



**City of Kingston
Report to Council
Report Number 19-278**

To: Mayor and Members of Council
From: Desirée Kennedy, Chief Financial Officer and City Treasurer
Resource Staff: Lana Foulds, Director, Financial Planning
Date of Meeting: November 19, 2019
Subject: Capital Project Status Report – Third Quarter 2019

Executive Summary:

At the close of each quarter, Council receives an update on the status of capital works in process. When projects are complete Council is advised and the necessary recommendation is made to complete the financing requirements. In most cases this recommendation results in additional funding or a return of funds (denoted in brackets) to the original approved financing source and may include a change in the debt financing requirements.

In some instances additional funding and funding changes may also be required and are included in the recommendations, supported by the detail in the appendices to this report. These recommendations include reallocations and amendments to previously approved capital budgets in order to ensure that appropriate tracking and monitoring processes are maintained.

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Recommendation:

1. **That** Council approve capital budget changes, as outlined in Exhibit A to Report Number 19-278, as well as financing of capital projects or (return of funds) as follows:

Source of Financing (Return of Funds):	Amount
Municipal Capital Reserve Fund	\$ (68,362)
Other Reserve Funds and Reserves:	
Arenas Reserve Fund	\$ (270)
Fire Capital Reserve Fund	(4,261)
Solid Waste and Recycle Reserve Fund	(16,343)
Facility Repair Capital Reserve Fund	(7,475)
KAS Equipment Reserve Fund	(725)
Technology Equipment Reserve Fund	(64,156)
Marinas Reserve Fund	(10,370)
Emergency Shelter Reserve Fund	16,911
Development Charges Reserve Fund	<u>(60,119)</u>
Total Sources of Funding (Return of Funds)	<u>\$ (215,170)</u>

2. **That** Council approve the closure of the Emergency Shelter Reserve Fund.

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Authorizing Signatures:

**Desirée Kennedy, Chief Financial
Officer and City Treasurer**

**Lanie Hurdle, Interim Chief
Administrative Officer**

Consultation with the following Members of the Corporate Management Team:

Peter Huigenbos, Acting Commissioner, Community Services

Brad Joyce, Acting Commissioner, Corporate Services

Jim Keech, President & CEO, Utilities Kingston

Sheila Kidd, Commissioner, Transportation & Public Works

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Options/Discussion:

Financial Services provides information on a quarterly basis on the status of capital works, including completed projects as well as capital works-in-process. The recommendations in this report ensure that the integrity of the budget approval process is maintained by ensuring that any changes to funding as a result of project completion are documented and approved.

The capital project structure is configured to support project close outs for specific departmental strategic projects. Capital envelopes will not be subject to a routine close out process but will be reviewed and balances reported quarterly. Staff will continue to provide supplemental information as applicable on capital works-in-process, for both departmental strategic projects and funding envelopes including projected completion dates and relevant information on the status and duration of budgeted envelopes.

Exhibit A provides details in support of the recommendations for closing and finalizing the financing requirements for completed capital projects which can result in additional funding or a return of unspent funds to the original approved funding source.

Exhibit A also includes the following recommended budget reallocations:

- \$120,000 is being reallocated from the Fairway Hills Park project to the Existing Parks-Sites Redevelopment capital budget envelope - the Fairway Hill Park improvement project, partially funded from the Polson Estate Trust, will be completed under budget as a result of design efficiencies and favourable prices. It is recommended that these surplus funds be reallocated to the existing parks capital budget envelope to be used towards a septic field that is being developed in conjunction with the new Grass Creek Park washroom building.
- Municipalities are required to develop Asset Management Plan for their assets. The first requirement is to develop a plan for Core Infrastructure assets by July 1, 2021. \$200,000 was allocated within the 2019 Road Reconstruction and Rehabilitation envelope for this work. An additional \$140,000 is being reallocated from surplus capital funds.

Exhibit A also includes a recommended funding change for the 7 Wright Crescent Redevelopment project in order to utilize the remaining funds in the Emergency Shelter Reserve Fund. Included in this report is a recommendation to close the Emergency Shelter Reserve Fund once funds have been transferred.

Exhibit B provides information on the capital works-in-process as at September 30, 2019, including information on approved expenditure budgets and actual costs to date.

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Existing Policy/By Law:

Capital budget by-laws for all years up to and including 2019 with capital budget amendments as approved by Council.

Notice Provisions:

There are no notice requirements for this report.

Accessibility Considerations:

The City's [Accessibility Standards Policy](#) indicates that the City of Kingston shall, upon request, and in consultation with the person making the request, provide or make arrangements to provide accessible formats and communication supports for persons with disabilities.

The Exhibits to this report are system generated or derived from the extensive spreadsheets used to develop and maintain the City's budgets. The Exhibits to this report will be provided in an alternate format upon request.

Financial Considerations:

Recommendations on specific funding sources or return of funds are in accordance with the intent of the original budget approved sources of financing. It is appropriate to close projects once complete and remove them from the regular reports for capital works in process.

Contacts:

Lana Foulds, Director, Financial Services, 613-546-4291 extension 2209

Other City of Kingston Staff Consulted:

Applicable City Departments

Exhibits Attached:

Exhibit A: Closed Capital Projects and Budget Consolidations as at September 30, 2019

Exhibit B: Capital Works in Process as at September 30, 2019

3rd Quarter 2019 Closed Capital Projects and Budget Amendments

New Project Number	Description	Actual Expenditures	Budget	Expenditure Variance	Amount to Finance (Amount Returned)	Status	Municipal Capital Reserve Fund	Other	Description	Comments
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Closed Capital Projects

Kingston Access Services

100085	KAS-Computer Upgrade	32,275	33,000	(725)	(725)	Close project		(725)	KAS Equipment Reserve Fund	
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Airport

200525	AIR-Equipment Requirements	35,616	36,000	(384)	(384)	Close project	(384)			
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Public Works

100261	PBW-Road Works	350,787	380,000	(29,213)	(29,213)	Close project	(29,213)			
200311	PBW-Maintenance - Low Volume Roads	199,454	200,000	(546)	(546)	Close project	(546)			

Facilities Management & Construction Services

200037	FAC-UK Building- 85 Lappan's Lane	17,525	25,000	(7,475)	(7,475)	Close project		(7,475)	Facility Repair Capital Reserve Fund	
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New Project Number	Description	Actual Expenditures	Budget	Expenditure Variance	Amount to Finance (Amount Returned)	Status	Municipal Capital Reserve Fund	Other	Description	Comments
Fire & Rescue										
100103	FRE-Support Vehicles	255,739	260,000	(4,261)	(4,261)	Close project		(4,261)	Fire Capital Reserve Fund	
200506	FRE - 2019 Corporate Radio System	645,000	645,000	-	-	Close project				
Solid Waste										
200297	SLW-Creekford Garage Maintenance	98,657	115,000	(16,343)	(16,343)	Close project		(16,343)	Solid Waste and Recycle Reserve Fund	
Housing & Social Services										
100087	HSG-7 Wright Crescent	1,180,066	1,188,950	(8,884)	(8,884)	Close project	(8,884)			
Recreation & Leisure										
200193	REC-Arena Facilities	898,106	898,376	(270)	(270)	Close project		(270)	Arenas Reserve Fund	
200194	REC-Market Square	41,134	43,160	(2,026)	(2,026)	Close project	(2,026)			
100062	REC-Belle Park Fairways	209,432	216,572	(7,140)	(7,140)	Close project	(7,140)			

New Project Number	Description	Actual Expenditures	Budget	Expenditure Variance	Amount to Finance (Amount Returned)	Status	Municipal Capital Reserve Fund	Other	Description	Comments
200195	REC-Marina Facilities	535,204	545,574	(10,370)	(10,370)	Close project		(10,370)	Marinas Reserve Fund	
IS&T										
100206	IST-Strategic IT/IS Projects	1,383,909	1,385,135	(1,226)	(1,226)	Close project	(1,226)			
100216	IST-Servers & Storage	959,666	1,023,822	(64,156)	(64,156)	Close project		(64,156)	Technology RF	
							(153,021)	(49,420)	(103,600)	

Budget Reallocations and Amendments
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Engineering

200143	REC-Fairway Hills Park	277,971	405,000	(127,029)	(120,000)	Reallocation of funds-project remains open	(120,000)			Revised budget \$285K
200477	REC - 2019 Existing Parks-Sites Redevelopment		2,005,147		120,000	Reallocation of funds	120,000			Revised budget \$2,125,147

New Project Number	Description	Actual Expenditures	Budget	Expenditure Variance	Amount to Finance (Amount Returned)	Status	Municipal Capital Reserve Fund	Other	Description	Comments
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Transportation & Public Works

200418	ENG-Road 2019 Reconstruction and Rehabilitation	3,053,673	9,505,000	(6,451,327)	(200,000)	Reallocation of funds. Project remains open.	(200,000)			New budget \$9,305,000
100265	PBW-Plow Truck Fleet Additions (2)	-	202,150	(202,150)	(202,150)	Reallocation of funds. Close Project	(142,031)	(60,119)	Development Charges Reserve Fund	Funding not required
XXXXXX	FLT-Corporate Asset Management				340,000	Reallocation of funds. New Project	340,000			New budget \$340,000

Housing and Social Services

200561	HSG-7 Wright Cres Redevelopment					Replace portion of MCRF funding with Emergency Shelter Reserve Fund Monies.	(16,911)	16,911	Emergency Shelter RF	Total budget remains \$1.35M
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					(62,150)		(18,942)	(43,208)		
					(215,171)		(68,362)	(146,808)		

New Project Number	Description	Actual Expenditures	Budget	Expenditure Variance	Amount to Finance (Amount Returned)	Status	Municipal Capital Reserve Fund	Other	Description	Comments
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Summary

Reserve Funds and Reserves:

Municipal Capital Reserve Fund	(68,362)	
Arenas Reserve Fund		(270)
Fire Capital Reserve Fund		(4,261)
Solid Waste and Recycle Reserve Fund		(16,343)
Facility Repair Capital Reserve Fund		(7,475)
KAS Equipment Reserve Fund		(725)
Technology Equipment Reserve Fund		(64,156)
Marinas Reserve Fund		(10,370)
Emergency Shelter Reserve Fund		16,911
Development Charges Reserve Fund		(60,119)
	(68,362)	(146,808)

**Capital Works-In-Process
as of Sept 30, 2019**

	<u>Actuals</u>	<u>Commitment</u>	<u>Budget</u>	<u>Variance</u>	<u>Comments/ Estimated Completion Date (ECD)</u>
<u>Agencies & Boards</u>					
Library					
Asset Management Envelopes					
100000 LIB-Branch Revitalization & Renewal (Shared)	31,650		125,000	93,350	
100001 LIB-Shared IT	295,399		437,582	142,183	
100002 LIB-Branch Revitalization & Renewal	52,639		200,000	147,361	
100003 LIB-Facility Repairs	313,638		435,224	121,586	
200526 LIB-2019 Branch Revitalization & Renewal (Un-Shared)	18,936		100,000	81,065	
200527 LIB-2019 Facility Repairs	-		370,000	370,000	
200528 LIB-2019 Materials for Sight Impaired	8,083		10,000	1,917	
200529 LIB-2019 Shared IT	-		105,000	105,000	
200530 LIB-2019 Shared Other	1,686		40,000	38,314	
200531 LIB-2019 Unshared IS&T	-		207,000	207,000	
	<u>722,031</u>	-	<u>2,029,806</u>	<u>1,307,775</u>	
Projects					
100004 LIB-Rideau Heights Library	3,227,284		3,300,000	72,716	
100005 LIB-Central Branch Renovations	12,121,356		13,809,843	1,688,487	ECD 4th quarter 2019
100482 LIB-Central Branch Relocation	587,383		612,400	25,017	
200197 LIB-Kingston East Library Exp.-Site and Design (2019)	27,594		1,400,000	1,372,406	
	<u>15,963,616</u>	-	<u>19,122,243</u>	<u>3,158,627</u>	
Total Library	<u>16,685,647</u>	-	<u>21,152,049</u>	<u>4,466,402</u>	

	<u>Actuals</u>	<u>Commitment</u>	<u>Budget</u>	<u>Variance</u>	<u>Comments/ Estimated Completion Date (ECD)</u>
Police					
Asset Management Envelopes					
100007 POL-Software	88,985		186,300	97,315	
100012 POL-Radio Project/User Gear & Access	1,327,468		1,360,988	33,520	
100014 POL-Replacement Vehicles	1,666,986		1,702,000	35,014	
100015 POL-Building	151,421		322,645	171,224	
100018 POL-IT Projects	1,941,698		2,360,000	418,302	
100057 POL-ERU-Firearms Replacement Program	-		24,000	24,000	
200535 POL-2019 Building	-		100,000	100,000	
200534 POL-2019 Critical Incident Management Equipment	586		20,000	19,414	
200533 POL - 2019 IT Projects	239,731		1,076,000	836,269	
200532 POL-2019 Replacement Vehicles	6,073		530,000	523,927	
	<u>5,422,</u>	<u>-</u>	<u>7,681,933</u>	<u>2,258,986</u>	
Projects					
100017 POL-In Car Ticketing	159,848		200,000	40,152	
	<u>159,</u>	<u>-</u>	<u>200,000</u>	<u>40,152</u>	
Total Police	<u>5,582,</u>	<u>-</u>	<u>7,881,933</u>	<u>2,299,138</u>	
Other Agencies					
Asset Management Envelopes					
200536 KAS-2019 Replacement of KAS Vehicles	188,451		196,000	7,549	
	<u>188,</u>	<u>-</u>	<u>196,000</u>	<u>7,549</u>	

	<u>Actuals</u>	<u>Commitment</u>	<u>Budget</u>	<u>Variance</u>	<u>Comments/ Estimated Completion Date (ECD)</u>
Projects					
100089 KAS-Facility Upgrades	3,248		26,000	22,752	
100316 FIN-Power Lift Stretcher Project	166,334		434,700	268,366	
200539 KAS-2019 Computer Upgrade	-		20,000	20,000	
200537 KAS-2019 New KAS Vehicles	94,225		98,000	3,775	
200538 KAS-2019 Purchase Supervisory Vehicle	-		35,000	35,000	
	<u>263,807</u>	<u>-</u>	<u>613,700</u>	<u>349,893</u>	
Total Other Agencies	<u>452,258</u>	<u>-</u>	<u>809,700</u>	<u>357,442</u>	

Transportation & Public Works

Transportation Services - Transportation & Traffic

Asset Management Envelopes

100239 TRP-Active Transportation	174,326	3,078	212,428	35,023	
100247 TRP-Transit Priority Measures	96,620	-	283,404	186,784	
200451 TRP-2019 Active Transportation - Pathways & Trails	-	-	66,000	66,000	
200456 TRP-2019 City Wide intersection & corridor improvements	12,758	3,307	662,500	646,435	
200449 TRP-2019 City-wide Routes ATMP Infrastructure	51,091	9,972	462,000	400,937	
200450 TRP-2019 Neighbourhood Routes ATMP Infrastructure	273,853	-	495,000	221,147	
200455 TRP-2019 Traffic Calming Measures	114,600	-	179,000	64,400	
200454 TRP-2019 Traffic Management General	141,383	3,765	779,000	633,852	

	<u>Actuals</u>	<u>Commitment</u>	<u>Budget</u>	<u>Variance</u>	<u>Comments/ Estimated Completion Date (ECD)</u>
200452 TRP-2019 Transit Priority Measures	-	-	110,000	110,000	
200453 TRP-2019 Transportation Data Modelling	74,840	192,308	376,000	108,852	
	<u>939,472</u>	<u>212,431</u>	<u>3,625,332</u>	<u>2,473,429</u>	
Projects					
100112 TRP-Cycling	36,648	-	45,000	8,352	
200268 TRP-Ontario Municipal Commuter Cycling Program	264,810	545,550	1,669,341	858,981	ECD 4th quarter 2020
200576 TRP-Active Transportation - King St. and Portsmouth Ave.	-	-	1,900,000	1,900,000	
	<u>301,458</u>	<u>545,550</u>	<u>3,614,341</u>	<u>2,767,333</u>	
Total Transportation Services - Transportation & Traffic	<u>1,240,930</u>	<u>757,980</u>	<u>7,239,673</u>	<u>5,240,763</u>	
Transportation Services - Parking					
Asset Management Envelopes					
100180 PRK-Planning/Studies	92,234	-	170,000	77,766	
100183 PRK-Technology/Communications-Parking	74,070	1,950	310,000	233,980	
100186 PRK-Surface Lots	150,716	35,022	1,169,553	983,814	
100187 PRK-Pay & Display-Meters	429,022	27,000	1,186,000	729,978	
100310 PRK-Parking Other Equipment	64,693	-	100,000	35,307	
200460 PRK-2019 Parking Enforcement	-	-	15,500	15,500	
200457 PRK-2019 Parking Technology/Communications	-	-	50,000	50,000	
200458 PRK-2019 Sheraton	-	-	175,000	175,000	
	<u>810,736</u>	<u>63,972</u>	<u>3,176,053</u>	<u>2,301,345</u>	

	<u>Actuals</u>	<u>Commitment</u>	<u>Budget</u>	<u>Variance</u>	<u>Comments/ Estimated Completion Date (ECD)</u>
Projects					
100040 PRK-Byron Parking Lot-169 Queen Street	320,373	-	1,000,000	679,627	ECD 4th quarter 2020
100181 PRK-Chown	910,847	5,050	1,745,846	829,949	ECD 3rd quarter 2020
100182 PRK-Bicycle Parking	28,970	-	60,000	31,030	
100184 PRK-Hanson	2,051,386	13,900	2,480,000	414,714	ECD 3rd quarter 2020
100190 PRK-Robert Bruce	182,128	-	430,000	247,872	ECD 3rd quarter 2020
100191 PRK-Parking Enforcement	49,252	-	125,700	76,448	
200461 PRK-2019 Vehicle	-	-	30,000	30,000	
200459 PRK-2019 Parking Structure-New Development	-	-	2,500,000	2,500,000	
	<u>3,542,955</u>	<u>18,950</u>	<u>8,371,546</u>	<u>4,809,641</u>	
Total Transportation Services - Parking	<u>4,353,691</u>	<u>82,922</u>	<u>11,547,599</u>	<u>7,110,986</u>	
Total Transportation Services	<u>5,594,621</u>	<u>840,903</u>	<u>18,787,272</u>	<u>12,351,748</u>	
Asset Management & Fleet Services					
Asset Management Envelopes					
100129 FLT-Transit Replacement Buses	7,754,983	8,762	7,878,900	115,155	
100151 FLT-Replacements-Underground	661,170	-	1,090,095	428,925	
100156 FLT-Replacements-City Other	1,433,883	-	1,948,858	514,975	
100157 FLT-Replacements-Public Works	2,185,008	-	2,369,699	184,691	
100159 FLT-Replacements-Treatment	177,590	-	291,784	114,194	
100161 FLT-Replacement-Mid Size Buses	-	-	237,873	237,873	
100291 FLT-PW Sidewalk Plow Additions	-	-	169,793	169,793	
200041 FLT-Replacements-UK Other	250,334	-	631,391	381,057	
200443 FLT-2019 Bus Refurbishments	16,743	-	49,777	33,034	
200439 FLT-2019 Replacements - City Other	15,823	-	181,519	165,696	

	<u>Actuals</u>	<u>Commitment</u>	<u>Budget</u>	<u>Variance</u>	<u>Comments/ Estimated Completion Date (ECD)</u>
200442 FLT - 2019 Replacements - Other	-	-	154,231	154,231	
200437 FLT-2019 Replacements - Public Works	421,077	-	2,457,470	2,036,393	
200438 FLT-2019 Replacements - Solid Waste	-	-	306,781	306,781	
200444 FLT-2019 Replacements - Transit Shuttle	128,427	-	227,623	99,196	
200440 FLT-2019 Replacements - Treatment	-	-	52,867	52,867	
200441 FLT-2019 Replacements - Underground	-	-	273,082	273,082	
200573 FLT-Division St - Fleet Maintenance Building - Life Safety	-	-	440,000	440,000	
XXXXXX FLT-Asset Management			340,000	340,000	
Total Asset Management & Fleet Services	13,045,037	8,762	19,101,743	6,047,945	

Transit

Asset Management Envelopes

100164 TRN-Bus Stops/Shelters	768,782	-	900,000	131,218	
100165 TRN-Buildings-Transit	198,179	1,725	200,000	97	
100170 TRN-Equipment	718,142	3,312	902,009	180,554	
200156 TRN-Transit Technology	261,592	174,691	610,000	173,718	
200203 TRN-Signal Prioritization	39,770	22,313	65,000	2,916	
200447 TRN-2019 Buildings-Transit	97,690	42,169	200,000	60,141	
200446 TRN-2019 Bus Stops/Shelters	30,432	117,380	200,000	52,188	
200448 TRN-2019 Equipment	7,199	-	130,175	122,976	
200445 TRN-2019 Transit Telecommunications	399,119	69,271	500,000	31,610	
	<u>2,520,904</u>	<u>430,861</u>	<u>3,707,184</u>	<u>755,419</u>	

Projects

100300 TRN-Highway 15 Project-Transit Priority	21	-	329,253	329,232	Pending completion of Hwy 15 EA study and construction scheduled
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	<u>Actuals</u>	<u>Commitment</u>	<u>Budget</u>	<u>Variance</u>	<u>Comments/ Estimated Completion Date (ECD)</u>
100306 TRN-Park & Ride Facilities	21,783	-	150,000	128,217	ECD 4th quarter 2020
100309 TRN-CCTV Equipment	415,035	41,191	500,000	43,775	
200149 TRN-2018 New Buses - Large (40' - Diesel)	4,097,117	8,735	4,105,852	(0)	ECD 4th quarter 2019
200562 TRN-Electric Buses	-	-	2,713,876	2,713,876	ECD 1st quarter 2021
	<u>4,533,956</u>	<u>49,925</u>	<u>7,798,981</u>	<u>3,215,100</u>	
Total Transit	<u>7,054,860</u>	<u>480,787</u>	<u>11,506,165</u>	<u>3,970,518</u>	
Public Works					
Asset Management Envelopes					
200428 PBW-2019 Building Maintenance Capital	12,187	387	30,000	17,426	
200431 PBW-2019 Equipment - Roads	-	5,709	420,000	414,291	
200432 PBW-2019 Equipment - Sidewalks	-	-	40,000	40,000	
200426 PBW-2019 Forestry	576,277	137,877	850,000	135,846	
200427 PBW-2019 Low Volume Roads	348,409	133,246	500,000	18,345	
200430 PBW-2019 Parks & Sportsfields Repairs	-	-	20,000	20,000	
200425 PBW 2019 Right-of-way Inspections/Repairs	-	-	140,000	140,000	
200429 PBW-2019 Technology - Research & Implementation	3,022	19,326	150,000	127,652	
	<u>939,896</u>	<u>296,544</u>	<u>2,150,000</u>	<u>913,560</u>	
Projects					
100263 PBW-Radio System-Hands Free Replacement	70,896	-	108,000	37,104	
	<u>70,896</u>	<u>-</u>	<u>108,000</u>	<u>37,104</u>	
Total Public Works	<u>1,010,792</u>	<u>296,544</u>	<u>2,258,000</u>	<u>950,664</u>	

Solid Waste

	<u>Actuals</u>	<u>Commitment</u>	<u>Budget</u>	<u>Variance</u>	<u>Comments/ Estimated Completion Date (ECD)</u>
Projects					
100267	10,983	-	95,000	84,017	ECD 4th quarter 2020
100271	136,980	-	143,757	6,777	
100273	-	-	3,250,000	3,250,000	ECD 3rd quarter 2021
100276	132,453	252	200,000	67,295	
200433	-	-	236,553	236,553	ECD 4th quarter 2020
200435	21,156	-	400,000	378,844	ECD 4th quarter 2020
200434	-	-	150,000	150,000	ECD 4th quarter 2019
200436	-	-	55,000	55,000	
Total Solid Waste	301,572	252	4,530,310	4,228,486	
Engineering					
Asset Management Envelopes					
100050	4,627,025	-	4,867,256	240,231	
100051	301,594	590,000	895,674	4,080	
100052	4,965,814	8,623	4,979,515	5,078	
100160	670,344	279,171	949,611	96	
200180	106,712	159,506	266,255	37	
200181	86,213	217,362	303,795	221	
200182	2,063,580	869,318	2,934,020	1,122	
200418	3,053,673	2,150,589	9,305,000	4,100,738	
200419	12,719	234,842	250,000	2,439	
200420	46,989	-	886,589	839,599	
200421	206,714	365,924	1,062,500	489,862	
200422	198,285	-	360,596	162,311	

	<u>Actuals</u>	<u>Commitment</u>	<u>Budget</u>	<u>Variance</u>	<u>Comments/ Estimated Completion Date (ECD)</u>	
200423	ENG-2019 Shoreline Rehabilitation	17,997	-	300,000	282,003	
200424	ENG-Asset Management Regulation Requirements and Software	133,485	-	600,000	466,515	
200477	REC-2019 Existing Parks-Sites Redevelopment	551,115	840,356	2,125,147	733,676	
		<u>17,042,260</u>	<u>5,715,690</u>	<u>30,085,958</u>	<u>7,328,007</u>	
Projects						
100079	ENG-JCB-Reconstruction Phase 4	3,453,691	-	4,250,000	796,309	ECD 4th quarter 2019
100147	REC-New Parks Development-Cat Woods Drive ROW Improvements	116,327	-	120,000	3,673	
100166	ENG-Montreal Street Retaining Wall	1,119	-	20,000	18,881	
100227	ENG-Princess Street-Phase 4	12,671,342	933,941	15,645,367	2,040,084	ECD 4th quarter 2019
100228	ENG-Road Cross Section-Complete Street	101,870	-	150,000	48,130	
100229	ENG-Cataraqui Woods Extension-Sydenham	4,080,669	-	4,313,151	232,482	ECD 4th quarter 2019
100243	ENG-JCB Widening-Sir John A Macdonald to Princess	6,344,048	31,672,217	43,755,000	5,738,734	ECD 3rd quarter 2021
100252	ENG-Centennial Drive-2 Lane Rd.	4,472,701	402	12,114,648	7,641,545	ECD 2nd quarter 2020
100253	ENG-CWD 2 Lane Rd. East of Sydenham	731,783	0	1,248,480	516,697	ECD 4th quarter 2020
100495	REC-Breakwater Park	6,398,197	23,530	6,600,000	178,273	ECD 2nd quarter 2020
200143	REC-Fairway Hills Park	277,971	2,499	285,000	4,530	
200185	REC-New Parks Development	104,234	10,281	115,023	507	
200240	ENG-Bath Road Sidewalk	-	-	200,000	200,000	ECD 4th quarter 2019
200336	REC-Community Park West Village (700 Gardiners Rd)	16,065	2,806	1,025,000	1,006,129	ECD 3rd quarter 2021
200476	REC-2019 Waterfront Master Plan	158,391	153,335	590,552	278,826	ECD 4th quarter 2022
200478	REC-2019 New Parks - Internal Costs	136,281	-	159,573	23,292	
200479	REC-2019 New Parks - 671 Brock St.	24,835	2,586	600,000	572,579	ECD 4th quarter 2020
200480	REC-2019 New Parks - Midland Park Phase 4	-	-	245,000	245,000	ECD 2nd quarter 2020

	<u>Actuals</u>	<u>Commitment</u>	<u>Budget</u>	<u>Variance</u>	<u>Comments/ Estimated Completion Date (ECD)</u>
	39,089,525	32,801,599	91,436,794	19,545,670	
Total Engineering	56,131,786	38,517,289	121,522,752	26,873,678	

	<u>Actuals</u>	<u>Commitment</u>	<u>Budget</u>	<u>Variance</u>	<u>Comments/ Estimated Completion Date (ECD)</u>
Major Projects Office					
Projects					
100070 MPO-Strategic Properties & Divestiture	-	-	500,000	500,000	
100245 MPO-Highway 15 Gore Rd Intersection to Lasalle School	602,560	-	7,647,761	7,045,201	
200100 MPO-Third Crossing of the Cataraqui River	12,830,652	255,377	180,000,000	166,913,970	
Total Major Projects Office	13,433,212	255,377	188,147,761	174,459,171	

Community Services

Accessibility & Projects

Projects

200337 CMY-Dredging Waterlot-1 Queen Street	5,876	-	500,000	494,124	
Total Accessibility & Projects	5,876	-	500,000	494,124	

Real Estate & Environmental Initiatives

Projects

100138 REE-9 North Street (Old Imperial Oil Building)	36,787	-	100,000	63,213	
100142 REE-Federal Divestitures	57,666	-	250,000	192,334	
100266 REE-Brownfield Remediation Project	115,359	15,393	455,400	324,648	ECD 4th quarter 2019
100281 REE-Kingston East Landfill Closure	283,218	-	400,000	116,782	ECD 4th quarter 2019
100282 REE-Belle Park Landfill	465,763	16,187	544,478	62,528	ECD 4th quarter 2019
100314 REE-Belle Island Stabilization	-	-	50,000	50,000	

	<u>Actuals</u>	<u>Commitment</u>	<u>Budget</u>	<u>Variance</u>	<u>Comments/ Estimated Completion Date (ECD)</u>
100317 REE-McAdoos Landfill Capital	-	-	50,000	50,000	ECD 4th quarter 2019
100318 REE-Corporate Climate Action Plan Projects	67,244	-	85,000	17,756	
100320 REE-Land Acquisition & Demolition Envelope	1,136,545	18,225	1,250,000	95,229	ECD 4th quarter 2019
100323 REE-Purchase 603 John Counter Boulevard	1,452,682	-	1,550,000	97,318	ECD 4th quarter 2019
100324 REE-Employment Land Servicing	1,089,659	224,753	2,138,704	824,291	
100325 REE-Strategic Property Land Development	345,180	-	552,839	207,659	
100327 REE-Growth Capital-John Counter Boulevard	8,287,956	-	8,310,627	22,671	
100328 REE-Employment Land Acquisition	1,500,000	-	1,500,000	-	
200165 REE-EV Strategy	666,136	78,091	796,000	51,773	
200170 REE-Municipal Property Environmental Remediation	867	-	80,000	79,133	
200322 REE-Employment Land Agreement	87,421	207,656	300,000	4,923	
200493 REE-2019 Strategic Property Land Development	-	-	50,000	50,000	
200494 REE-Rural Industrial Study	-	-	100,000	100,000	
200495 REE-2019 Napier Street Access Relocation	60,558	3,928	80,000	15,514	
200496 REE-2019 Employment Land Acquisition	677,273	-	1,200,000	522,727	
200497 REE-2019 DT Coal Tar Groundwater Monitoring	-	-	25,000	25,000	
200498 REE-2019 Belle Park Landfill	8,010	-	100,000	91,990	
200499 REE-2019 EMP Remediation and Monitoring	-	3,835	40,000	36,165	
200500 REE-2019 TESS Facility Construction	11,095	14,345	500,000	474,560	
Total Real Estate & Environmental Initiatives	16,349,420	582,413	20,508,048	3,576,215	

Planning, Building & Licensing

Projects

100027 PBL-Zoning Bylaw Consolidation	602,195	110	711,100	108,794	ECD 1st quarter 2021
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	<u>Actuals</u>	<u>Commitment</u>	<u>Budget</u>	<u>Variance</u>	<u>Comments/ Estimated Completion Date (ECD)</u>
100030 PBL-Detailed Planning Study	225,199	-	300,000	74,801	
100034 PBL-Heritage Property Designation	117,705	-	147,337	29,632	
100035 PBL-Development Review/ Land Management	1,878,613	-	1,959,054	80,441	
100036 PBL-Project Costs/Long Term Plan	584,142	3,897	588,039	-	
100037 PBL-North King's Town Secondary Plan	620,383	160,591	781,000	25	
100093 PBL-Population Model Update	87,224	2,660	90,000	117	
100109 PBL-Clogg's Road/Creekford Secondary	134,665	78,747	250,000	36,588	
100110 PBL-Urban Growth Strategy Update	169,399	-	300,000	130,601	ECD 4th quarter 2020
100125 PBL-Life Cycle Analysis	7,923	35,834	45,000	1,243	
100133 PBL-Building Hardware	-	-	20,000	20,000	
100140 PBL-Planning, Building & Licensing Furnishings	1,764	-	30,000	28,236	
200045 PBL-Heritage, Miscellaneous Studies/Education	81,652	-	110,000	28,348	
200097 PBL-Central Kingston Growth and Infill Strategy	244,531	141,669	400,000	13,800	
200298 PBL-Development Charges Study	135,396	10,846	150,000	3,758	
200365 PBL-River Park/Stirling Bridge	75,067	6,731	101,654	19,856	
200464 PBL-2019 Central Kingston Growth and Infill	12,972	-	15,000	2,028	
200467 PBL-2019 Development Review/Land Management	-	-	184,000	184,000	ECD 4th quarter 2020
200471 PBL-2019 Enforcement Field Hardware	440	38,648	40,000	912	
200469 PBL-2019 GIS Master Plan Implementation	26,249	7,632	75,000	41,119	
200466 PBL-2019 Heritage Property Designation Updates	13,033	-	20,000	6,967	
200465 PBL-2019 Life Cycle Analysis	21,886	-	25,000	3,114	
200470 PBL-2019 Migration from Beanstream to Paymentus	-	35,107	40,000	4,893	
200462 PBL-2019 Population Model Update	6,953	-	20,000	13,047	
200468 PBL-2019 Project Costs/Long Term Plan	141,601	97,984	324,551	84,966	

	<u>Actuals</u>	<u>Commitment</u>	<u>Budget</u>	<u>Variance</u>	<u>Comments/ Estimated Completion Date (ECD)</u>
200463 PBL-2019 Secondary Planning Studies	367	-	100,000	99,633	
Total Planning, Building & Licensing	5,189,358	620,456	6,826,735	1,016,921	
Cultural Services					
Asset Management Envelopes					
100174 CUL-Grand Theatre Functional Capital	383,937	-	441,813	57,876	
100195 CUL-Cultural Tourism	114,555	-	194,094	79,539	
100297 CUL-JK Tett Centre Envelope	23,307	-	33,355	10,048	
100301 CUL-Cultural Heritage (Interpretation)	76,540	7,422	191,056	107,094	
200491 CUL - 2019 Cultural Arts Programs	77,554	10,176	218,900	131,170	
200490 CUL - 2019 Cultural Heritage	29,874	31,942	406,000	344,183	
200492 CUL - 2019 Grand Theatre Functional Capital	35,942	5,388	210,000	168,670	
	<u>787,458</u>	<u>54,928</u>	<u>1,909,382</u>	<u>1,066,996</u>	
100296 CUL-Digital Strategy	32,487	4,254	100,000	63,259	
100305 CUL-Museum Review-MWM, PHSM & CH	16,454	-	100,000	83,546	
100311 CUL-Public Art Program (KCP)	80,265	10,176	342,101	251,660	ECD 2020
100313 CUL-City Hall Exhibit Development	67,470	-	118,397	50,927	
200292 CUL-Engage for Change	88,604	28,493	200,000	82,903	
200290 CUL-Downtown Gateway & Princess St. Improvements	20,279	-	310,106	289,827	ECD 2020
200489 CUL - First Capital Place	44,282	2,849	75,000	27,868	
	<u>349,841</u>	<u>45,772</u>	<u>1,245,604</u>	<u>849,991</u>	
Total Cultural Services	1,137,299	100,701	3,154,986	1,916,987	

	<u>Actuals</u>	<u>Commitment</u>	<u>Budget</u>	<u>Variance</u>	<u>Comments/ Estimated Completion Date (ECD)</u>
Recreation & Leisure Services					
Asset Management Envelopes					
200187	REC-Community Facilities	427,128	261	427,642	254
200191	REC-Recreation Facilities	206,298	-	206,459	161
200192	REC-Aquatic Facilities	525,588	2,510	528,783	685
200481	REC-2019 Community Facilities	68,803	8,161	531,739	454,775
200482	REC-2019 Leon's Centre - Facilities	49,535	634,607	685,000	858
200483	REC-2019 Recreation Facilities	127,880	22,522	248,303	97,901
200484	REC-2019 Aquatic Facilities	71,070	47,683	297,366	178,612
200485	REC-2019 Arena Facilities	377,031	92,152	1,176,784	707,602
200486	REC-2019 Market Square	40,260	2,035	43,554	1,259
200487	REC-2019 Marina Facilities	93,360	31,666	191,792	66,766
200488	REC-2019 Portsmouth Olympic Harbour	78,511	4,017	291,792	209,264
		<u>2,065,465</u>	<u>845,613</u>	<u>4,629,214</u>	<u>1,718,136</u>
Projects					
100054	REC-Rideau Heights Community Centre	10,629,071	54,340	13,336,550	2,653,139 ECD 4th qtr 2020 - includes park and road development
100069	REC-Public Works Sportfield Requirements	390,766	10	495,000	104,224 ECD 4th quarter 2019
100071	REC-East Kingston Community Centre, 15 Grenadier Drive	751,552	259,258	11,550,000	10,539,190
100136	REC-Leon's Centre	169,738	46,019	326,480	110,724 ECD 4th quarter 2019
100485	REC-671 Brock Street	2,131,155	814	2,250,000	118,031 ECD 4th quarter 2019
200107	REC-Princess Street	64,973	-	108,000	43,027
200186	REC-Public Works Sportfield Requirements	327,507	659	330,000	1,834
200190	REC-Leon's Centre- Facilities	196,586	-	200,000	3,414
		<u>14,661,348</u>	<u>361,100</u>	<u>28,596,030</u>	<u>13,573,583</u>

	<u>Actuals</u>	<u>Commitment</u>	<u>Budget</u>	<u>Variance</u>	<u>Comments/ Estimated Completion Date (ECD)</u>
Total Recreation & Leisure Services	16,726,812	1,206,713	33,225,244	15,291,719	
Rideaucrest					
Asset Management Envelopes					
100074 LTC-Building Automation System	530,244	5,119	600,000	64,637	
100080 LTC-Donations, Capital Expenditures	55,444	-	110,000	54,556	
100209 LTC-Rideaucrest Home-Facility	1,354,456	543,200	2,947,000	1,049,343	
Total Rideaucrest	1,940,145	548,320	3,657,000	1,168,536	
Housing & Social Services					
Projects					
100088 HSG-1316 & 1318 Princess Street	1,786,368	36,950	1,880,000	56,682	
100090 HSG-Shannon Park Road & Servicing	79,834	1,425	762,000	680,741	ECD 3rd quarter 2020
100092 HSG-Affordable Housing Capital Subsidy	190,469	-	1,798,875	1,608,406	
100094 HSG-35 Lyons Street	-	825,831	825,831	-	
100222 HSG-Social Infrastructure Fund (SIF)	1,125,000	375,000	1,500,000	-	
100234 HSG-Investment in Affordable Housing (IAH)	1,310,673	228,208	1,538,880	-	
100294 HSG-RGI Units-645 Brock Street	2,433,045	66,955	2,500,000	-	
100321 HSG-SIF-720 Princess Street	522,000	-	580,000	58,000	
200087 HSG-Social Housing Seed Funding	80,000	-	250,000	170,000	
200169 HSG-Housing & Homelessness Plan	40,235	14,704	60,000	5,060	
200199 HSG-Rideau Heights Regeneration Phase 2	181,683	-	400,000	218,317	ECD 4th quarter 2020
200229 HSG-IAH Extension Rent Supplement Program	471,509	-	2,379,883	1,908,373	
200230 HSG-IAH Regular Rent Supplement Program	389,746	-	965,023	575,277	
200342 HSG-SIF-20 Cliff Crescent	748,301	-	903,290	154,989	ECD 1st quarter 2020.
200343 HSG-IAH-1 Curtis Crescent	712,208	-	1,550,000	837,792	ECD 1st quarter 2020.
200472 HSG-2019 Affordable Housing Capital Subsidy	-	-	1,000,000	1,000,000	

	<u>Actuals</u>	<u>Commitment</u>	<u>Budget</u>	<u>Variance</u>	<u>Comments/ Estimated Completion Date (ECD)</u>
200475 HSG-2019 Affordable Housing Viability	9,917	-	23,000	13,083	
200474 HSG-2019 Town Homes - KFHC Merger	82,059	-	250,000	167,941	ECD 4th quarter 2020
200473 SOC-2019 Child Care Plan	-	-	40,000	40,000	
200541 SOC-2019 Early ON Capital (M of Educ)	523,069	-	1,037,500	514,431	ECD 4th quarter 2019
200561 HSG-7 Wright Cres Redevelopment	-	-	1,350,000	1,350,000	ECD 2nd quarter 2022
Total Housing & Social Services	10,686,116	1,549,072	20,244,282	8,009,093	

Corporate Services

Fire & Rescue

Asset Management Envelopes

100098 FRE-911 Telephone Service	26,901	-	109,085	82,184	
100100 FRE-Communications Centre	66,820	6,419	102,300	29,061	
100106 FRE-Emergency Preparedness	177,372	-	240,129	62,757	
100101 FRE-Fire Technology Communications	582,100	330,000	935,600	23,500	
100256 FRE-Fire Training Centre/Maintenance Facility Envelope	372,897	85,218	500,000	41,885	
100102 FRE-Headquarters & Stations Capital	1,044,526	100,946	1,404,000	258,528	
100105 FRE-Other Equipment	1,787,227	20	1,830,000	42,753	
100111 FRE-Planning/Studies	108,640	-	120,000	11,360	
100104 FRE-Response Vehicles-Replace/Refurbish	5,601,022	3,252	5,804,960	200,686	
200505 FRE - 2019 Mobile Radio & Communications	61,611	-	700,000	638,389	
200507 FRE - 2019 Fire Technology Communications	-	-	120,000	120,000	
200508 FRE - Station 7 - EMS Lease	80,148	458,471	650,000	111,381	
200509 FRE -2019 Other Equipment	17,364	-	250,000	232,636	
	9,926,628	984,327	12,766,074	1,855,120	

	<u>Actuals</u>	<u>Commitment</u>	<u>Budget</u>	<u>Variance</u>	<u>Comments/ Estimated Completion Date (ECD)</u>
Projects					
100107 FRE-Corporate Radio System	6,204,248	-	6,710,000	505,752	ECD 4th quarter 2019
100108 FRE-Kingston Interoperability Safety	1,377,167	7,342	1,500,000	115,491	ECD 4th quarter 2019
200575 FRE-Regional Fire Training Centre-Design	-	500,000	500,000	-	
	<u>7,581,415</u>	<u>507,342</u>	<u>8,710,000</u>	<u>621,243</u>	
Total Fire & Rescue	<u>17,508,043</u>	<u>1,491,669</u>	<u>21,476,074</u>	<u>2,476,363</u>	
Facilities Management & Construction Services					
Asset Management Envelopes					
100113 FAC-Designated Substance Management	115,632	8,352	210,202	86,218	
100117 FAC-Non-Heritage Capital Envelope	702,745	175,051	1,329,270	451,474	
100120 FAC-Heritage Capital Envelope	1,036,745	1,352,630	2,779,395	390,020	
100121 FAC-Realty Asset Management	2,015,478	9,728	2,309,185	283,980	
	<u>3,870,599</u>	<u>1,545,762</u>	<u>6,628,052</u>	<u>1,211,691</u>	
Projects					
100116 FAC-362 Montreal Street	4,419	351	160,000	155,230	ECD 4th quarter 2019
100119 FAC-310 King Street (British Whig Building)	101,699	60,649	309,705	147,358	ECD 3rd quarter 2020
100122 FAC-Kingston City Hall	367,179	304,450	775,000	103,372	ECD 3rd quarter 2020
100123 FAC-Frontenac County Court House	187,579	1,002	287,400	98,819	
100127 FAC-701 Division Street, Public Works/Fleet Building	3,174,617	1,223,280	4,427,083	29,186	
100132 FAC-Visitor Information Office	50,677	-	86,000	35,323	
100134 FAC-1211 John Counter Blvd	214,656	12,092	361,433	134,685	ECD 3rd quarter 2020
100137 FAC-Arc Flash	67,379	12,242	100,000	20,379	
100162 FAC-JK Tett Centre	717,606	43,306	857,763	96,851	

	<u>Actuals</u>	<u>Commitment</u>	<u>Budget</u>	<u>Variance</u>	<u>Comments/ Estimated Completion Date (ECD)</u>
100168 FAC-Grand Theatre	192,376	402,416	805,000	210,208	ECD 4th quarter 2020
100287 FAC-Anglin Bay Seawall	33,763	3,053	175,000	138,184	
100288 FAC-Crawford Wharf	1,021	-	25,000	23,979	
100293 FAC-Pump House Steam Museum	1,559,969	2,300	1,728,181	165,912	ECD 1st quarter 2020
200168 FAC-New Fleet Maintenance Garage	159,930	18,303,969	18,885,000	421,102	ECD 2nd quarter 2021
200220 FAC-Lions Hall (Former Kingston Township Hall)	34,993	9,624	45,000	383	
200222 FAC-UK Service Centre Warehouse, 91 Lappans Lane	-	-	50,000	50,000	
200574 FAC-Building Energy Retrofit	-	634,218	850,000	215,782	
	<u>6,867,863</u>	<u>21,012,949</u>	<u>29,927,565</u>	<u>2,046,753</u>	
Total Facilities Management & Construction Services	<u>10,738,462</u>	<u>22,558,711</u>	<u>36,555,617</u>	<u>3,258,444</u>	

Information Systems & Technology

Asset Management Envelopes

100198 IST-City Website Sustainment	227,652	-	276,125	48,473	
100199 IST-Desktop/Laptop Computers	1,058,828	24,263	1,206,212	123,121	
100200 IST-Enterprise Application Sustainment	1,196,512	-	1,229,345	32,833	
100202 IST-GIS Sustainment	302,906	31,373	370,113	35,833	
100203 IST-Intranet Sustainment	7,997	5,699	50,000	36,304	
100205 IST-Networking & Telecommunications	495,636	16,498	522,027	9,893	
100213 IST-Core Software Services	696,332	17,018	816,800	103,450	
100220 IST-DASH Sustainment	32,334	1,058	50,000	16,608	
200173 IST-Public Facing Sustainment	359,412	-	558,700	199,288	
200511 IST-2019 Desktop/Laptop Computers	100,000	-	300,000	200,000	
200513 IST-2019 Enterprise Resource Management Sustainment	475,123	-	542,239	67,116	

	<u>Actuals</u>	<u>Commitment</u>	<u>Budget</u>	<u>Variance</u>	<u>Comments/ Estimated Completion Date (ECD)</u>
200510 IST-2019 ICT Infrastructure	-	-	745,880	745,880	

	<u>Actuals</u>	<u>Commitment</u>	<u>Budget</u>	<u>Variance</u>	<u>Comments/ Estimated Completion Date (ECD)</u>
200515 IST-2019 Information Management	557,319	-	717,011	159,692	
200514 IST-2019 Public Facing Sustainment	587,918	-	783,092	195,174	
	<u>6,097,970</u>	<u>95,909</u>	<u>8,167,544</u>	<u>1,973,665</u>	
Projects					
100201 IST-GIS Digital Imagery Program	202,014	-	219,308	17,294	
100204 IST-Meeting Room Technology	63,029	6,358	160,000	90,613	
100208 IST-Unified Communications	59,012	-	82,470	23,458	
100212 IST-Client Services-Technology Sustainment	30,455	5,597	75,000	38,948	
100215 IST-Data Centre Upgrades	269,069	-	333,104	64,035	
100217 IST-Enterprise Applications-HR	214,619	12,211	515,000	288,170	
100223 IST-Enterprise Content Management	70,544	2,557	700,000	626,899	
100224 IST-Client Services CRM Solution	1,669,324	29,161	1,700,000	1,515	
100225 IST-Open Government	249,987	-	250,000	13	
200058 IST-Enterprise Applications-FMS	3,996,293	24,906	4,239,247	218,048	
200174 IST-Cyber Security	23,271	-	95,000	71,729	
200176 IST-Spatial Data	88,134	-	100,000	11,866	
200177 IST-Customer Relationship Management	411,771	1,351	750,000	336,878	ECD 2nd quarter 2020
200178 IST-Smart City Master Plan	56,873	-	100,000	43,127	
200179 IST-Citizen Identity and Access Management	39,829	10,171	50,000	-	
200340 IST-Smart City-Broadband Strategy	40,704	-	100,000	59,296	
200523 IST-2019 Citizen Identity and Access Management	-	10,176	100,000	89,824	
200521 IST-2019 City Website Technical Upgrade	-	75,000	75,000	-	
200520 IST-2019 Customer Relationship Management (phases)	99,498	-	230,000	130,502	
200512 IST-2019 Cyber Security	-	-	75,000	75,000	
200522 IST-2019 DASH Improvements (minor\discretionary)	-	-	35,000	35,000	

	<u>Actuals</u>	<u>Commitment</u>	<u>Budget</u>	<u>Variance</u>	<u>Comments/ Estimated Completion Date (ECD)</u>
200516 IST-2019 Enterprise Applications - FMS	-	-	400,000	400,000	ECD 4th quarter 2021

	<u>Actuals</u>	<u>Commitment</u>	<u>Budget</u>	<u>Variance</u>	<u>Comments/ Estimated Completion Date (ECD)</u>
200517 IST-2019 Enterprise Applications - GIS	37,817	-	165,000	127,183	
200519 IST-2019 Enterprise Content Management	4,374	-	290,000	285,626	
200518 IST-2019 Enterprise Point-of-Sale	-	-	400,000	400,000	ECD 4th quarter 2020
	<u>7,626,619</u>	<u>177,488</u>	<u>11,239,129</u>	<u>3,435,022</u>	
Total Information Systems & Technology	<u>13,724,589</u>	<u>273,397</u>	<u>19,406,673</u>	<u>5,408,687</u>	

Chief Administrative Officer

Airport

Projects

100171 AIR-Passenger Terminal Building	176,669	-	190,000	13,331	
100172 AIR-Hangar 4 Demo	586,954	45,879	635,000	2,167	
100175 AIR-Capital &/or Land Use Plans	73,611	-	81,537	7,926	
100179 AIR-Airport Infrastructure Expansion	15,185,733	889,368	16,100,000	24,899	
200167 AIR-Planning/Studies	-	26,750	50,000	23,250	
200171 AIR-Grounds/Underground/Fencing	-	-	134,000	134,000	
200172 AIR-Technology/Communications	1,491,435	-	1,500,000	8,565	
200296 AIR-Airport Building and Runway	42,791	-	135,000	92,209	
200524 AIR-2019 Airport Infrastructure Expansion	-	-	160,000	160,000	
Total Airport	<u>17,557,193</u>	<u>961,997</u>	<u>18,985,537</u>	<u>466,347</u>	

	<u>Actuals</u>	<u>Commitment</u>	<u>Budget</u>	<u>Variance</u>	<u>Comments/ Estimated Completion Date (ECD)</u>
Chief Administrative Officer					
Projects					
100023 CAO-Immigration/Migration Strategy	87,511		150,000	62,489	
200293 CAO-Eastern Ont Cell Gap & Capacity Expansion	-		954,783	954,783	
	87,	-	1,104,783	1,017,272	
Total Chief Administrative Officer	87,	-	1,104,783	1,017,272	
Total Capital Projects	230,943,40	70,293,362	581,342,663	280,105,898	