boehme

Seconded by Councillor Neill

**That** the Committee of the Whole do now adjourn.

**Carried (13:0)**

**(See Recorded Vote)**

YEAS: Councillor Boehme, Councillor Chapelle, Councillor Doherty, Councillor Hill, Councillor Holland, Councillor Hutchison, Councillor Kiley, Councillor McLaren, Councillor Neill, Deputy Mayor Oosterhof, Councillor Osanic, Mayor Paterson, Councillor Stroud (13)

NAYS: (0)

ABSENT: (0)

The Committee of the Whole adjourned at 11:37 p.m.