



**City of Kingston
Report to Council
Report Number 19-189**

To: Mayor and Members of Council
From: Desirée Kennedy, Chief Financial Officer and City Treasurer
Resource Staff: Lana Foulds, Director, Financial Services
Date of Meeting: July 9, 2019
Subject: Capital Project Status Report as of May 31, 2019

Executive Summary:

This report provides Council with an update on the status of capital works in process. When projects are complete Council is advised and the necessary recommendation is made to complete the financing requirements. In most cases this recommendation results in additional funding or a return of funds (denoted in brackets) to the original approved financing source and may include a change in the debt financing requirements.

In some instances additional funding and funding changes may also be required and are included in the recommendation, supported by the detail in Exhibit A to this report. The recommendations include reallocations and amendments to previously approved capital budgets in order to ensure that appropriate tracking and monitoring processes are maintained. Exhibit C supports budget recommendations required to advance some of the projects identified as part of Council's recent strategic priority setting process.

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Recommendation:

1. **That** Council approve capital budget changes, as outlined in Exhibit A to Council Report Number 19-189, as well as financing of capital projects or (return of funds) as follows:

Source of Financing (Return of Funds):	Amount
Municipal Capital Reserve Fund	\$ (630,651)
Other Reserve Funds and Reserves:	
Fire Capital Reserve Fund	\$ (2,188)
Municipal Equipment Reserve Fund	316,023
Transit Capital Reserve Fund	(527,933)
Police Equipment Reserve Fund	(6,465)
Federal Gas Tax Reserve Fund	(810,592)
KAS Equipment Reserve Fund	(706)
Building Code Stabilization Reserve Fund	(56)
Library Steele Reserve Fund	(7)
Utilities Equipment Reserve Fund	(83,288)
Environment Reserve Fund	(81,846)
Working Fund Reserve	(143,000)
Development Charges Reserve Fund	<u>(360,510)</u>
	<u>(1,700,245)</u>
Total Sources of Funding (Return of Funds)	<u><u>\$ (2,331,218)</u></u>

2. **That** Council approve the reduction of approved debenture financing with reference to specific projects as outlined in Exhibit A to Council Report Number 19-189 as follows:

Source of Financing (Return of Funds):	Amount
Municipal Capital Reserve Fund	\$ <u>(25,567)</u>
Total Debenture Reduction	<u><u>\$ (25,567)</u></u>

3. **That** Council approve budget amendments, as outlined in Exhibit C to Council Report Number 19-189, as well as financing of capital projects as follows:

Source of Financing (Return of Funds):	Amount
Municipal Capital Reserve Fund	\$ (554,658)
Other Reserve Funds and Reserves:	
Fire Capital Reserve Fund	\$ 500,000
Federal Gas Tax Reserve Fund	3,100,000
Facility Repair Reserve Fund	384,000
ICIP Grant Funding	1,393,270
Development Charges Reserve Fund	<u>(1,973,612)</u>
	<u>3,403,658</u>

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Total Sources of Funding (Return of Funds) \$ 2,849,000

4. **That** Council approve the reduction of approved debenture financing with reference to specific projects as outlined in Exhibit C to Council Report Number 19-189 as follows:

Source of Financing (Return of Funds):	Amount
Municipal Capital Reserve Fund	<u>\$(1,000,000)</u>
Total Debenture Reduction	<u>\$(1,000,000)</u>

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Authorizing Signatures:



**Desirée Kennedy, Chief Financial
Officer and City Treasurer**



**Lanie Hurdle, Acting Chief
Administrative Officer**

Consultation with the following Members of the Corporate Management Team:

Peter Huigenbos, Acting Commissioner, Community Services



Jim Keech, President & CEO, Utilities Kingston (R. Murphy for)



Sheila Kidd, Commissioner, Transportation & Public Works



Deanne Roberge, Acting Commissioner, Corporate Enterprise Services



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Options/Discussion:

Financial Services provides information typically on a quarterly basis on the status of capital works, including completed projects as well as capital works-in-process. The recommendation in this report ensures that the integrity of the budget approval process is maintained by ensuring that any changes to funding as a result of project completion are documented and approved. The timing of this report combines the first two quarters of the year with recommended close outs and amendments as of May 31, 2019.

The capital project structure is configured to support project close outs for specific departmental strategic projects. Capital envelopes will not be subject to a routine close out process but will be reviewed and balances reported quarterly. Staff will continue to provide supplemental information as applicable on capital works-in-process, for both departmental strategic projects and funding envelopes, including projected completion dates and relevant information on the status and duration of budgeted envelopes.

Exhibit A provides details in support of the recommendations for closing and finalizing the financing requirements for completed capital projects, which can result in additional funding or a return of unspent funds to the original approved funding source.

Exhibit A also includes budget reallocations and amendments for the following projects:

- EV Strategy – the City was successful in receiving an \$80K electric vehicle grant subsequent to budget approval. The request in this report replaces the original funding allocation with the grant funding.
- Fleet Maintenance Garage - the City was successful in receiving \$360K of wind-down funding from the Province after the former Municipal GHG Challenge Fund program was cancelled as a result of the termination of the Cap and Trade Program. The City applied for and received this funding to reimburse for costs that were incurred for work done prior to the cancellation of the program and a budget amendment is now required to reflect this funding.
- Engineering – JCB and Centennial Drive reallocation – funds have been reallocated between the two roads projects to reflect more accurate forecasts. Of the \$2.7M budget variance, only \$1.9M is eligible to be transferred to ensure that the proportion of funding from development charges remains consistent with the 2014 Development Charges Background Study allocations.
- Airport runway rehabilitation project – ACAP grant funding was not secured as anticipated; however, staff is recommending the use of the municipal funding share to address related equipment replacement requirements.
- Fleet Maintenance Garage - Life safety repairs – Maintenance and repair issues are required to address legislative and health and safety issues at the existing fleet maintenance facility. These repairs will ensure compliance with legislative building requirements until the new facility is put into use.

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- Planning, Building and Licensing – Project Costs/Long Term Plan – funds have been reallocated from the GIS master plan implementation project to support an expanded scope of work related to integrated transportation and land use planning services. The GIS master plan will be re-budgeted at a future date.
- Exhibit A includes the realignment of previously approved Cultural Services capital budgets that will support improved project management of these funds. The changes will allow more effective tracking of funds across three distinct divisions within Cultural Services and will properly align previously approved capital budgets with the capital budget structure used in 2019. In addition to the budget reallocations, three projects previously approved by Council are being renamed to better reflect the approved use of the funds: Cultural Heritage has been renamed Cultural Tourism; Programs & Policy has been renamed First Capital Place and Cultural Strategic Plan Implementation has been renamed Programs & Policy – Culture.

Exhibit B provides information on the capital works-in-process as at May 31, 2019, including information on approved expenditure budgets and actual costs to date.

Exhibit C provides details of budget amendments required to advance Council's priorities in the current year, as identified in [Council Report Number 19-133 – Council Strategic Priorities 2019-2022](#) and to close two previously approved capital projects that were recommended for deferral. Details supporting the budget amendments in Exhibit C are provided below.

- To assist in meeting the corporate greenhouse gas (GHG) emissions reduction target of 15% by 2022, a budget envelope of \$850K for building energy retrofits is required in order to execute the initial phases of a multi-year work plan immediately. Preliminary work will include updated building condition assessments and the use of energy modeling to analyze facilities' energy use and GHG emissions, retro-commissioning of building equipment and systems to ensure maximum efficiency with an anticipated initial focus on INVISTA Centre, Rideaucrest and the Transit Campus, enhancements to building automation systems to further reduce energy consumption and GHG emissions and to lower operating costs, and building equipment retrofits that will include boiler replacements and occupancy sensors.
- The Fire fleet maintenance facility will be included in the 2020 capital budget; however a budget amendment of \$500K is required in order to commence the design phase of the project.
- The City is planning to construct a multi-use pathway on the north and south side of King Street from Trailhead Place to Portsmouth Avenue, as well as planned changes to the intersections at King Street and Portsmouth Avenue and King Street and Union Street. These project initiatives will improve Active Transportation and Transit movements through the intersections as identified in the draft five-year Active Transportation Implementation Plan. The work is being done in conjunction with the Utilities Kingston Portsmouth Redirect project in order to achieve cost and construction efficiencies; however, to align with the timing of the Utilities Kingston project, approval of project funds of \$1.9M are required in 2019 to support the engineering components of the project, as recommended in Exhibit C to this report. The project budget includes a grant funding allocation of \$1.4M based on the

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recently submitted grant application to the Investing In Canada Infrastructure Program (ICIP).

- In order to effectively plan and procure construction services, a budget amendment of \$3.1M, funded from the one-time federal gas tax allocation, is being recommended in Exhibit C to support additional investment in road and sidewalk repairs.
- As outlined in Council Report Number 19-133, budget amendments to defer Kingston East Library Construction and the Frontenac County Courthouse Fountain projects are included in Exhibit C.

Existing Policy/By Law:

Capital budget by-laws for all years up to and including 2019 with capital budget amendments as approved by Council.

Notice Provisions:

There are no notice provisions for this report.

Accessibility Considerations:

The Exhibits to this report are available in an alternate format upon request.

Financial Considerations:

Recommendations on specific funding sources or return of funds are in accordance with the intent of the original budget approved sources of financing. It is appropriate to close projects once complete and remove them from the regular reports for capital works in process.

Contacts:

Desiree Kennedy, Chief Financial Officer and City Treasurer, extension 2220

Lana Foulds, Director of Financial Services, extension 2209

Other City of Kingston Staff Consulted:

Randy Murphy, Chief Financial Officer, Utilities Kingston

Colin Wiginton, Cultural Director

Paige Agnew, Director, Planning, Building & Licensing

Speros Kanellos, Director, Facilities Management and Construction Services

Ian Semple, Director, Transportation Services

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Richard Reed, Manager, Airport

Exhibits Attached:

Exhibit A: Closed Capital Projects and Budget Consolidations as at May 31, 2019

Exhibit B: Capital Works in Process as at May 31, 2019

Exhibit C: Council Strategic Priority Budget Amendments

2019 May 31st Closed Capital Projects and Budget Amendments

New Project Number	Description	Actual Expenditures	Budget	Expenditure Variance	Amount to Finance (Amount Returned)	Status	Municipal Capital Reserve Fund	Other	Description	Debentures	Comments
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CLOSED CAPITAL PROJECTS

Police

100010	POL-Critical Incident Management Equipment	135,686	135,686	-	-	Close project					
100011	POL-Crime Statistics	70,000	70,000	-	-	Close project					
100016	POL-Disaster Recovery Site	58,535	65,000	(6,465)	(6,465)	Close project		(6,465)	Police Equipment Reserve Fund		

Kingston Access Services

100238	KAS- Replacement Buses	929,594	930,300	(706)	(706)	Close project		(706)	KAS Capital Reserve Fund		
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New Project Number	Description	Actual Expenditures	Budget	Expenditure Variance	Amount to Finance (Amount Returned)	Status	Municipal Capital Reserve Fund	Other	Description	Debentures	Comments
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Airport

200166	AIR-Airport Equipment	89,320	800,000	(710,680)	(710,680)	Close project	(75,534)	(635,146)	Transport Canada		ACAP funding unsuccessful for portion of project
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Transportation Services

100230	TRP-Traffic Calming Measures	93,889	94,485	(596)	(596)	Close project	(596)				
100255	TRP-Cycling-Bike Plan-ATMP	242,560	242,560	-	-	Close project					
100235	TRP-Traffic Management General	1,187,112	1,187,959	(847)	(847)	Close project	(847)				
100246	TRP-City Wide Intersection Corridor	462,426	462,888	(462)	(462)	Close project	(88)	(374)	Development Charge Reserve Fund		
100489	TRP-Cycling WFT Bath Road	1,494,613	1,495,304	(691)	(691)	Close project	(691)				

New Project Number	Description	Actual Expenditures	Budget	Expenditure Variance	Amount to Finance (Amount Returned)	Status	Municipal Capital Reserve Fund	Other	Description	Debentures	Comments
Fleet											
100152	FLT- Replacements- Gas	372,705	455,993	(83,288)	(83,288)	Close project		(83,288)	Utilities Equipment Reserve Fund		
100153	FLT- Replacement-Full Size Buses	1,541,280	1,541,280	-	-	Close project					
100292	FLT-Bus Refurbishments	303,447	304,466	(1,019)	(1,019)	Close project		(1,019)	Transit Capital Reserve Fund		
100161	FLT- Replacement-Mid Size Buses	-	237,873	(237,873)	237,873	Add back on May 31st report		237,873	Transit Capital Reserve Fund		Closed in error on Q3 2018 capital project status report
200042	FLT- Replacements- Solid Waste	825,187	949,164	(123,977)	(123,977)	Close project		(123,977)	Municipal Equipment Reserve Fund		

New Project Number	Description	Actual Expenditures	Budget	Expenditure Variance	Amount to Finance (Amount Returned)	Status	Municipal Capital Reserve Fund	Other	Description	Debentures	Comments
Transit											
100169	TRN-Downtown Terminal-Feasibility	147,995	200,000	(52,005)	(52,005)	Close project		(52,005)	Federal Gas Tax Reserve Fund		
100302	TRN-Downtown Transfer Point	172,081	2,000,000	(1,827,919)	(1,827,919)	Close project		(352,798)	Development Charge Reserve Fund		Deferred until Brock St. road reconstruction
								(758,587)	Federal Gas Tax Reserve Fund		
								(716,534)	Transit Capital Reserve Fund		
Public Works											
100260	PBW-Emerald Ash Borer	1,764,642	1,800,000	(35,358)	(35,358)	Close project	(17,681)	(17,677)	Working Fund Reserve		
Facilities Management & Construction Services											
100141	FAC-Transit Cataraqui Centre Construction	1,194,559	1,250,000	(55,441)	(55,441)	Close project		(7,188)	Development Charge Reserve Fund		
								(48,253)	Transit Capital Reserve Fund		

New Project Number	Description	Actual Expenditures	Budget	Expenditure Variance	Amount to Finance (Amount Returned)	Status	Municipal Capital Reserve Fund	Other	Description	Debentures	Comments
Fire & Rescue											
100099	FRE-Training Centres	197,812	200,000	(2,188)	(2,188)	Close project		(2,188)	Fire Capital Reserve Fund		
Engineering											
100072	ENG-King Street Drainage Improvements	25,526	30,000	(4,474)	(4,474)	Close project				(4,474)	
100231	ENG-Bridges & Culverts	3,787,732	3,793,620	(5,888)	(5,888)	Close project				(5,888)	
100240	ENG-Storm System Improvements-ROW	256,736	259,402	(2,666)	(2,666)	Close project	(2,666)				
100241	ENG-Engineering Capital Program-Unallocated	571,188	586,394	(15,206)	(15,206)	Close project				(15,206)	
100251	ENG-Road Rehabilitation	2,559,886	2,559,886	-	-	Close project	-				
100488	ENG-1000 King St. Drainage Improvements	66,965	80,000	(13,035)	(13,035)	Close project	(13,035)				

New Project Number	Description	Actual Expenditures	Budget	Expenditure Variance	Amount to Finance (Amount Returned)	Status	Municipal Capital Reserve Fund	Other	Description	Debentures	Comments
100493	ENG-Division Street - Union to Brock	2,555,995	2,556,571	(576)	(576)	Close project	(576)				
200101	ENG-Unity Road Traffic Signal Installation	899,815	900,000	(185)	(185)	Close project	(35)	(150)	Development Charge Reserve Fund		
Library											
100019	LIB-Materials for Sight Impaired	9,993	10,000	(7)	(7)	Close project		(7)	Library Steele Estate Reserve Fund		
Community Services											
100024	CMY-Youth Employment Strategy	79,677	80,000	(323)	(323)	Close project		(323)	Working Fund Reserve		
200141	CMY-Deep Water Dock & Cruise Ships	80,000	80,000	-	-	Close project					
200286	CMY-Community Branding Initiative	-	125,000	(125,000)	(125,000)	Close project		(125,000)	Working Fund Reserve		Project cancelled

New Project Number	Description	Actual Expenditures	Budget	Expenditure Variance	Amount to Finance (Amount Returned)	Status	Municipal Capital Reserve Fund	Other	Description	Debentures	Comments
Real Estate & Environmental Initiatives											
200162	REE-PCP-Trade Winds Project (GHG Inv)	38,504	40,000	(1,496)	(1,496)	Close project		(1,496)	Environment Reserve Fund		
Planning, Building & Licensing											
100041	PBL-Enforcement Field Hardware	14,944	15,000	(56)	(56)	Close project		(56)	Building Code Stabilization Reserve Fund		
Housing & Social Services											
100219	HSG-Affordable Housing Viability	112,800	113,000	(200)	(200)	Close project		(200)			
Recreation & Leisure											
200196	REC-Portsmouth Olympic Harbour	69,790	70,575	(785)	(785)	Close project		(785)			
Cultural Services											
100312	CUL-Civic Collection Management	128,790	129,048	(258)	(258)	Close project		(258)			
100304	CUL-First Capital Place	13,181	13,181	-	-	Close project					

New Project Number	Description	Actual Expenditures	Budget	Expenditure Variance	Amount to Finance (Amount Returned)	Status	Municipal Capital Reserve Fund	Other	Description	Debentures	Comments
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IS&T

200175	IST-Information Management Sustainment	652,259	652,259	-	-	Close project					
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(2,833,922)

(112,992)

(2,695,363)

(25,567)

BUDGET REALLOCATIONS AND AMENDMENTS

Real Estate & Environmental Initiatives

200165	REE-EV Strategy	561,780	796,000	(234,220)		Budget amendment to change funding		80,350	EV Grant		To reflect grant received
								(80,350)	Environment Reserve Fund		

Facilities Management

200168	FAC-New Fleet Maintenance Garage	69,471	18,525,000		360,000	Budget amendment \$360K		360,000	GHG Grant		Revised budget \$18,885,000 to reflect GHG grant
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Airport

200525	AIR-2019 Runway Rehabilitation	-	720,000	(720,000)	(720,000)	Close \$684K on report		(36,000)	(684,000) Transport Canada		ACAP funding unsuccessful
	AIR-Equipment Requirements				36,000			36,000			Revised budget \$36K

New Project Number	Description	Actual Expenditures	Budget	Expenditure Variance	Amount to Finance (Amount Returned)	Status	Municipal Capital Reserve Fund	Other	Description	Debentures	Comments
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Fleet

	FLT-Division St.- Fleet Maintenance Building - Life Safety				440,000	Budget Amendment \$440K		440,000	Municipal Equipment Reserve Fund		Life safety emergency repairs
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Engineering

100244	ENG-John Counter Boulevard-Pre Load	12,258,672	15,000,000	(2,741,328)	(758,528)	Close project after reallocating funds	(517,311)	(241,217)	DC Post Planning Period Benefit		
100244	ENG-John Counter Boulevard-Pre Load				(1,982,800)	Relocate funds to 100252- Centennial Dr. - 2 Lane Road	(832,800)	(985,500)	Development Charge Reserve Fund		
								(164,500)	DC Post Planning Period Benefit		
100252	ENG-Centennial Drive-2 Lane Road	4,472,701	10,131,848		1,982,800	Reallocation of funds	832,800	985,500	Development Charge Reserve Fund		Revised budget \$12,114,648
								164,500	DC Post Planning Period Benefit		

New Project Number	Description	Actual Expenditures	Budget	Expenditure Variance	Amount to Finance (Amount Returned)	Status	Municipal Capital Reserve Fund	Other	Description	Debentures	Comments
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Planning, Building & Licensing

200160	PBL-GIS Master Plan Implementation	449	75,000	(74,551)	(74,551)	Close project and relocate remaining funds to 200468-Project Costs/Long Term Plan	(74,551)				Project deferred
200468	PBL-2019 Project Costs/Long Term Plan	141,601	250,000		74,551	Reallocation of funds	74,551				Revised budget \$324,551

Culture

200038	CUL-Programs and Policy	62,984	477,500	(414,516)	(414,516)	Close project and relocate remaining funds	(16)				
200490	CUL-2019 Cultural Heritage	14,245	65,000		198,000	Reallocation of funds					Revised Budget after all reallocations \$406,000
100295	CUL-Cultural Strategic Plan Implementation	45,748	137,164		77,000	Reallocation of funds					Revised Budget \$214,164

New Project Number	Description	Actual Expenditures	Budget	Expenditure Variance	Amount to Finance (Amount Returned)	Status	Municipal Capital Reserve Fund	Other	Description	Debentures	Comments
100311	CUL-Public Art Program (KCP)	68,965	202,601		139,500	Reallocation of funds					Revised Budget \$342,101
200039	CUL-Culture Functional Capital	188,768	462,000	(273,232)	(273,232)	Close project and relocate remaining funds	(332)				
200490	CUL-2019 Cultural Heritage	14,245	65,000		143,000	Reallocation of funds					Revised Budget after all reallocations \$406,000
200491	CUL-2019 Cultural Arts Programs	67,804	89,000		129,900	Reallocation of funds					Revised Budget \$218,900
					(642,875)		(517,659)	(125,217)		-	
					(3,476,798)		(630,651)	(2,820,580)		(25,567)	

New Project Number	Description	Actual Expenditures	Budget	Expenditure Variance	Amount to Finance (Amount Returned)	Status	Municipal Capital Reserve Fund	Other	Description	Debentures	Comments
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SUMMARY

Reserve Funds and Reserves:

Municipal Capital Reserve Fund							(630,651)			(25,567)	
Fire Capital Reserve Fund								(2,188)			
Municipal Equipment Reserve Fund								316,023			
Transit Capital Reserve Fund								(527,933)			
Police Equipment Reserve Fund								(6,465)			
Federal Gas Tax Reserve Fund								(810,592)			
KAS Equipment Reserve Fund								(706)			
Building Code Stabilization Reserve Fund								(56)			
Library Steele Estate Reserve Fund								(7)			
Utilities Equipment Reserve Fund								(83,288)			
Environment Reserve Fund								(81,846)			
Working Fund Reserve								(143,000)			
Development Charges Reserve Fund								(360,510)			
							(630,651)	(1,700,567)			(25,567)
DC Post Planning Period Benefit								(241,217)			
Grants								(878,796)			
							(630,651)	(2,820,580)			(25,567)

**Capital Works-In-Process
 as of May 31, 2019**

	<u>Actuals</u>	<u>Commitment</u>	<u>Budget</u>	<u>Variance</u>	<u>Comments/ Estimated Completion Date (ECD)</u>
<u>Agencies & Boards</u>					
Library					
Asset Management Envelopes					
100000 LIB-Branch Revitalization & Renewal (Shared)	11,950		125,000	113,050	
100001 LIB-Shared IT	278,224		437,582	159,358	
100002 LIB-Branch Revitalization & Renewal	52,639		200,000	147,361	
100003 LIB-Facility Repairs	285,918		435,224	149,306	
200526 LIB-2019 Branch Revitalization & Renewal (Un-Shared)	1,873		100,000	98,127	
200527 LIB-2019 Facility Repairs	-		370,000	370,000	
200528 LIB-2019 Materials for Sight Impaired	3,190		10,000	6,810	
200529 LIB-2019 Shared IT	-		105,000	105,000	
200530 LIB-2019 Shared Other	-		40,000	40,000	
200531 LIB-2019 Unshared IS&T	-		207,000	207,000	
	<u>633,795</u>	-	<u>2,029,806</u>	<u>1,396,011</u>	
Projects					
100004 LIB-Rideau Heights Library	3,144,748		3,300,000	155,252	ECD 4th quarter 2019
100005 LIB-Central Branch Renovations	12,037,867		13,809,843	1,771,976	ECD 2019
100482 LIB-Central Branch Relocation	587,383		612,400	25,017	ECD 3rd quarter 2019
200197 LIB-Kingston East Library Exp.-Site and Design (2019)	27,594		1,400,000	1,372,406	
	<u>15,797,593</u>	-	<u>19,122,243</u>	<u>3,324,650</u>	
Total Library	<u>16,431,388</u>	-	<u>21,152,049</u>	<u>4,720,661</u>	

	<u>Actuals</u>	<u>Commitment</u>	<u>Budget</u>	<u>Variance</u>	<u>Comments/ Estimated Completion Date (ECD)</u>
Police					
Asset Management Envelopes					
100007 POL-Software	88,985		186,300	97,315	
100012 POL-Radio Project/User Gear & Access	1,327,468		1,360,988	33,520	
100014 POL-Replacement Vehicles	1,621,101		1,702,000	80,899	
100015 POL-Building	151,421		322,645	171,224	
100018 POL-IT Projects	1,873,059		2,360,000	486,941	
100057 POL-ERU-Firearms Replacement Program	-		24,000	24,000	
200535 POL-2019 Building	-		100,000	100,000	
200534 POL-2019 Critical Incident Management	586		20,000	19,414	
200533 POL - 2019 IT Projects	-		1,076,000	1,076,000	
200532 POL-2019 Replacement Vehicles	-		530,000	530,000	
	<u>5,062,619</u>	<u>-</u>	<u>7,681,933</u>	<u>2,619,314</u>	
Projects					
100017 POL-In Car Ticketing	159,848		200,000	40,152	
	<u>159,848</u>	<u>-</u>	<u>200,000</u>	<u>40,152</u>	
Total Police	<u>5,222,467</u>		<u>7,881,933</u>	<u>2,659,466</u>	
Other Agencies					
Asset Management Envelopes					
200536 KAS-2019 Replacement of KAS Vehicles	-		196,000	196,000	
	<u>-</u>	<u>-</u>	<u>196,000</u>	<u>196,000</u>	

	<u>Actuals</u>	<u>Commitment</u>	<u>Budget</u>	<u>Variance</u>	<u>Comments/ Estimated Completion Date (ECD)</u>
Projects					
100085 KAS-Computer Upgrade	29,247		33,000	3,753	
100089 KAS-Facility Upgrades	3,248		26,000	22,752	
100316 FIN-Power Lift Stretcher Project	166,334		434,700	268,366	
200539 KAS-2019 Computer Upgrade	-		20,000	20,000	
200537 KAS-2019 New KAS Vehicles	-		98,000	98,000	
200538 KAS-2019 Purchase Supervisory Vehicle	-		35,000	35,000	
	<u>198,829</u>	<u>-</u>	<u>646,700</u>	<u>447,871</u>	
Total Other Agencies	<u>198,829</u>	<u>-</u>	<u>842,700</u>	<u>643,871</u>	

Transportation & Public Works

Transporation Services - Transportation & Traffic

Asset Management Envelopes

100239 TRP-Active Transportation	97,492	279	212,428	114,657	ECD 3rd quarter 2019
100247 TRP-Transit Priority Measures	96,620	2,838	283,404	183,946	
200451 TRP-2019 Active Transportation - Pathways & Trails	-	-	66,000	66,000	
200456 TRP-2019 City Wide intersection & corridor improvements	12,758	12,837	662,500	636,905	
200449 TRP-2019 City-wide Routes ATMP Infrastructure	51,091	-	462,000	410,909	
200450 TRP-2019 Neighbourhood Routes ATMP Infrastructure	48,252	-	495,000	446,748	
200455 TRP-2019 Traffic Calming Measures	38,267	-	179,000	140,733	
200454 TRP-2019 Traffic Management General	141,383	41,823	779,000	595,794	

	<u>Actuals</u>	<u>Commitment</u>	<u>Budget</u>	<u>Variance</u>	<u>Comments/ Estimated Completion Date (ECD)</u>
200452 TRP-2019 Transit Priority Measures	-	-	110,000	110,000	
200453 TRP-2019 Transportation Data Modelling	56,768	-	276,000	219,232	
	<u>542,631</u>	<u>57,778</u>	<u>3,525,332</u>	<u>2,924,923</u>	
Projects					
100112 TRP-Cycling	32,182	0	45,000	12,818	ECD 2nd quarter 2019
200268 TRP-Ontario Municipal Commuter Cycling Program	75,689	-	1,669,341	1,593,652	ECD 4th quarter 2020
TRP-Active Transportation - King St. and Portsmouth Ave.			1,900,000	1,900,000	
	<u>107,871</u>	<u>0</u>	<u>3,614,341</u>	<u>3,506,470</u>	
Total Transportation Services - Transportation & Traffic	<u>650,</u>	<u>57,778</u>	<u>7,139,673</u>	<u>6,431,393</u>	
Transportation Services - Parking					
Asset Management Envelopes					
100180 PRK-Planning/Studies	92,234	-	170,000	77,766	
100183 PRK-Technology/Communications-Parking	56,264	15,933	310,000	237,803	
100186 PRK-Surface Lots	134,209	35,191	1,169,553	1,000,153	ECD 4th quarter 2020
100187 PRK-Pay & Display-Meters	395,272	40,500	1,186,000	750,228	ECD 2nd quarter 2020
100310 PRK-Parking Other Equipment	49,810	14,883	100,000	35,307	
200460 PRK-2019 Parking Enforcement	-	-	15,500	15,500	
200457 PRK-2019 Parking Technology/ Communications	-	-	50,000	50,000	
200458 PRK-2019 Sheraton	-	-	175,000	175,000	
	<u>727,790</u>	<u>106,507</u>	<u>3,176,053</u>	<u>2,341,756</u>	

	<u>Actuals</u>	<u>Commitment</u>	<u>Budget</u>	<u>Variance</u>	<u>Comments/ Estimated Completion Date (ECD)</u>
Projects					
100040 PRK-Byron Parking Lot-169 Queen Street	320,373	-	1,000,000	679,627	ECD 4th quarter 2019
100181 PRK-Chown	897,062	892	1,745,846	847,892	ECD 3rd quarter 2020
100182 PRK-Bicycle Parking	28,970	-	60,000	31,030	ECD 3rd quarter 2020
100184 PRK-Hanson	2,051,386	13,900	2,480,000	414,714	ECD 3rd quarter 2020
100190 PRK-Robert Bruce	172,342	-	430,000	257,658	ECD 3rd quarter 2020
100191 PRK-Parking Enforcement	41,392	-	125,700	84,308	ECD 4th quarter 2019
200461 PRK-2019 Vehicle	-	-	30,000	30,000	
200459 PRK-2019 Parking Structure-New Development	-	-	2,500,000	2,500,000	
	<u>3,511,525</u>	<u>14,792</u>	<u>8,371,546</u>	<u>4,845,228</u>	
Total Transportation Services - Parking	<u>4,239,316</u>	<u>121,299</u>	<u>11,547,599</u>	<u>7,186,984</u>	
Total Transportation Services	<u>4,889,817</u>	<u>179,077</u>	<u>18,687,272</u>	<u>13,618,378</u>	
Transit & Fleet Services - Fleet					
Asset Management Envelopes					
100129 FLT-Transit Replacement Buses	7,743,454	351	7,878,900	135,095	ECD 3rd quarter 2019
100151 FLT-Replacements-Underground	661,170	-	1,090,095	428,925	ECD 4th quarter 2019
100156 FLT-Replacements-City Other	1,360,591	35,297	1,948,858	552,970	ECD 4th quarter 2019
100157 FLT-Replacements-Public Works	2,184,606	-	2,369,699	185,093	ECD 4th quarter 2019
100159 FLT-Replacements-Treatment	173,834	-	291,784	117,950	ECD 4th quarter 2019
100161 FLT-Replacement-Mid Size Buses	-	-	237,873	237,873	ECD 4th quarter 2019
100291 FLT-PW Sidewalk Plow Additions	-	-	169,793	169,793	ECD 4th quarter 2019
200041 FLT-Replacements-UK Other	250,334	-	631,391	381,057	ECD 4th quarter 2019
200443 FLT-2019 Bus Refurbishments	16,743	-	49,777	33,034	
200439 FLT-2019 Replacements - City Other	-	-	181,519	181,519	
200442 FLT - 2019 Replacements - Other	-	-	154,231	154,231	

	<u>Actuals</u>	<u>Commitment</u>	<u>Budget</u>	<u>Variance</u>	<u>Comments/ Estimated Completion Date (ECD)</u>
200437 FLT-2019 Replacements - Public Works	-	-	2,457,470	2,457,470	
200438 FLT-2019 Replacements - Solid Waste	-	-	306,781	306,781	
200444 FLT-2019 Replacements - Transit Shuttle	65,125	-	227,623	162,498	
200440 FLT-2019 Replacements - Treatment	-	-	52,867	52,867	
200441 FLT-2019 Replacements - Underground	-	-	273,082	273,082	
FLT-Division St - Fleet Maintenance Building - Life Safety	-	-	440,000	440,000	
Total Transit & Fleet Services - Fleet	12,455,856	35,648	18,761,743	6,270,239	
Transit & Fleet Services - Transit					
Asset Management Envelopes					
100164 TRN-Bus Stops/Shelters	749,547	-	900,000	150,453	ECD 3rd quarter 2019
100165 TRN-Buildings-Transit	154,930	19,253	200,000	25,817	ECD 4th quarter 2019
100170 TRN-Equipment	705,529	15,704	902,009	180,776	ECD 4th quarter 2019
200156 TRN-Transit Technology	81,310	327,129	610,000	201,561	ECD 4th quarter 2019
200203 TRN-Signal Prioritization	39,770	22,313	65,000	2,916	ECD 4th quarter 2019
200447 TRN-2019 Buildings-Transit	39,209	37,141	200,000	123,651	
200446 TRN-2019 Bus Stops/Shelters	13,070	-	200,000	186,930	
200448 TRN-2019 Equipment	-	-	130,175	130,175	
200445 TRN-2019 Transit Telecommunications	-	468,049	500,000	31,951	
	1,783,365	889,589	3,707,184	1,034,230	
Projects					
100300 TRN-Highway 15 Project-Transit Priority	21	-	329,253	329,232	Pending completion of Hwy 15 EA study and construction scheduled
100306 TRN-Park & Ride Facilities	21,783	-	150,000	128,217	ECD 4th quarter 2019
100309 TRN-CCTV Equipment	410,899	9,235	500,000	79,866	ECD 2nd quarter 2019
200149 TRN-2018 New Buses - Large (40' - Diesel)	471,550	82,951	4,105,852	3,551,351	ECD 3rd quarter 2019

	<u>Actuals</u>	<u>Commitment</u>	<u>Budget</u>	<u>Variance</u>	<u>Comments/ Estimated Completion Date (ECD)</u>
200562 TRN-Electric Buses	-	-	2,713,876	2,713,876	
	904,254	92,186	7,798,981	6,802,542	
Total Transit & Fleet Services - Transit	2,687,619	981,774	11,506,165	7,836,772	
Total Transit & Fleet Services Public Works	15,143,475	1,017,422	30,267,908	14,107,011	
Asset Management Envelopes					
100261 PBW-Road Works	329,560	4,437	380,000	46,003	ECD 3rd quarter 2019
200428 PBW-2019 Building Maintenance Capital	-	12,983	30,000	17,017	
200431 PBW-2019 Equipment - Roads	-	5,709	420,000	414,291	
200432 PBW-2019 Equipment - Sidewalks	-	-	40,000	40,000	
200426 PBW-2019 Forestry	37,951	510,631	850,000	301,418	
200427 PBW-2019 Low Volume Roads	-	162,765	500,000	337,235	
200430 PBW-2019 Parks & Sportsfields Repairs	-	-	20,000	20,000	
200425 PBW 2019 Right-of-way Inspections/Repairs	-	-	140,000	140,000	
200429 PBW-2019 Technology - Research & Implementation	-	-	150,000	150,000	
	367,511	696,525	2,530,000	1,465,964	
Projects					
100263 PBW-Radio System-Hands Free Replacement	70,896	-	108,000	37,104	ECD 4th quarter 2019
100265 PBW-Plow Truck Fleet Additions (2)	-	-	202,150	202,150	ECD 2nd quarter 2019
100311 PBW-Maintenance - Low Volume Roads	68,965	-	202,601	133,636	ECD 3rd quarter 2019
	70,896	-	310,150	239,254	
Total Public Works	438,407	696,525	2,840,150	1,705,218	
Solid Waste					
Projects					

	<u>Actuals</u>	<u>Commitment</u>	<u>Budget</u>	<u>Variance</u>	<u>Comments/ Estimated Completion Date (ECD)</u>
100267 SLW-Radio Equipment	10,983	-	95,000	84,017	
100271 SLW-Consultant for MRF Rebuild	96,732	1,525	182,480	84,223	ECD 4th quarter 2020
100273 SLW-MRF Retrofits, New Equipment, Expansion	-	-	3,250,000	3,250,000	ECD 3rd quarter 2021
100276 SLW-Integrated Waste Management Study	127,892	-	200,000	72,108	ECD 4th quarter 2020
200297 SLW-Creekford Garage Maintenance	98,657	-	115,000	16,343	ECD 3rd quarter 2019
200433 SLW-2019 Garbage truck (rear load dual)	-	-	236,553	236,553	
200435 SLW-2019 SW Garage-Creekford Bldg Improvements	19,604	1,552	400,000	378,844	
200434 SLW-2019 Utility compaction truck	-	-	150,000	150,000	
200436 SLW-Utility Van for events and trailering OSKAR	-	-	55,000	55,000	
Total Solid Waste	353,868	3,077	4,684,033	4,327,088	

Engineering

Asset Management Envelopes

200418 ENG-Road 2019 Reconstruction and Rehabilitation	262,203	283,107	9,505,000	8,959,690	
200419 ENG-2019 Sidewalk Rehabilitation	5,700	-	250,000	244,300	
200420 ENG-2019 Bridges and Culverts	46,318	-	886,589	840,271	
200421 ENG-2019 Storm System Improvements	103,614	64,431	1,062,500	894,455	
200422 ENG-2019 Street Lighting	9,361	-	360,596	351,235	
200423 ENG-2019 Shoreline Rehabilitation	17,997	-	300,000	282,003	
200424 ENG-Asset Management Regulation Requirements and Software	133,464	-	600,000	466,536	
	578,657	347,538	12,964,685	12,038,490	

Projects

100079 ENG-JCB-Reconstruction Phase 4	3,449,840	-	4,250,000	800,160	ECD 4th quarter 2019
100166 ENG-Montreal Street Retaining Wall	1,119	-	20,000	18,881	ECD 4th quarter 2019
100227 ENG-Princess Street-Phase 4	11,824,911	936,185	15,645,367	2,884,271	ECD 4th quarter 2019

	<u>Actuals</u>	<u>Commitment</u>	<u>Budget</u>	<u>Variance</u>	<u>Comments/ Estimated Completion Date (ECD)</u>
100228	101,870	-	150,000	48,130	ECD 4th quarter 2019
100229	3,665,741	-	4,313,151	647,410	ECD 4th quarter 2019
100243	2,392,508	3,633,652	43,755,000	37,728,841	ECD 3rd quarter 2021
					Princess
100252	4,472,701	-	12,114,648	7,641,947	ECD 2nd quarter 2020
100253	606,115	-	1,248,480	642,365	ECD 4th quarter 2020
200240	-	-	200,000	200,000	ECD 4th quarter 2019
	<u>26,514,806</u>	<u>4,569,836</u>	<u>81,696,646</u>	<u>50,612,004</u>	
Total Engineering	<u>27,093,463</u>	<u>4,917,374</u>	<u>94,661,331</u>	<u>62,650,494</u>	
Major Projects Office					
Projects					
100070	-	-	500,000	500,000	
100245	602,560	-	7,647,761	7,045,201	
					School
200100	6,747,652	295,702	180,000,000	172,956,646	
					MPO-Third Crossing of the Cataraqui River
Total Major Projects Office	<u>7,350,212</u>	<u>295,702</u>	<u>188,147,761</u>	<u>180,501,847</u>	

	<u>Actuals</u>	<u>Commitment</u>	<u>Budget</u>	<u>Variance</u>	<u>Comments/ Estimated Completion Date (ECD)</u>
<u>Community Services</u>					
Accessibility & Projects					
Projects					
200337 CMY-Dredging Waterlot-1 Queen Street	5,300	-	500,000	494,700	
Total Accessibility & Projects	5,300	-	500,000	494,700	
Real Estate & Environmental Initiatives					
Projects					
100138 REE-9 North Street (Old Imperial Oil Building)	36,787	-	100,000	63,213	Condition of sale
100142 REE-Federal Divestitures	57,666	-	250,000	192,334	
100266 REE-Brownfield Remediation Project	115,359	15,573	455,400	324,468	ECD 4th quarter 2019
100281 REE-Kingston East Landfill Closure	283,218	-	400,000	116,782	ECD 4th quarter 2019
100282 REE-Belle Park Landfill	463,812	-	544,478	80,666	ECD 4th quarter 2019
100314 REE-Belle Island Stabilization	-	-	50,000	50,000	
100317 REE-McAdoos Landfill Capital Repairs	-	-	50,000	50,000	ECD 4th quarter 2019
100318 REE-Corporate Climate Action Plan Projects	38,819	-	85,000	46,181	
100320 REE-Land Acquisition & Demolition Envelope	1,133,844	2,498	1,250,000	113,658	ECD 4th quarter 2019
100323 REE-Purchase 603 John Counter Boulevard	1,452,682	-	1,550,000	97,318	ECD 3rd quarter 2019
100324 REE-Employment Land Servicing	1,086,604	328,233	2,138,704	723,866	
100325 REE-Strategic Property Land Development	345,180	-	552,839	207,659	
100327 REE-Growth Capital-John Counter Boulevard	8,251,326	-	8,310,627	59,301	
100328 REE-Employment Land Acquisition	169,906	-	1,500,000	1,330,094	
200165 REE-EV Strategy	561,780	82,103	796,000	152,118	

	<u>Actuals</u>	<u>Commitment</u>	<u>Budget</u>	<u>Variance</u>	<u>Comments/ Estimated Completion Date (ECD)</u>
200170 REE-Municipal Property Environmental Remediation	-	-	80,000	80,000	
200322 REE-Employment Land Agreement	56,363	238,714	300,000	4,923	ECD 2nd quarter 2020
200493 REE-2019 Strategic Property Land Development	-	-	50,000	50,000	
200494 REE-Rural Industrial Study	-	-	100,000	100,000	
200495 REE-2019 Napier Street Access Relocation	58,342	5,175	80,000	16,484	
200496 REE-2019 Employment Land Acquisition	-	-	1,200,000	1,200,000	
200497 REE-2019 DT Coal Tar Groundwater Monitoring	-	-	25,000	25,000	
200498 REE-2019 Belle Park Landfill	8,010	2,190	100,000	89,800	
200499 REE-2019 EMP Remediation and Monitoring	-	-	40,000	40,000	
200500 REE-2019 TESS Facility Construction	-	25,440	500,000	474,560	
Total Real Estate & Environmental Initiatives	14,119,697	699,925	20,508,048	5,688,426	

Planning, Building & Licensing

Projects

100027 PBL-Zoning Bylaw Consolidation	599,444	10,101	711,100	101,555	ECD 1st quarter 2021
100030 PBL-Detailed Planning Study	225,199	-	300,000	74,801	ECD 4th quarter 2019
100034 PBL-Heritage Property Designation	116,420	28,770	147,337	2,148	ECD 1st quarter 2020
100035 PBL-Development Review/ Land Management	1,742,972	85,958	1,959,054	130,124	ECD 4th quarter 2020
100036 PBL-Project Costs/Long Term Plan	584,142	3,897	588,039	0	ECD 3rd quarter 2019
100037 PBL-North King's Town Secondary Plan	596,671	174,241	781,000	10,088	ECD 4th quarter 2019
100093 PBL-Population Model Update	82,567	7,317	90,000	117	ECD 4th quarter 2019
100109 PBL-Clogg's Road/Creekford Secondary	111,652	-	250,000	138,348	ECD 3rd quarter 2021
100110 PBL-Urban Growth Strategy Update	169,399	-	300,000	130,601	ECD 4th quarter 2019
100125 PBL-Life Cycle Analysis	6,106	37,651	45,000	1,243	ECD 4th quarter 2020
100133 PBL-Building Hardware	-	-	20,000	20,000	ECD 4th quarter 2019

	<u>Actuals</u>	<u>Commitment</u>	<u>Budget</u>	<u>Variance</u>	<u>Comments/ Estimated Completion Date (ECD)</u>
100140 PBL-Planning, Building & Licensing Furnishings	1,764	-	30,000	28,236	ECD 4th quarter 2019
200045 PBL-Heritage, Miscellaneous Studies/Education	81,563	-	110,000	28,437	ECD 1st quarter 2020
200097 PBL-Central Kingston Growth and Infill Strategy	228,404	157,796	400,000	13,800	ECD 3rd quarter 2021
200298 PBL-Development Charges Study	57,010	67,842	150,000	25,148	ECD 4th quarter 2019
200365 PBL-River Park/Stirling Bridge	68,722	12,666	101,654	20,266	ECD 3rd quarter 2019
200464 PBL-2019 Central Kingston Growth and Infill	12,972	-	15,000	2,028	
200467 PBL-2019 Development Review/Land Management	-	-	184,000	184,000	
200471 PBL-2019 Enforcement Field Hardware	-	38,648	40,000	1,352	
200469 PBL-2019 GIS Master Plan Implementation	23,680	-	75,000	51,320	
200466 PBL-2019 Heritage Property Designation Updates	13,033	-	20,000	6,967	
200465 PBL-2019 Life Cycle Analysis	21,886	-	25,000	3,114	
200470 PBL-2019 Migration from Beanstream to Paymentus	-	-	40,000	40,000	
200462 PBL-2019 Population Model Update	6,953	-	20,000	13,047	
200468 PBL-2019 Project Costs/Long Term Plan	141,601	97,984	324,551	84,966	
200463 PBL-2019 Secondary Planning Studies	367	-	100,000	99,633	
Total Planning, Building & Licensing	4,892,523	722,870	6,826,735	1,211,342	

Cultural Services

Asset Management Envelopes

100174 CUL-Grand Theatre Functional Capital	381,813	9,589	441,813	50,411	
100195 CUL-Cultural Tourism	103,703	-	194,094	90,391	
100295 CUL-Programs & Policy - Culture	45,748	-	214,164	168,416	
100297 CUL-JK Tett Centre Envelope	23,307	-	33,355	10,048	
100301 CUL-Cultural Heritage (Interpretation)	68,662	47,997	191,056	74,397	
200491 CUL - 2019 Cultural Arts Programs	67,804	10,176	218,900	140,920	

	<u>Actuals</u>	<u>Commitment</u>	<u>Budget</u>	<u>Variance</u>	<u>Comments/ Estimated Completion Date (ECD)</u>
200490 CUL - 2019 Cultural Heritage	14,245	22,387	406,000	369,368	
200492 CUL - 2019 Grand Theatre Functional Capital	-	-	210,000	210,000	
	<u>705,282</u>	<u>90,150</u>	<u>1,909,382</u>	<u>1,113,950</u>	
Projects					
100296 CUL-Digital Strategy	31,104	-	100,000	68,896	
100305 CUL-Museum Review-MWM, PHSM & CH	16,454	-	100,000	83,546	
100311 CUL-Public Art Program (KCP)	68,965	-	342,101	273,136	
100313 CUL-City Hall Exhibit Development	67,470	-	118,397	50,927	
200292 CUL-Engage for Change	48,971	93,619	200,000	57,410	ECD 2019
200290 CUL-Downtown Gateway & Princess St. Improvements	102	-	310,106	310,004	ECD 2020
200489 CUL - First Capital Place	18,822	-	75,000	56,178	
	<u>251,887</u>	<u>93,619</u>	<u>1,245,604</u>	<u>900,098</u>	
Total Cultural Services	<u>957,170</u>	<u>183,769</u>	<u>3,154,986</u>	<u>2,014,048</u>	

	<u>Actuals</u>	<u>Commitment</u>	<u>Budget</u>	<u>Variance</u>	<u>Comments/ Estimated Completion Date (ECD)</u>
Recreation & Leisure Services					
Asset Management Envelopes					
100050	REC-Pathways & Trails	4,610,127	251,745	4,867,256	5,384
100051	REC-Waterfront Development	299,467	592,127	895,674	4,080
100052	REC-Existing Parks-Sites Redevelopment	4,950,154	24,530	4,979,515	4,831 ECD 4th quarter 2019
100160	REC-Waterfront Master Plan	615,433	334,177	949,611	1 ECD 4th quarter 2019
200180	REC-Pathways & Trails	98,271	166,247	266,255	1,737 ECD 4th quarter 2019
200181	REC-Waterfront Master Plan	77,707	224,768	303,795	1,321 ECD 4th quarter 2019
200182	REC-Existing Parks-Sites Redevelopment	1,613,072	1,314,975	2,934,020	5,973
200187	REC-Community Facilities	413,913	13,475	427,642	254
200191	REC-Recreation Facilities	199,615	6,684	206,459	161
200192	REC-Aquatic Facilities	513,355	15,375	528,783	53
200193	REC-Arena Facilities	886,106	12,000	898,376	270 ECD 3rd quarter 2019
200194	REC-Market Square	39,200	-	43,160	3,960
200195	REC-Marina Facilities	534,857	7,362	545,574	3,356
200477	REC-2019 Existing Parks-Sites Redevelopment	423,972	253,091	2,005,147	1,328,084
200481	REC-2019 Community Facilities	62,253	-	531,739	469,486
200482	REC-2019 Leon's Centre - Facilities	-	2,544	685,000	682,456
200483	REC-2019 Recreation Facilities	75,433	34,978	248,303	137,892
200484	REC-2019 Aquatic Facilities	44,677	17,243	297,366	235,445
200485	REC-2019 Arena Facilities	165,321	90,039	1,176,784	921,425
200486	REC-2019 Market Square	15,616	11,320	43,554	16,619

	<u>Actuals</u>	<u>Commitment</u>	<u>Budget</u>	<u>Variance</u>	<u>Comments/ Estimated Completion Date (ECD)</u>
200487 REC-2019 Marina Facilities	81,468	7,188	191,792	103,136	
200488 REC-2019 Portsmouth Olympic Harbour	44,560	1,750	291,792	245,482	
	<u>15,764,576</u>	<u>3,381,617</u>	<u>23,317,597</u>	<u>4,171,403</u>	
Projects					
100054 REC-Rideau Heights Community Centre	10,425,457	258,268	13,336,550	2,652,824	ECD 4th qtr 2020 - includes park and road development
100062 REC-Belle Park Fairways	207,900	-	216,572	8,672	ECD 3rd quarter 2019
100069 REC-Public Works Sportfield Requirements	365,016	3,650	495,000	126,334	ECD 4th quarter 2019
100071 REC-East Kingston Community Centre, 15 Grenadier Drive	652,502	304,933	11,550,000	10,592,565	
100136 REC-Leon's Centre	156,067	13,671	326,480	156,742	ECD 3rd quarter 2019
100147 REC-New Parks Development-Cat Woods Drive ROW Improvements	109,098	8,043	120,000	2,859	ECD 3rd quarter 2019
100485 REC-671 Brock Street	2,131,155	814	2,250,000	118,031	
100495 REC-Breakwater Park	6,307,069	28,738	6,600,000	264,193	ECD 3rd quarter 2019
200107 REC-Princess Street	64,973	-	108,000	43,027	
200143 REC-Fairway Hills Park	61,121	214,285	405,000	129,595	ECD 4th quarter 2019
200185 REC-New Parks Development	104,033	10,281	115,023	709	ECD 4th quarter 2019
200186 REC-Public Works Sportfield Requirements	274,053	46,785	330,000	9,162	ECD 4th quarter 2019
200190 REC-Leon's Centre- Facilities	170,327	26,259	200,000	3,414	ECD 3rd quarter 2019
200336 REC-Community Park West Village (700 Gardiners Rd)	9,952	8,919	1,025,000	1,006,129	ECD 4th quarter 2020
200479 REC-2019 New Parks - 671 Brock St.	12,966	17,713	600,000	569,320	
200478 REC-2019 New Parks - Internal Costs	136,754	-	159,573	22,819	
200480 REC-2019 New Parks - Midland Park Phase 4	-	-	245,000	245,000	
200476 REC-2019 Waterfront Master Plan	161,035	14,653	590,552	414,864	
	<u>21,349,477</u>	<u>957,013</u>	<u>38,672,750</u>	<u>16,366,259</u>	
Total Recreation & Leisure Services Rideaucrest	<u>37,114,054</u>	<u>4,338,631</u>	<u>61,990,347</u>	<u>20,537,663</u>	

	<u>Actuals</u>	<u>Commitment</u>	<u>Budget</u>	<u>Variance</u>	<u>Comments/ Estimated Completion Date (ECD)</u>
Asset Management Envelopes					
100074 LTC-Building Automation System	526,593	25,768	600,000	47,639	
100080 LTC-Donations, Capital Expenditures	55,444	-	110,000	54,556	
100209 LTC-Rideaucrest Home-Facility	1,045,481	457,400	2,947,000	1,444,119	
Total Rideaucrest	1,627,519	483,168	3,657,000	1,546,314	
Housing & Social Services					
Projects					
100087 HSG-7 Wright Crescent	1,173,687	6,200	1,188,950	9,063	Revised 2019 council report for new funding arrangement
100088 HSG-1316 & 1318 Princess Street	1,771,435	82,300	1,880,000	26,265	ECD 1st quarter 2020
100090 HSG-Shannon Park Road & Servicing	79,834	1,425	762,000	680,741	ECD 3rd quarter 2019
100092 HSG-Affordable Housing Capital Subsidy	162,353	-	2,124,485	1,962,132	
100094 HSG-35 Lyons Street	-	-	825,831	825,831	ECD 3rd quarter 2019
100222 HSG-Social Infrastructure Fund (SIF)	1,125,000	-	1,500,000	375,000	
100234 HSG-Investment in Affordable Housing (IAH)	1,190,673	178,768	1,538,880	169,440	
100294 HSG-RGI Units-645 Brock Street	2,298,795	201,205	2,500,000	-	ECD 3rd quarter 2019
100321 HSG-SIF-720 Princess Street	522,000	-	580,000	58,000	ECD 3rd quarter 2019
200087 HSG-Social Housing Seed Funding	80,000	-	250,000	170,000	
200169 HSG-Housing & Homelessness Plan	22,201	23,820	60,000	13,979	ECD 4th quarter 2019
200199 HSG-Rideau Heights Regeneration Phase 2	181,683	-	400,000	218,317	ECD 3rd quarter 2019
200229 HSG-IAH Extension Rent Supplement Program	382,292	-	2,379,883	1,997,591	
200230 HSG-IAH Regular Rent Supplement Program	328,009	-	965,023	637,014	
200342 HSG-SIF-20 Cliff Crescent	-	-	895,496	895,496	ECD 1st quarter 2020
200343 HSG-IAH-1 Curtis Crescent	-	-	1,492,494	1,492,494	ECD 1st quarter 2020
200472 HSG-2019 Affordable Housing Capital Subsidy	-	-	1,000,000	1,000,000	

	<u>Actuals</u>	<u>Commitment</u>	<u>Budget</u>	<u>Variance</u>	<u>Comments/ Estimated Completion Date (ECD)</u>
200475 HSG-2019 Affordable Housing Viability	9,917	-	23,000	13,083	
200540 HSG-2019 Investment in Affordable Housing (IAH)	-	-	626,785	626,785	
200474 HSG-2019 Town Homes - KFHC Merger	-	-	250,000	250,000	
200473 SOC-2019 Child Care Plan	-	-	40,000	40,000	
200541 SOC-2019 Early ON Capital (M of Educ)	225,432	-	1,037,500	812,068	
Total Housing & Social Services	9,553,309	493,717	22,320,327	12,273,300	

Corporate & Emergency Services

Fire & Rescue

Asset Management Envelopes

100098 FRE-911 Telephone Service	26,901	-	109,085	82,184	
100100 FRE-Communications Centre	66,820	-	102,300	35,480	
100106 FRE-Emergency Preparedness	177,372	-	240,129	62,757	
100101 FRE-Fire Technology Communications	542,253	14,651	935,600	378,696	
100256 FRE-Fire Training Centre/Maintenance Facility Envelope	348,688	109,428	500,000	41,885	
100102 FRE-Headquarters & Stations Capital	947,738	116,619	1,404,000	339,644	
100105 FRE-Other Equipment	1,753,375	15,066	1,830,000	61,559	
100111 FRE-Planning/Studies	105,043	1,367	120,000	13,590	
100104 FRE-Response Vehicles-Replace/Refurbish	4,665,252	1,138,914	5,804,960	794	
100103 FRE-Support Vehicles	248,944	6,795	260,000	4,261	
200505 FRE - 2019 Mobile Radio & Communications	-	-	700,000	700,000	

	<u>Actuals</u>	<u>Commitment</u>	<u>Budget</u>	<u>Variance</u>	<u>Comments/ Estimated Completion Date (ECD)</u>
200506 FRE - 2019 Corporate Radio System	-	645,000	645,000	0	
200507 FRE - 2019 Fire Technology Communications	-	-	120,000	120,000	
200508 FRE - Station 7 - EMS Lease	58,333	12,976	650,000	578,690	
200509 FRE -2019 Other Equipment	17,364	-	250,000	232,636	
	<u>8,958,082</u>	<u>2,060,816</u>	<u>13,671,074</u>	<u>2,652,175</u>	
Projects					
100107 FRE-Corporate Radio System	6,194,606	9,642	6,710,000	505,752	ECD 3rd quarter 2019
100108 FRE-Kingston Interoperability Safety	1,350,572	-	1,500,000	149,428	ECD 4th quarter 2019
FRE-Regional Fire Training Centre-Design			500,000	500,000	
	<u>7,545,178</u>	<u>9,642</u>	<u>8,710,000</u>	<u>1,155,180</u>	
Total Fire & Rescue	<u>16,503,261</u>	<u>2,070,458</u>	<u>22,381,074</u>	<u>3,807,356</u>	
Facilities Management & Construction Services					
Asset Management Envelopes					
100113 FAC-Designated Substance Management	113,219	-	210,202	96,983	
100117 FAC-Non-Heritage Capital Envelope	410,123	186,592	1,329,270	732,555	
100120 FAC-Heritage Capital Envelope	1,022,539	112,256	2,779,395	1,644,600	
100121 FAC-Realty Asset Management	1,935,720	82,449	2,309,185	291,016	
	<u>3,481,601</u>	<u>381,297</u>	<u>6,628,052</u>	<u>2,765,154</u>	
Projects					
100116 FAC-362 Montreal Street	3,498	-	160,000	156,502	ECD 4th quarter 2019
100119 FAC-310 King Street (British Whig Building)	93,619	8,090	309,705	207,996	ECD 3rd quarter 2019
100122 FAC-Kingston City Hall	379,349	-	775,000	395,651	ECD 1st quarter 2020
100123 FAC-Frontenac County Court House	169,911	39,880	287,400	77,609	ECD 2nd quarter 2020
100127 FAC-701 Division Street, Public Works/Fleet Building	3,027,663	372,428	4,427,083	1,026,992	ECD 4th quarter 2019
100132 FAC-Visitor Information Office	50,677	-	86,000	35,323	ECD 4th quarter 2019

	<u>Actuals</u>	<u>Commitment</u>	<u>Budget</u>	<u>Variance</u>	<u>Comments/ Estimated Completion Date (ECD)</u>
100134 FAC-1211 John Counter Blvd	201,241	8,534	361,433	151,658	
100137 FAC-Arc Flash	55,590	22,743	100,000	21,666	ECD 4th quarter 2019
100162 FAC-JK Tett Centre	645,668	50,163	857,763	161,932	ECD 3rd quarter 2019
100168 FAC-Grand Theatre	177,842	7,212	805,000	619,946	ECD 2nd quarter 2020
100287 FAC-Anglin Bay Seawall	33,432	-	175,000	141,568	ECD 4th quarter 2019
100288 FAC-Crawford Wharf	1,021	-	25,000	23,979	ECD 4th quarter 2019
100293 FAC-Pump House Steam Museum	1,550,236	1,846	1,728,181	176,099	ECD 3rd quarter 2019
200037 FAC-UK Building-85 Lappan's Lane	17,525	-	25,000	7,475	ECD 4th quarter 2019
200168 FAC-New Fleet Maintenance Garage	98,130	3,969	18,885,000	18,782,901	ECD 2nd quarter 2021
200220 FAC-Lions Hall (Former Kingston Township Hall)	32,110	4,274	45,000	8,616	ECD 4th quarter 2019
200222 FAC-UK Service Centre Warehouse, 91 Lappans Lane FAC-Building Energy Retrofit	-	-	50,000	50,000	ECD 1st quarter 2020
			850,000	850,000	
	<u>6,537,514</u>	<u>519,139</u>	<u>29,952,565</u>	<u>22,895,912</u>	
Total Facilities Management & Construction Services	<u>10,019,115</u>	<u>900,436</u>	<u>36,580,617</u>	<u>25,661,066</u>	

Airport

Projects

100171 AIR-Passenger Terminal Building	176,669	-	190,000	13,331	
100172 AIR-Hangar 4 Demo	517,236	64,450	635,000	53,314	
100175 AIR-Capital &/or Land Use Plans	63,551	-	81,537	17,986	

	<u>Actuals</u>	<u>Commitment</u>	<u>Budget</u>	<u>Variance</u>	<u>Comments/ Estimated Completion Date (ECD)</u>
100179 AIR-Airport Infrastructure Expansion	15,185,733	889,368	16,100,000	24,899	
200167 AIR-Planning/Studies	-	-	50,000	50,000	
200171 AIR-Grounds/Underground/Fencing	-	-	134,000	134,000	
200172 AIR-Technology/Communications	1,490,103	-	1,500,000	9,897	
200296 AIR-Airport Building and Runway	40,651	2,140	135,000	92,209	ECD 2nd quarter 2020
200524 AIR-2019 Airport Infrastructure Expansion	-	-	160,000	160,000	
200525 AIR-Equipment Requirements	-	-	36,000	36,000	
Total Airport	17,473,942	955,958	19,021,537	591,637	

CAO and Chief Financial Officer

Information Systems & Technology

Asset Management Envelopes

100198 IST-City Website Sustainment	227,652	-	276,125	48,473	EDC 4th quarter 2019
100199 IST-Desktop/Laptop Computers	980,937	1,626	1,206,212	223,649	
100200 IST-Enterprise Application Sustainment	1,166,113	-	1,229,345	63,232	
100202 IST-GIS Sustainment	302,906	31,373	370,113	35,833	
100203 IST-Intranet Sustainment	7,997	5,699	50,000	36,304	
100205 IST-Networking & Telecommunications	420,997	33,251	522,027	67,779	
100206 IST-Strategic IT/IS Projects	1,353,997	1,145	1,385,138	29,996	EDC 3rd quarter 2019
100213 IST-Core Software Services	696,332	421	816,800	120,046	
100216 IST-Servers & Storage	743,199	216,467	1,023,822	64,156	
100220 IST-DASH Sustainment	28,995	1,058	50,000	19,947	
200173 IST-Public Facing Sustainment	359,412	-	558,700	199,288	
200511 IST-2019 Desktop/Laptop Computers	100,000	-	300,000	200,000	
200513 IST-2019 Enterprise Resource Management Sustainment	475,123	-	542,239	67,116	

	<u>Actuals</u>	<u>Commitment</u>	<u>Budget</u>	<u>Variance</u>	<u>Comments/ Estimated Completion Date (ECD)</u>
200510 IST-2019 ICT Infrastructure	-	-	745,880	745,880	
200515 IST-2019 Information Management	415,496	-	717,011	301,515	
200514 IST-2019 Public Facing Sustainment	587,918	-	783,092	195,174	
	<u>7,867,075</u>	<u>291,040</u>	<u>10,576,504</u>	<u>2,418,389</u>	
Projects					
100201 IST-GIS Digital Imagery Program	206,049	-	219,308	13,259	ECD 2nd quarter 2019
100204 IST-Meeting Room Technology	63,029	-	160,000	96,971	
100208 IST-Unified Communications	59,012	-	82,470	23,458	
100212 IST-Client Services-Technology Sustainment	30,455	-	75,000	44,545	EDC 4th quarter 2019
100215 IST-Data Centre Upgrades	269,069	-	333,104	64,035	
100217 IST-Enterprise Applications-HR	214,619	12,211	515,000	288,170	
100223 IST-Enterprise Content Management	56,230	3,475	700,000	640,294	
100224 IST-Client Services CRM Solution	1,599,752	41,259	1,700,000	58,988	
100225 IST-Open Government	243,073	-	250,000	6,927	
200058 IST-Enterprise Applications-FMS	3,906,321	87,793	4,239,247	245,133	
200174 IST-Cyber Security	26,322	-	95,000	68,678	
200176 IST-Spatial Data	60,605	27,529	100,000	11,866	
200177 IST-Customer Relationship Management	339,228	39,817	750,000	370,955	ECD 2nd quarter 2020
200178 IST-Smart City Master Plan	-	-	100,000	100,000	
200179 IST-Citizen Identity and Access Management	33,643	16,357	50,000	-	ECD 3rd quarter 2019
200340 IST-Smart City-Broadband Strategy	-	-	100,000	100,000	
200523 IST-2019 Citizen Identity and Access Management	-	10,176	100,000	89,824	
200521 IST-2019 City Website Technical Upgrade	-	75,000	75,000	-	ECD 4th quarter 2019
200520 IST-2019 Customer Relationship Management (phases)	99,498	-	230,000	130,502	
200512 IST-2019 Cyber Security	-	-	75,000	75,000	

	<u>Actuals</u>	<u>Commitment</u>	<u>Budget</u>	<u>Variance</u>	<u>Comments/ Estimated Completion Date (ECD)</u>
200522 IST-2019 DASH Improvements (minor\discretionary)	-	-	35,000	35,000	
200516 IST-2019 Enterprise Applications - FMS	-	-	400,000	400,000	
200517 IST-2019 Enterprise Applications - GIS	137,788	-	165,000	27,212	
200519 IST-2019 Enterprise Content Management	-	-	290,000	290,000	
200518 IST-2019 Enterprise Point-of-Sale	-	-	400,000	400,000	
	<u>7,344,694</u>	<u>313,618</u>	<u>11,239,129</u>	<u>3,580,817</u>	
Total Information Systems & Technology	<u>15,211,769</u>	<u>604,658</u>	<u>21,815,633</u>	<u>5,999,206</u>	
CAO					
Projects					
100023 CAO-Immigration/Migration Strategy	87,511		150,000	62,489	
200293 CAO-Eastern Ont Cell Gap & Capacity Expansion	-		954,783	954,783	
	<u>87,511</u>	<u>-</u>	<u>1,104,783</u>	<u>1,017,272</u>	
Total CAO	<u>87,511</u>	<u>-</u>	<u>1,104,783</u>	<u>1,017,272</u>	
Total Capital Projects	<u>204,687,097</u>	<u>18,562,765</u>	<u>589,026,223</u>	<u>365,776,360</u>	

2019 May 31st Council Strategic Priority Budget Amendments

New Project Number	Description	Actual Expenditures	Budget	Expenditure Variance	Amount to finance (Amount returned)	Status	Municipal Capital Reserve Fund	Other	Description	Debentures	Comments
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Strategic Priority Recommendations

Library

200197-02	LIB-Kingston East Library Exp.- Construction (2021)	-	4,035,000	(4,035,000)	(4,035,000)	Close project	(1,061,388)	(1,973,612)	Development Charges Reserve Fund	(1,000,000)	
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Facilities Management

100123	FAC-Frontenac County Court House	169,911	753,400	(583,489)	(466,000)	Close portion of project		(466,000)	Facility Repair Capital Reserve Fund		Revised Budget \$287,400
	FAC-Building Energy Retrofit				850,000	Budget Amendment		850,000	Facility Repair Capital Reserve Fund		New Budget \$850,000

Fire & Rescue

	FRE-Fire fleet maintenance facility- Design				500,000	Budget Amendment		500,000	Fire Capital Reserve Fund		New Budget \$500,000
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