



**City of Kingston  
Report to Council  
Report Number 18-381**

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**To:** Mayor and Members of Council  
**From:** Desirée Kennedy, Chief Financial Officer and City Treasurer  
**Resource Staff:** Lana Foulds, Manager of Financial Planning  
**Date of Meeting:** November 20, 2018  
**Subject:** Capital Project Status Report – Third Quarter 2018

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**Executive Summary:**

At the close of each quarter, Council receives an update on the status of capital works in process. When projects are complete Council is advised and the necessary recommendation is made to complete the financing requirements. In most cases this recommendation results in additional funding or a return of funds (denoted in brackets) to the original approved financing source and may include a change in the debt financing requirements.

In some instances additional funding and funding changes may also be required and are included in the recommendations, supported by the detail in the appendices to this report. These recommendations include reallocations and amendments to previously approved capital budgets in order to ensure that appropriate tracking and monitoring processes are maintained.

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**Recommendation:**

1. **That** Council approve capital budget changes, as outlined in Exhibit A to Report Number 18-381, as well as financing of capital projects or (return of funds) as follows:

<b>Source of Financing (Return of Funds):</b>	<b>Amount</b>
Municipal Capital Reserve Fund	\$(2,258,812)
Other Reserve Funds and Reserves:	
Municipal Equipment Reserve Fund	\$ (217,400)
Transit Capital Reserve Fund	(274,816)
Solid Waste and Recycle Reserve Fund	(1,750,000)
Police Equipment Reserve Fund	(2,418)
Facility Repair Capital Reserve Fund	(101,000)
Building Code Stabilization Reserve Fund	(35,498)
Development Charges Reserve Fund	<u>(401,949)</u>
	<u>(2,783,081)</u>
<b>Total Sources of Funding (Return of Funds)</b>	<b><u>\$(5,041,893)</u></b>

2. **That** Council approve the reduction of approved debenture financing with reference to specific projects as outlined in Exhibit A to Council Report Number 18-381 as follows:

<b>Source of Financing (Return of Funds):</b>	<b>Amount</b>
Municipal Equipment Reserve Fund	\$ (500,000)
Development Charges Reserve Fund	<u>(4,539,043)</u>
<b>Total Debenture Reduction</b>	<b><u>\$(5,039,043)</u></b>

3. **That** Council approve the reduction of approved debenture financing in the amount of \$2,780,000 to be replaced with pay as you go funding from the Fire Capital Reserve Fund in the amount of \$2,280,000 and the Transit Capital Reserve Fund in the amount of \$500,000.

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**Authorizing Signatures:**

ORIGINAL SIGNED BY CHIEF FINANCIAL OFFICER AND CITY TREASURER

**Desirée Kennedy, Chief Financial Officer and  
City Treasurer**

ORIGINAL SIGNED BY CHIEF ADMINISTRATIVE OFFICER

**Gerard Hunt, Chief Administrative Officer**

**Consultation with the following Members of the Corporate Management Team:**

Lanie Hurdle, Commissioner, Community Services	√
Jim Keech, President and CEO, Utilities Kingston	√
Denis Leger, Commissioner, Corporate & Emergency Services	√

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**Options/Discussion:**

Financial Services provides information on a quarterly basis on the status of capital works, including completed projects as well as capital works-in-process. The recommendations in this report ensure that the integrity of the budget approval process is maintained by ensuring that any changes to funding as a result of project completion are documented and approved.

The capital project structure is configured to support project close outs for specific departmental strategic projects. Capital envelopes will not be subject to a routine close out process but will be reviewed and balances reported quarterly. Staff will continue to provide supplemental information as applicable on capital works-in-process, for both departmental strategic projects and funding envelopes including projected completion dates and relevant information on the status and duration of budgeted envelopes.

Exhibit A provides details in support of the recommendations for closing and finalizing the financing requirements for completed capital projects which can result in additional funding or a return of unspent funds to the original approved funding source.

As part of the corporate planning and budgeting process, departments have reviewed capital works in process with consideration for the staff capacity required to complete the inventory of capital projects. As a result of this review, and in an effort to re-prioritize work and focus on Council's priorities, staff is recommending that a number of capital projects be closed at this time and funds returned to the original financing source. As noted in Exhibit A, change in circumstances, direction or priority has resulted in funds no longer being required for some projects; in other cases, projects have been deferred and will be prioritized as part of future work plans with necessary funds re-budgeted at that time.

Staff is proposing to close both the Purdy's Mills Secondary Plan and the Portsmouth Village Heritage Conservation District projects. This will allow staff to focus capacity on completing the North King's Town Secondary Plan, Central Kingston Growth & Infill Strategy, Reddendale Neighbourhood Plan and City building including tall and mid-rise building policies. The two projects being closed will be re-budgeted in future years.

The Affordable Housing Land Acquisition account is proposed to be closed as the City still has two properties (7 Wright Crescent and 1316 Princess Street) that are available for housing development. The future development of these two properties will take a few years and therefore staff will consider a future reinvestment within the capital development for affordable housing which is usually allocated on a yearly basis to various not-for-profit affordable housing projects.

Exhibit A also shows the reduction in budget associated with the proposed widening of Highway 15 in Kingston East pending completion of the Environmental Assessment (EA) work anticipated to be completed in 2020. The remaining budget will allow for the completion of transportation capacity improvements to Highway 15 in the corridor between Gore Road and the LaSalle Secondary School including the intersection rebuild and upgrade at Highway 15 and Gore Road. This work will be coordinated with the construction of the Third Crossing and other proposed

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large scale Infrastructure projects including the Kingston East Community Center and the Kingston East Public Library expansion in order to maintain traffic flow in this part of the City, requiring the Highway 15 construction work to proceed in phases. Future phases will be budgeted accordingly as informed by the EA.

Exhibit A includes a capital budget adjustment requested by Kingston Access Bus to reflect a reprioritization of capital requirements. Funds originally allocated for a supervisory vehicle are being transferred to the bus replacement envelope.

This report includes a recommendation to reduce approved debt funding no longer required for certain fire and transit capital projects and replace with pay as you go funding from the Fire Capital Reserve Fund and the Transit Capital Reserve Fund respectively.

Exhibit B provides information on the capital works-in-process as at September 30, 2018, including information on approved expenditure budgets and actual costs to date.

**Existing Policy/By Law:**

Capital budget by-laws for all years up to and including 2018 with capital budget amendments as approved by Council.

**Notice Provisions:**

There are no notice requirements for this report.

**Accessibility Considerations:**

The Exhibits to this report are available in an alternate format upon request.

**Financial Considerations:**

Recommendations on specific funding sources or return of funds are in accordance with the intent of the original budget approved sources of financing. It is appropriate to close projects once complete and remove them from the regular reports for capital works in process.

**Contacts:**

Lana Foulds, Manager of Financial Planning, Extension 2209

**Other City of Kingston Staff Consulted:**

Applicable City Departments

**Exhibits Attached:**

Exhibit A: Closed Capital Projects and Budget Consolidations as at September 30, 2018

Exhibit B: Capital Works in Process as at September 30, 2018

**2018 Third Quarter Closed Capital Projects and Budget Amendments**

New Project Number	Description	Actual Expenditures	Budget	Expenditure Variance	Amount to finance (Amount returned)	Status	Municipal Capital Reserve Fund	Other	Description	Debentures	Comments
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**CLOSED CAPITAL PROJECTS**

**KAS**

200198	KAS- Replacement of Server	20,000	20,000	-	-	Close 3rd quarter					
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**Police**

100006	POL-Equipment Communications	230,540	231,116	(576)	(576)	Close 3rd quarter		(576)	Police Equipment Reserve Fund		
100009	POL-Expand Video/Digital Storage	98,158	100,000	(1,842)	(1,842)	Close 3rd quarter		(1,842)	Police Equipment Reserve Fund		

**Community Services**

100329	CMY-Elginburg Public School	40,000	40,000	-	-	Close 3rd quarter					
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**Housing & Social Services**

100083	HSG-Affordable Housing, Land for Resale	-	2,744,000	(2,744,000)	(2,744,000)	Close 3rd quarter	(567,460)	(118,540)	Development Charges Reserve Fund		Will rebudget as part of Affordable Capital Investment Program
								(2,058,000)	Sale of Land		

New Project Number	Description	Actual Expenditures	Budget	Expenditure Variance	Amount to finance (Amount returned)	Status	Municipal Capital Reserve Fund	Other	Description	Debentures	Comments
<b>Planning, Building &amp; Licensing</b>											
100126	PBL-Licensing (Software)	89,005	100,000	(10,995)	(10,995)	Close 3rd quarter	(5,498)	(5,498)	Building Code Stabilization Reserve Fund		
200161	PBL-Customer Service Improvements (Front Counter)	-	30,000	(30,000)	(30,000)	Close 3rd quarter		(30,000)	Building Code Stabilization Reserve Fund		Will rebudget if required
200157	PBL-Portsmouth Village Heritage Conservation District	20,000	150,000	(130,000)	(130,000)	Close 3rd quarter	(130,000)				Will rebudget if required
200158	PBL-Purdy's Mills Secondary Plan	-	150,000	(150,000)	(150,000)	Close 3rd quarter	(150,000)				Will rebudget if required
<b>Cultural Services</b>											
100304	CUL-First Capital Place	13,181	35,894	(22,713)	(22,713)	Close 3rd quarter	(22,713)				
200038	CUL-Programs & Policy-Culture	26,903	722,500	(695,597)	(245,000)	Close \$245K on 3rd quarter report	(245,000)				Revised budget \$477,500
<b>Recreation &amp; Leisure</b>											
100150	REC-New Parks	250,000	250,000	-	-	Close 3rd					
100053	REC-New Parks Development	239,025	240,389	(1,364)	(1,364)	Close 3rd quarter	(556)	(809)	Development Charges Reserve Fund		

New Project Number	Description	Actual Expenditures	Budget	Expenditure Variance	Amount to finance (Amount returned)	Status	Municipal Capital Reserve Fund	Other	Description	Debentures	Comments
<b>Major Projects Office</b>											
100245	ENG-Highway 15 Gore Rd Intersection to Lasalle School	602,560	14,247,761	(13,645,201)	(6,600,000)	Close \$6.6M on 3rd quarter report	(1,087,585)		Development Charges Reserve Fund	(4,539,043)	Revised budget \$7,647,761
								(973,372)	DC Post Planning		
<b>Solid Waste</b>											
100273	SLW-MRF Retrofits, New Equipment, Expansion	-	5,000,000	(5,000,000)	(1,750,000)	Close \$1.75M on 3rd quarter report		(1,750,000)	Solid Waste and Recycle Reserve Fund		Funds no longer required
<b>Transit &amp; Fleet Services</b>											
100161	FLT- Replacement- Mid Size Buses	-	237,873	(237,873)	(237,873)	Close 3rd quarter		(237,873)	Transit Capital Reserve Fund		Funds no longer required
200040	FLT- Replacement- Other (Transit)	203,057	240,000	(36,943)	(36,943)	Close 3rd quarter		(36,943)	Transit Capital Reserve Fund		



New Project Number	Description	Actual Expenditures	Budget	Expenditure Variance	Amount to finance (Amount returned)	Status	Municipal Capital Reserve Fund	Other	Description	Debentures	Comments
<b>Facilities Management &amp; Construction Services</b>											
100113	FAC-Designated Substance Management	80,142	190,202	(110,060)	(50,000)	Close \$50K on 3rd quarter report	(50,000)				Not required to complete project. Revised budget is \$140,202
200168	FAC-New Fleet Maintenance Garage	29,567	19,525,000	(19,495,433)	(1,000,000)	Close \$1M on 3rd quarter report		(217,400)	Municipal Equipment Reserve Fund	(500,000)	Revised Budget \$18.525M
								(282,600)	Development Charges Reserve Fund		
200219	FAC-Historic Kingston FireHall #1 (Lone Star)	-	36,000	(36,000)	(36,000)	Close 3rd quarter		(36,000)	Facility Repair Capital Reserve Fund		Will rebudget if required
200221	FAC-Cook Brothers Centre	-	65,000	(65,000)	(65,000)	Close 3rd quarter		(65,000)	Facility Repair Capital Reserve Fund		Will rebudget if required
							<b>(2,258,812)</b>	<b>(5,814,453)</b>			<b>(5,039,043)</b>

New Project Number	Description	Actual Expenditures	Budget	Expenditure Variance	Amount to finance (Amount returned)	Status	Municipal Capital Reserve Fund	Other	Description	Debentures	Comments
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**BUDGET REALLOCATIONS AND AMENDMENTS**

**KAS**

100021	KAS-Purchase Supervisory Vehicle	-	33,000	(33,000)	(33,000)	Close 3rd quarter and reallocate funds to 100328					
100238	KAS- Replacement Buses	831,402	897,300		33,000	Budget reallocation					Revised Budget \$930,300
							-	-	-		
							<b>(2,258,812)</b>	<b>(5,814,453)</b>	<b>(5,039,043)</b>		

**SUMMARY**

**Reserve Funds and Reserves:**

Municipal Capital Reserve Fund	(2,258,812)		
Municipal Equipment Reserve Fund		(217,400)	(500,000)
Transit Capital Reserve Fund		(274,816)	
Solid Waste and Recycle Reserve Fund		(1,750,000)	
Police Equipment Reserve Fund		(2,418)	
Facility Repair Capital Reserve Fund		(101,000)	
Building Code Stabilization Reserve Fund		(35,498)	
Development Charges Reserve Fund		(401,949)	(4,539,043)
	<b>(2,258,812)</b>	<b>(2,783,081)</b>	<b>(5,039,043)</b>
DC Post Planning Period Benefit		(973,372)	
Sale of Land		(2,058,000)	
	<b>(2,258,812)</b>	<b>(5,814,453)</b>	<b>(5,039,043)</b>

**Capital Works-In-Process as of September 30, 2018**

	<u>Actuals</u>	<u>Commitment</u>	<u>Budget</u>	<u>Variance</u>	<u>Comments/ Estimated Completion Date (ECD)</u>
<b><u>Agencies &amp; Boards</u></b>					
<b>Library</b>					
<b>Asset Management Envelopes</b>					
100000 LIB-Branch Revitalization & Renewal (Shared)	11,950	-	125,000	113,050	
100001 LIB-Shared IT	212,540	-	437,582	225,042	
100002 LIB-Branch Revitalization & Renewal	52,639	-	200,000	147,361	
100003 LIB-Facility Repairs	249,191	-	435,224	186,033	
100019 LIB-Materials for Sight Impaired	6,911	-	10,000	3,089	
	<u>533,232</u>	<u>-</u>	<u>1,207,806</u>	<u>674,574</u>	
<b>Projects</b>					
100004 LIB-Rideau Heights Library	3,009,625	-	3,300,000	290,375	ECD 4th qtr 2019
100005 LIB-Central Branch Renovations	9,419,611	-	13,809,843	4,390,232	ECD 2019
100482 LIB-Central Branch Relocation	513,731	-	612,400	98,669	ECD 1st qtr 2019
200197 LIB-Kingston East Library Exp.-Site and Design (2019)	-	-	1,400,000	1,400,000	
200197 LIB-Kingston East Library Exp.-Construction (2021)	-	-	4,035,000	4,035,000	
	<u>12,942,966</u>	<u>-</u>	<u>23,157,243</u>	<u>10,214,277</u>	
<b>Total Library</b>	<b><u>13,476,198</u></b>	<b><u>-</u></b>	<b><u>24,365,049</u></b>	<b><u>10,888,851</u></b>	
<b>Police</b>					
<b>Asset Management Envelopes</b>					
100007 POL-Software	88,985	-	186,300	97,315	
100012 POL-Radio Project/User Gear & Access	1,327,468	-	1,360,988	33,520	
100014 POL-Replacement Vehicles	1,408,607	-	1,702,000	293,393	
100015 POL-Building	135,332	-	322,645	187,313	
100018 POL-IT Projects	1,227,126	-	2,360,000	1,132,874	
100057 POL-ERU-Firearms Replacement Program	-	-	24,000	24,000	
	<u>4,187,517</u>	<u>-</u>	<u>5,955,933</u>	<u>1,768,416</u>	

	<u>Actuals</u>	<u>Commitment</u>	<u>Budget</u>	<u>Variance</u>	<u>Comments/ Estimated Completion Date (ECD)</u>
<b>Projects</b>					
100010 POL-Critical Incident Management Equipment	126,481	-	135,686	9,205	
100011 POL-Crime Statistics	55,287	-	70,000	14,713	
100016 POL-Disaster Recovery Site	58,535	-	65,000	6,465	
100017 POL-In Car Ticketing	159,848	-	200,000	40,152	
	<u>400,151</u>	<u>-</u>	<u>470,686</u>	<u>70,535</u>	
<b>Total Police</b>	<b><u>4,587,668</u></b>	<b><u>-</u></b>	<b><u>6,426,619</u></b>	<b><u>1,838,951</u></b>	
<b>Other Agencies</b>					
<b>Asset Management Envelopes</b>					
100238 KAS-Replacement Buses	831,402	-	930,300	98,898	
	<u>831,402</u>	<u>-</u>	<u>930,300</u>	<u>98,898</u>	
<b>Projects</b>					
100085 KAS-Computer Upgrade	29,247	-	33,000	3,753	
100089 KAS-Facility Upgrades	3,248	-	26,000	22,752	
100316 FIN-Power Lift Stretcher Project	83,167	-	434,700	351,533	
	<u>115,662</u>	<u>-</u>	<u>493,700</u>	<u>378,038</u>	
<b>Total Other Agencies</b>	<b><u>947,064</u></b>	<b><u>-</u></b>	<b><u>1,424,000</u></b>	<b><u>476,936</u></b>	

	<u>Actuals</u>	<u>Commitment</u>	<u>Budget</u>	<u>Variance</u>	<u>Comments/ Estimated Completion Date (ECD)</u>
<b><u>Transportation &amp; Infrastructure Services</u></b>					
<b><u>Transportation &amp; Infrastructure Services - Operations</u></b>					
<b>Transportation Services - Transportation &amp; Traffic</b>					
<b>Asset Management Envelopes</b>					
100230 TRP-Traffic Calming Measures	77,414	3,023	94,485	14,049	
100235 TRP-Traffic Management General	698,782	27,057	1,187,959	462,121	
100239 TRP-Active Transportation	96,935	-	102,428	5,493	
100246 TRP-City Wide Intersection Corridor	357,339	-	462,888	105,549	
100247 TRP-Transit Priority Measures	5,720	87,453	283,404	190,232	
	<u>1,236,189</u>	<u>117,532</u>	<u>2,131,164</u>	<u>777,443</u>	
<b>Projects</b>					
100112 TRP-Cycling	29,462	-	45,000	15,538	ECD 4th qtr 2018
100255 TRP-Cycling-Bike Plan-ATMP	228,464	-	242,560	14,096	ECD 4th qtr 2018
100489 TRP-Cycling WFT Bath Road	864,913	5,094	1,605,304	735,297	ECD 4th qtr 2018
200268 TRP-Ontario Municipal Commuter Cycling Program	15,264	30,528	1,699,341	1,653,549	ECD 4th qtr 2020
	<u>1,138,103</u>	<u>35,622</u>	<u>3,592,205</u>	<u>2,418,480</u>	
<b>Total Transportation Services - Transportation &amp; Traffic</b>	<b><u>2,374,292</u></b>	<b><u>153,154</u></b>	<b><u>5,723,369</u></b>	<b><u>3,195,923</u></b>	
<b>Transportation Services - Parking</b>					
<b>Asset Management Envelopes</b>					
100180 PRK-Planning/Studies	92,234	-	170,000	77,766	
100183 PRK-Technology/Communications-Parking	15,711	1,950	310,000	292,339	
100186 PRK-Surface Lots	127,791	2,572	1,169,553	1,039,190	
100187 PRK-Pay & Display-Meters	120,254	251,090	1,186,000	814,656	
100310 PRK-Parking Other Equipment	49,810	-	100,000	50,190	
	<u>405,801</u>	<u>255,612</u>	<u>2,935,553</u>	<u>2,274,140</u>	

	<u>Actuals</u>	<u>Commitment</u>	<u>Budget</u>	<u>Variance</u>	<u>Comments/ Estimated Completion Date (ECD)</u>
<b>Projects</b>					
100040 PRK-Byron Parking Lot-169 Queen Street	312,119	70,760	1,000,000	617,121	ECD 4th qtr 2019
100181 PRK-Chown	886,846	5,590	1,745,846	853,410	ECD 3rd qtr 2020
100182 PRK-Bicycle Parking	28,970	-	60,000	31,030	ECD 2nd qtr 2019
100184 PRK-Hanson	2,049,986	14,545	2,480,000	415,469	ECD 3rd qtr 2020
100190 PRK-Robert Bruce	167,392	20,971	430,000	241,637	ECD 4th qtr 2019
100191 PRK-Parking Enforcement	44,949	-	125,700	80,751	ECD 4th qtr 2019
	<b>3,490,262</b>	<b>111,866</b>	<b>5,841,546</b>	<b>2,239,419</b>	
<b>Total Transportation Services - Parking</b>	<b>3,896,062</b>	<b>367,478</b>	<b>8,777,099</b>	<b>4,513,559</b>	
<b>Total Transportation Services</b>	<b>6,270,354</b>	<b>520,632</b>	<b>14,500,468</b>	<b>7,709,482</b>	
<b>Transit &amp; Fleet Services - Fleet</b>					
<b>Asset Management Envelopes</b>					
100129 FLT-Transit Replacement Buses	5,042,129	50,000	7,878,900	2,786,771	ECD 4th qtr 2018
100151 FLT-Replacements-Underground	659,479	-	1,090,095	430,616	ECD 3rd qtr 2019
100152 FLT-Replacements-Gas	274,558	-	455,993	181,435	ECD 2nd qtr 2019
100153 FLT-Replacement-Full Size Buses	1,536,833	-	1,541,280	4,447	ECD 4th qtr 2018
100156 FLT-Replacements-City Other	1,220,332	-	1,948,859	728,527	ECD 2nd qtr 2019
100157 FLT-Replacements-Public Works	1,228,675	-	2,369,699	1,141,024	ECD 3rd qtr 2019
100159 FLT-Replacements-Treatment	173,834	-	291,784	117,950	ECD 3rd qtr 2019
100291 FLT-PW Sidewalk Plow Additions	-	-	169,793	169,793	ECD 3rd qtr 2019
100292 FLT-Bus Refurbishments	228,171	-	304,466	76,295	ECD 4th qtr 2018
200041 FLT-Replacements-UK Other	219,064	-	631,391	412,327	ECD 3rd qtr 2019
200042 FLT-Replacements-Solid Waste	539,611	-	949,164	409,553	ECD 1st qtr 2019
<b>Total Transit &amp; Fleet Services - Fleet</b>	<b>11,122,688</b>	<b>50,000</b>	<b>17,631,424</b>	<b>6,458,736</b>	

	<u>Actuals</u>	<u>Commitment</u>	<u>Budget</u>	<u>Variance</u>	<u>Comments/ Estimated Completion Date (ECD)</u>
<b>Transit &amp; Fleet Services - Transit</b>					
<b>Asset Management Envelopes</b>					
100164 TRN-Bus Stops/Shelters	583,481	120,112	900,000	196,407	
100165 TRN-Buildings-Transit	109,930	25,729	200,000	64,341	
100170 TRN-Equipment	704,007	-	902,009	198,002	
200156 TRN-Transit Technology	5,261	51,214	610,000	553,525	
200203 TRN-Signal Prioritization	39,770	22,313	65,000	2,916	
	<u>1,442,450</u>	<u>219,369</u>	<u>2,677,009</u>	<u>1,015,190</u>	
<b>Projects</b>					
100169 TRN-Downtown Terminal-Feasibility	147,995	-	200,000	52,005	ECD Unknown; dependent on Brock Street reconstruction
100300 TRN-Highway 15 Project-Transit Priority	21	-	329,253	329,232	Pending completion of Hwy 15 EA study and construction scheduled
100302 TRN-Downtown Transfer Point	172,081	-	2,000,000	1,827,919	ECD Unknown; dependent on Brock Street reconstruction
100306 TRN-Park & Ride Facilities	21,783	-	150,000	128,217	ECD 4th qtr 2018
100309 TRN-CCTV Equipment	5,500	12,351	500,000	482,150	ECD 1st qtr 2019
200149 TRN-2018 New Buses - Large (40' - Diesel)	11,318	235,523	4,105,852	3,859,011	ECD 2nd qtr 2019
	<u>358,698</u>	<u>247,874</u>	<u>7,285,105</u>	<u>6,678,534</u>	
<b>Total Transit &amp; Fleet Services - Transit</b>	<b><u>1,801,148</u></b>	<b><u>467,242</u></b>	<b><u>9,962,114</u></b>	<b><u>7,693,724</u></b>	
<b>Total Transit &amp; Fleet Services</b>	<b><u>12,923,836</u></b>	<b><u>517,242</u></b>	<b><u>27,593,538</u></b>	<b><u>14,152,460</u></b>	
<b>Public Works</b>					
<b>Asset Management Envelopes</b>					
100261 PBW-Road Works	272,424	6,556	380,000	101,020	
	<u>272,424</u>	<u>6,556</u>	<u>380,000</u>	<u>101,020</u>	

	<u>Actuals</u>	<u>Commitment</u>	<u>Budget</u>	<u>Variance</u>	<u>Comments/ Estimated Completion Date (ECD)</u>
<b>Projects</b>					
100260 PBW-Emerald Ash Borer	1,541,756	225,512	1,800,000	32,731	ECD 2018
100263 PBW-Radio System-Hands Free Replacement	70,896	-	108,000	37,104	
100265 PBW-Plow Truck Fleet Additions	-	-	202,150	202,150	ECD 2018
200311 PBW-Maintenance - Low Volume Roads	187,771	12,084	200,000	145	ECD 2018
	<u>1,800,424</u>	<u>237,596</u>	<u>2,310,150</u>	<u>272,130</u>	
<b>Total Public Works</b>	<b><u>2,072,847</u></b>	<b><u>244,152</u></b>	<b><u>2,690,150</u></b>	<b><u>373,150</u></b>	

**Solid Waste**

<b>Projects</b>					
100267 SLW-Radio Equipment	10,983	-	95,000	84,017	
100271 SLW-Consultant for MRF Rebuild	85,455	-	143,757	58,302	ECD 4th qtr 2018
100273 SLW-MRF Retrofits, New Equipment, Expansion	-	-	3,250,000	3,250,000	ECD 2020
100276 SLW-Integrated Waste Management Study	127,892	-	200,000	72,108	ECD 2020
200297 SLW-Creekford Garage Maintenance	9,466	86,496	115,000	19,038	ECD 4th qtr 2018
<b>Total Solid Waste</b>	<b><u>233,796</u></b>	<b><u>86,496</u></b>	<b><u>3,803,757</u></b>	<b><u>3,483,465</u></b>	

**Transportation & Infrastructure Services - Engineering Services & Major Projects**

**Engineering**

**Asset Management Envelopes**

100231 ENG-Bridges & Culverts	3,335,497	5,199	3,793,620	452,924	
100240 ENG-Storm System Improvements-ROW	99,690	15,238	259,402	144,474	
100241 ENG-Engineering Capital Program-Unallocated	566,304	3,358	586,394	16,732	
100251 ENG-Road Rehabilitation	1,770,757	778,443	2,557,288	8,088	
	<u>5,772,249</u>	<u>802,237</u>	<u>7,196,704</u>	<u>622,218</u>	



	<u>Actuals</u>	<u>Commitment</u>	<u>Budget</u>	<u>Variance</u>	<u>Comments/ Estimated Completion Date (ECD)</u>
<b>Projects</b>					
100070 ENG-Strategic Properties & Divestiture	-	-	500,000	500,000	
100072 ENG-King Street Drainage Improvements	25,526	-	30,000	4,474	ECD 1st qtr 2019
100079 ENG-JCB-Reconstruction Phase 4	3,416,640	1,526	4,250,000	831,834	ECD 1st qtr 2019
100166 ENG-Montreal Street Retaining Wall	1,119	-	20,000	18,881	
100227 ENG-Princess Street-Phase 4	7,786,097	2,372,753	15,645,367	5,486,517	ECD 2nd qtr 2019
100228 ENG-Road Cross Section-Complete Street	101,870	-	150,000	48,130	
100229 ENG-Cataraqui Woods Extension-Sydenham	2,769,526	-	5,858,751	3,089,225	ECD 4th qtr 2019
100243 ENG-JCB Widening-Sir John A Macdonald to Princess	27,566	-	43,755,000	43,727,434	
100244 ENG-John Counter Boulevard-Pre Load	12,258,672	-	15,000,000	2,741,328	ECD 1st qtr 2019
100252 ENG-Centennial Drive-2 Lane Road	4,675,013	-	8,586,248	3,911,235	
100253 ENG-CWD 2 Lane Rd East of Sydenham	593,009	220,259	1,248,480	435,213	
100488 ENG-1000 King St. Drainage Improvements	66,965	-	80,000	13,035	ECD 2nd qtr 2019
100493 ENG-Division Street - Union to Brock	2,489,354	-	2,556,571	67,217	ECD 4th qtr 2018
200101 ENG-Unity Road Traffic Signal Installation	117,296	-	900,000	782,704	
200240 ENG-Bath Road Sidewalk	-	-	200,000	200,000	
	<b>34,328,654</b>	<b>2,594,538</b>	<b>98,780,417</b>	<b>61,857,225</b>	
<b>Total Engineering</b>	<b>40,100,903</b>	<b>3,396,776</b>	<b>105,977,121</b>	<b>62,479,443</b>	
<b>Major Projects Office</b>					
<b>Projects</b>					
100245 ENG-Highway 15 Gore Rd Intersection to Lasalle School	602,560	-	7,647,761	7,045,201	Reduced scope pending EA
200100 ENG-Third Crossing of the Cataraqui River	834,231	279,063	180,000,000	178,886,706	
<b>Total Major Projects Office</b>	<b>1,436,791</b>	<b>279,063</b>	<b>187,647,761</b>	<b>185,931,907</b>	

	<u>Actuals</u>	<u>Commitment</u>	<u>Budget</u>	<u>Variance</u>	<u>Comments/ Estimated Completion Date (ECD)</u>
<b><u>Community Services</u></b>					
<b>Accessibility &amp; Projects</b>					
<b>Projects</b>					
100024 CMY-Youth Employment Strategy	70,385	-	80,000	9,615	
200141 CMY-Deep Water Dock & Cruise Ships	21,713	-	80,000	58,287	
200286 CMY-Community Branding Initiative	-	-	125,000	125,000	
200337 CMY-Dredging Waterlot-1 Queen Street	-	-	500,000	500,000	
<b>Total Accessibility &amp; Projects</b>	<b>92,099</b>	<b>-</b>	<b>785,000</b>	<b>692,901</b>	
<b>Real Estate &amp; Environmental Initiatives</b>					
<b>Projects</b>					
100142 REE-Federal Divestitures	42,402	15,264	250,000	192,334	
100266 REE-Brownfield Remediation Project	65,192	30,220	455,400	359,988	ECD 3rd qtr 2019
100281 REE-Kingston East Landfill Closure	271,839	-	400,000	128,161	ECD 4th qtr 2018
100282 REE-Belle Park Landfill	301,119	-	544,478	243,359	ECD 4th qtr 2019
100314 REE-Belle Island Stabilization	-	-	50,000	50,000	
100317 REE-McAdoos Landfill Capital Repairs	-	-	50,000	50,000	
100318 REE-Corporate Climate Action Plan Projects	21,209	3,460	85,000	60,331	
100320 REE-Land Acquisition & Demolition Envelope	1,123,510	10,456	1,250,000	116,034	ECD 4th qtr 2019
100323 REE-Purchase 603 John Counter Boulevard	1,452,682	-	1,550,000	97,318	
100324 REE-Employment Land Servicing	754,524	2,984	5,446,849	4,689,341	
100325 REE-Strategic Property Land Development	246,063	-	552,839	306,776	
100327 REE-Growth Capital-John Counter Boulevard	8,251,284	-	8,310,627	59,343	
100328 REE-Employment Land Acquisition	152,195	6,000	1,500,000	1,341,805	
200162 REE-PCP-Trade Winds Project (GHG Inv)	3,300	31,037	40,000	5,663	ECD 3rd qtr 2018
200165 REE-EV Strategy	211,938	81,641	796,000	502,421	
200170 REE-Municipal Property Environmental Remediation	-	-	80,000	80,000	
<b>Total Real Estate &amp; Environmental Initiatives</b>	<b>12,897,259</b>	<b>181,062</b>	<b>21,361,193</b>	<b>8,282,873</b>	

	<u>Actuals</u>	<u>Commitment</u>	<u>Budget</u>	<u>Variance</u>	<u>Comments/ Estimated Completion Date (ECD)</u>
<b>Planning, Building &amp; Licensing</b>					
<b>Projects</b>					
100027 PBL-Zoning Bylaw Consolidation	684,335	23,245	711,100	3,520	ECD 4th qtr 2019
100030 PBL-Detailed Planning Study	174,010	-	300,000	125,990	ECD 2nd qtr 2019
100034 PBL-Heritage Property Designation	76,782	28,770	147,337	41,785	
100035 PBL-Development Review/ Land Management	1,405,218	320,919	1,959,054	232,916	ECD 2nd qtr 2019
100036 PBL-Project Costs/Long Term Plan	466,650	-	588,039	121,389	ECD 2nd qtr 2019
100037 PBL-North King's Town Secondary Plan	412,987	251,138	781,000	116,875	ECD 1st qtr 2019
100041 PBL-Enforcement Field Hardware	5,236	-	15,000	9,764	ECD 1st qtr 2019
100093 PBL-Population Model Update	47,083	41,641	90,000	1,277	ECD 2nd qtr 2019
100109 PBL-Clogg's Road/Creekford Secondary	111,652	-	250,000	138,348	ECD 2nd qtr 2019
100110 PBL-Urban Growth Strategy Update	109,286	-	300,000	190,714	ECD 4th qtr 2019
100125 PBL-Life Cycle Analysis	6,106	37,651	45,000	1,243	ECD 4th qtr 2019
100133 PBL-Building Hardware	-	-	20,000	20,000	
100140 PBL-Planning, Building & Licensing Furnishings	873	891	30,000	28,236	
200045 PBL-Heritage, Miscellaneous Studies/Education	41,084	-	110,000	68,916	
200097 PBL-Central Kingston Growth and Infill Strategy	161,181	208,624	400,000	30,195	ECD 3rd qtr 2021
200160 PBL-GIS Master Plan Implementation	-	-	75,000	75,000	
200298 PBL-Development Charges Study	-	100,000	150,000	50,000	
<b>Total Planning, Building &amp; Licensing</b>	<b>3,702,482</b>	<b>1,012,878</b>	<b>5,971,530</b>	<b>1,256,170</b>	
<b>Cultural Services</b>					
<b>Asset Management Envelopes</b>					
100174 CUL-Grand Theatre Functional Capital	232,122	68,964	441,813	140,727	
100195 CUL-Cultural Heritage	103,698	-	194,094	90,396	
100297 CUL-JK Tett Centre Envelope	21,355	1,952	33,355	10,048	
100301 CUL-Cultural Heritage (Interpretation)	53,714	17,658	191,056	119,684	
200038 CUL-Programs & Policy-Culture	26,903	106	477,500	450,492	
200039 CUL-Culture Functional Capital	39,349	183	462,000	422,468	
	<b>477,142</b>	<b>88,863</b>	<b>1,799,818</b>	<b>1,233,813</b>	

	<u>Actuals</u>	<u>Commitment</u>	<u>Budget</u>	<u>Variance</u>	<u>Comments/ Estimated Completion Date (ECD)</u>
<b>Projects</b>					
100295 CUL-Cultural Strategic Plan Implementation	45,748	-	137,164	91,416	
100296 CUL-Digital Strategy	30,350	-	100,000	69,650	
100305 CUL-Museum Review-MWM, PHSM & CH	16,454	-	100,000	83,546	
100311 CUL-Public Art Program (KCP)	58,928	-	202,601	143,673	ECD 2019
100312 CUL-Civic Collection Management	82,212	31,390	129,048	15,446	
100313 CUL-City Hall Exhibit Development	66,098	-	118,397	52,299	
200292 CUL-Engage for Change	14,392	-	200,000	185,608	ECD 2019
200290 CUL-Downtown Gateway & Princess St. Improvements	-	11,438	310,106	298,668	ECD 2020
	<b>314,183</b>	<b>42,827</b>	<b>1,297,316</b>	<b>940,306</b>	
<b>Total Cultural Services</b>	<b>791,324</b>	<b>131,691</b>	<b>3,097,134</b>	<b>2,174,119</b>	
<b>Recreation &amp; Leisure Services</b>					
<b>Asset Management Envelopes</b>					
100050 REC-Pathways & Trails	4,597,314	268,236	4,867,256	1,706	
100051 REC-Waterfront Development	299,467	590,000	895,674	6,207	
100052 REC-Existing Parks-Sites Redevelopment	4,813,232	166,283	4,979,515	(0)	
100160 REC-Waterfront Master Plan	393,338	503,901	949,611	52,372	
200180 REC-Pathways & Trails	95,468	169,396	266,255	1,391	
200181 REC-Waterfront Master Plan	70,718	52,028	303,795	181,049	
200182 REC-Existing Parks-Sites Redevelopment	1,069,881	1,845,361	2,934,020	18,779	
200187 REC-Community Facilities	333,780	-	427,641	93,861	
200191 REC-Recreation Facilities	127,892	63,318	206,460	15,250	
200192 REC-Aquatic Facilities	303,585	59,886	528,782	165,312	
200193 REC-Arena Facilities	785,464	112,807	898,375	104	
200194 REC-Market Square	28,626	14,375	43,160	159	
200195 REC-Marina Facilities	502,227	1,372	545,575	41,977	
200196 REC-Portsmouth Olympic Harbour	64,550	5,000	70,575	1,025	
	<b>13,485,541</b>	<b>3,851,962</b>	<b>17,916,694</b>	<b>579,191</b>	

	<u>Actuals</u>	<u>Commitment</u>	<u>Budget</u>	<u>Variance</u>	<u>Comments/ Estimated Completion Date (ECD)</u>
<b>Projects</b>					
100054 REC-Rideau Heights Community Centre	10,272,261	49,588	13,336,550	3,014,702	ECD 2nd qtr 2019 - includes park and road development
100062 REC-Belle Park Fairways	205,526	1,279	216,572	9,767	ECD 4th qtr 2018
100069 REC-Public Works Sportfield Requirements	244,903	46,600	495,000	203,497	ECD 4th qtr 2018
100071 REC-East Kingston Community Centre, 15 Grenadier Drive	410,467	376,413	11,550,000	10,763,120	Construction to commence 2nd qtr 2019
100136 REC-Leon's Centre	151,915	16,285	326,480	158,280	ECD 1st qtr 2019
100147 REC-New Parks Development-Cat Woods Drive ROW Improvements	19,209	-	120,000	100,791	ECD 4th qtr 2018
100485 REC-671 Brock Street	2,127,593	4,376	2,250,000	118,031	
100495 REC-Breakwater Park	6,521,157	32,372	6,600,000	46,471	ECD 3rd qtr 2018
200107 REC-Princess Street	64,973	-	108,000	43,027	
200143 REC-Fairway Hills Park	2,500	19,772	405,000	382,728	
200185 REC-New Parks Development	74,877	18,240	115,023	21,906	
200186 REC-Public Works Sportfield Requirements	127,850	160,379	330,000	41,770	
200190 REC-Leon's Centre- Facilities	118,227	-	200,000	81,773	
200336 REC-Community Park West Village (700 Gardiners Rd)	-	-	1,025,000	1,025,000	
	<b>20,341,458</b>	<b>725,304</b>	<b>37,077,625</b>	<b>16,010,863</b>	
<b>Total Recreation &amp; Leisure Services</b>	<b>33,826,999</b>	<b>4,577,265</b>	<b>54,994,319</b>	<b>16,590,054</b>	
<b>Rideaucrest</b>					
<b>Asset Management Envelopes</b>					
100074 LTC-Building Automation System	526,593	-	600,000	73,407	ECD 4th qtr 2018
100080 LTC-Donations, Capital Expenditures	50,132	-	110,000	59,868	
100209 LTC-Rideaucrest Home-Facility	400,753	506,417	2,102,000	1,194,831	
<b>Total Rideaucrest</b>	<b>977,477</b>	<b>506,417</b>	<b>2,812,000</b>	<b>1,328,106</b>	

	<u>Actuals</u>	<u>Commitment</u>	<u>Budget</u>	<u>Variance</u>	<u>Comments/ Estimated Completion Date (ECD)</u>
<b>Housing &amp; Social Services</b>					
<b>Projects</b>					
100087 HSG-7 Wright Crescent	1,160,507	4,320	1,188,950	24,123	
100088 HSG-1316 & 1318 Princess Street	1,739,667	3,375	1,800,000	56,958	
100090 HSG-Shannon Park Road & Servicing	79,834	1,425	762,000	680,741	ECD 1st qtr 2019
100092 HSG-Affordable Housing Capital Subsidy	87,369	-	2,204,485	2,117,116	on-going
100094 HSG-35 Lyons Street	-	-	825,831	825,831	ECD 4th qtr 2018
100219 HSG-Affordable Housing Viability	98,217	-	113,000	14,783	
100222 HSG-Social Infrastructure Fund (SIF)	1,050,000	-	1,500,000	450,000	on-going
100234 HSG-Investment in Affordable Housing (IAH)	1,190,673	348,208	1,538,880	-	on-going
100294 HSG-RGI Units-645 Brock Street	2,183,045	316,955	2,500,000	-	ECD 4th qtr 2018
100321 HSG-SIF-720 Princess Street	290,000	-	580,000	290,000	ECD 4th qtr 2018
200087 HSG-Social Housing Seed Funding	60,000	-	250,000	190,000	on-going
200169 HSG-Housing & Homelessness Plan	10,000	-	60,000	50,000	
200199 HSG-Rideau Heights Regeneration Phase 2	89,996	-	400,000	310,004	ECD 1st qtr 2019
200229 HSG-IAH Extension Rent Supplement Program	257,655	-	2,379,883	2,122,228	on-going
200230 HSG-IAH Regular Rent Supplement Program	202,314	-	965,023	762,709	on-going
200342 HSG-SIF-20 Cliff Crescent	-	-	895,496	895,496	
200343 HSG-IAH-1 Curtis Crescent	-	-	1,492,494	1,492,494	
<b>Total Housing &amp; Social Services</b>	<b>8,499,276</b>	<b>674,282</b>	<b>19,456,042</b>	<b>10,282,484</b>	

	<u>Actuals</u>	<u>Commitment</u>	<u>Budget</u>	<u>Variance</u>	<u>Comments/ Estimated Completion Date (ECD)</u>
<b><u>Corporate &amp; Emergency Services</u></b>					
<b>Fire &amp; Rescue</b>					
<b>Asset Management Envelopes</b>					
100098 FRE-911 Telephone Service	26,901	-	109,085	82,184	
100100 FRE-Communications Centre	66,820	-	102,300	35,480	
100106 FRE-Emergency Preparedness	155,407	474	240,129	84,248	
100101 FRE-Fire Technology Communications	437,924	-	935,600	497,676	
100256 FRE-Fire Training Centre/Maintenance Facility Envelope	102,830	270,620	500,000	126,551	
100102 FRE-Headquarters & Stations Capital	729,362	121,682	1,404,000	552,956	
100105 FRE-Other Equipment	1,452,005	274,259	1,830,000	103,736	
100111 FRE-Planning/Studies	76,493	16,016	120,000	27,492	
100104 FRE-Response Vehicles-Replace/Refurbish	3,812,198	1,989,191	5,804,960	3,571	
100103 FRE-Support Vehicles	246,148	6,795	260,000	7,057	
100099 FRE-Training Centres	154,772	44,287	200,000	940	
	<b>7,260,859</b>	<b>2,723,325</b>	<b>11,506,074</b>	<b>1,521,890</b>	
<b>Projects</b>					
100107 FRE-Corporate Radio System	6,192,453	2,153	6,710,000	515,394	ECD 1st qtr 2019
100108 FRE-Kingston Interoperability Safety	1,239,908	-	1,500,000	260,092	ECD 4th qtr 2018
	<b>7,432,361</b>	<b>2,153</b>	<b>8,210,000</b>	<b>775,486</b>	
<b>Total Fire &amp; Rescue</b>	<b>14,693,220</b>	<b>2,725,478</b>	<b>19,716,074</b>	<b>2,297,376</b>	
<b>Facilities Management &amp; Construction Services</b>					
<b>Asset Management Envelopes</b>					
100113 FAC-Designated Substance Management	80,142	9,118	140,202	50,942	
100117 FAC-Non-Heritage Capital Envelope	238,601	57,348	489,270	193,321	
100120 FAC-Heritage Capital Envelope	585,353	45,671	909,395	278,371	
100121 FAC-Realty Asset Management	1,312,116	6,190	1,875,967	557,662	
	<b>2,216,212</b>	<b>118,326</b>	<b>3,414,834</b>	<b>1,080,295</b>	

	<u>Actuals</u>	<u>Commitment</u>	<u>Budget</u>	<u>Variance</u>	<u>Comments/ Estimated Completion Date (ECD)</u>
<b>Projects</b>					
100116 FAC-362 Montreal St	3,498	-	160,000	156,502	Design ECD 4th qtr 2018
100119 FAC-310 King Street (British Whig Building)	56,850	4,418	309,705	248,436	Design ECD 2nd qtr 2019
100122 FAC-Kingston City Hall	227,476	47,479	775,000	500,046	on-going
100123 FAC-Frontenac County Court House	111,873	24,926	753,400	616,601	Fountain design
100127 FAC-701 Division Street, Public Works/Fleet Building	1,413,355	957,969	4,427,083	2,055,760	on-going
100132 FAC-Visitor Information Office	50,677	-	86,000	35,323	ECD 2019
100134 FAC-1211 John Counter Blvd	86,902	15,270	361,433	259,262	ECD 2019
100137 FAC-Arc Flash	55,590	13,243	100,000	31,167	ECD 2019
100138 FAC-9 North Street (Old Imperial Oil Building)	36,787	-	100,000	63,213	
100141 FAC-Transit Cataraqui Centre Construction	1,189,447	-	1,250,000	60,553	
100162 FAC-JK Tett Centre	484,074	34,895	857,763	338,794	
100168 FAC-Grand Theatre	97,900	16,662	805,000	690,438	ECD 2019
100287 FAC-Anglin Bay Seawall	27,356	-	175,000	147,644	
100288 FAC-Crawford Wharf	1,021	-	25,000	23,979	
100293 FAC-Pump House Steam Museum	1,535,414	131	1,728,181	192,636	
200037 FAC-UK Building-85 Lappan's Lane	1,956	15,569	25,000	7,475	
200168 FAC-New Fleet Maintenance Garage	29,567	52,203	18,525,000	18,443,230	on-going
200220 FAC-Lions Hall (Former Kingston Township Hall)	1,656	26,728	45,000	16,616	
200222 FAC-UK Service Centre Warehouse, 91 Lappans Lane	-	-	50,000	50,000	
	<b>5,411,399</b>	<b>1,209,492</b>	<b>30,558,565</b>	<b>23,937,674</b>	
<b>Total Facilities Management &amp; Construction Services</b>	<b>7,627,611</b>	<b>1,327,819</b>	<b>33,973,399</b>	<b>25,017,969</b>	



	<u>Actuals</u>	<u>Commitment</u>	<u>Budget</u>	<u>Variance</u>	<u>Comments/ Estimated Completion Date (ECD)</u>
<b>Airport</b>					
<b>Projects</b>					
100171 AIR-Passenger Terminal Building	176,669	-	190,000	13,331	
100172 AIR-Hangar 4 Demo	440,987	42,089	635,000	151,924	
100175 AIR-Capital &/or Land Use Plans	63,551	-	81,537	17,986	
100179 AIR-Airport Infrastructure Expansion	5,971,484	9,216,047	16,100,000	912,469	
200166 AIR-Airport Equipment	-	-	800,000	800,000	
200167 AIR-Planning/Studies	-	-	50,000	50,000	
200171 AIR-Grounds/Underground/Fencing	-	-	134,000	134,000	
200172 AIR-Technology/Communications	814,584	19,663	1,500,000	665,753	
200296 AIR-Airport Building and Runway	-	-	135,000	135,000	
<b>Total Airport</b>	<b>7,467,274</b>	<b>9,277,799</b>	<b>19,625,537</b>	<b>2,880,464</b>	
<b><u>CAO and Chief Financial Officer</u></b>					
<b>Information Systems &amp; Technology</b>					
<b>Asset Management Envelopes</b>					
100198 IST-City Website Sustainment	227,652	-	276,125	48,473	
100199 IST-Desktop/Laptop Computers	954,807	3,234	1,206,212	248,170	
100200 IST-Enterprise Application Sustainment	1,165,619	33,199	1,229,345	30,527	
100202 IST-GIS Sustainment	267,539	44,174	370,113	58,400	
100203 IST-Intranet Sustainment	7,997	5,699	50,000	36,304	
100205 IST-Networking & Telecommunications	380,394	-	522,027	141,633	
100206 IST-Strategic IT/IS Projects	1,345,083	-	1,385,138	40,055	
100213 IST-Core Software Services	471,357	45,783	816,800	299,660	
100216 IST-Servers & Storage	632,513	3,816	1,023,822	387,493	
100220 IST-DASH Sustainment	19,170	1,058	50,000	29,772	
200173 IST-Public Facing Sustainment	259,412	-	558,700	299,288	
200175 IST-Information Management Sustainment	652,259	-	652,259	-	
	<b>6,383,804</b>	<b>136,964</b>	<b>8,140,541</b>	<b>1,619,774</b>	

	<u>Actuals</u>	<u>Commitment</u>	<u>Budget</u>	<u>Variance</u>	<u>Comments/ Estimated Completion Date (ECD)</u>
<b>Projects</b>					
100201 IST-GIS Digital Imagery Program	49,214	158,974	219,308	11,120	ECD 4th qtr 2018
100204 IST-Meeting Room Technology	63,029	-	160,000	96,971	
100208 IST-Unified Communications	51,076	7,936	82,470	23,458	
100212 IST-Client Services-Technology Sustainment	24,377	-	75,000	50,623	
100215 IST-Data Centre Upgrades	269,069	-	333,104	64,035	
100217 IST-Enterprise Applications-HR	214,619	12,211	515,000	288,170	
100223 IST-Enterprise Content Management	48,167	7,149	700,000	644,684	
100224 IST-Client Services CRM Solution	1,398,729	172,578	1,700,000	128,693	
100225 IST-Open Government	188,067	-	250,000	61,933	
200058 IST-Enterprise Applications-FMS	3,725,713	1,209	4,239,247	512,324	
200174 IST-Cyber Security	-	-	95,000	95,000	
200176 IST-Spatial Data	-	-	100,000	100,000	
200177 IST-Customer Relationship Management	100,000	-	750,000	650,000	
200178 IST-Smart City Master Plan	-	-	100,000	100,000	
200179 IST-Citizen Identity and Access Management	9,494	10,858	50,000	29,648	
200340 IST-Smart City-Broadband Strategy	-	-	100,000	100,000	
	<b>6,141,555</b>	<b>370,914</b>	<b>9,469,129</b>	<b>2,956,659</b>	
<b>Total Information Systems &amp; Technology</b>	<b>12,525,359</b>	<b>507,878</b>	<b>17,609,670</b>	<b>4,576,433</b>	
<b>CAO</b>					
<b>Projects</b>					
100023 CAO-Immigration/Migration Strategy	87,511	-	150,000	62,489	
200293 CAO-Eastern Ont Cell Gap & Capacity Expansion	-	-	954,783	954,783	
	<b>87,511</b>	<b>-</b>	<b>1,104,783</b>	<b>1,017,272</b>	
<b>Total CAO</b>	<b>87,511</b>	<b>-</b>	<b>1,104,783</b>	<b>1,017,272</b>	
<b>Total Capital Projects</b>	<b>185,237,348</b>	<b>25,966,929</b>	<b>574,935,144</b>	<b>363,730,866</b>	