



**City of Kingston  
Report to Council  
Report Number 21-008**

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**To:** Mayor and Members of Council  
**From:** Desiree Kennedy, Chief Financial Officer & City Treasurer  
**Resource Staff:** Lana Foulds, Director, Financial Services  
Scarlet Eyles, Manager, Financial Planning  
**Date of Meeting:** December 15, 2020  
**Subject:** Capital Project Status Report – Third Quarter 2020

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**Council Strategic Plan Alignment:**

Theme: Financial measures/budget

Goal: See above

**Executive Summary:**

At the close of each quarter, Council receives an update on the status of capital works-in-process. When projects are complete Council is advised and the necessary recommendation is made to complete the financing requirements. In most cases this recommendation results in additional funding or a return of funds (denoted in brackets) to the original approved financing source and may include a change in the debt financing requirements.

In some instances, additional funding and funding changes may also be required and are included in the recommendations, supported by the detail in the appendices to this report. These recommendations include reallocations and amendments to previously approved capital budgets in order to ensure that appropriate tracking and monitoring processes are maintained.

Capital work has been delayed on a number of projects this year as a result of the pandemic. Staff have been updating 15-year capital plans as part of the 2021 budget process in conjunction with a review of all capital works-in-process. With a priority focus on completing capital works-in-process and utilizing existing funding envelopes, the 2021 capital budget submission will reflect reduced requests where remaining works-in-process balances can be utilized.

December 15, 2020

Page 2 of 5

**Recommendation:**

1. **That** Council approve capital budget changes, as outlined in Exhibit A to Report Number 21-008, as well as financing of capital projects or (return of funds) as follows:

<b>Source of Financing (Return of Funds):</b>	<b>Amount</b>
Municipal Capital Reserve Fund	\$ (14,812)
Other Reserve Funds and Reserves:	
Transit Capital Reserve Fund	\$ (111,960)
Utilities Equipment Reserve Fund	(11,068)
Parking Reserve Fund	(2,500,000)
Grand Theatre Facility Reserve Fund	(35,375)
Recycling Equipment Reserve Fund	<u>(75,621)</u>
<b>Total Sources of Funding (Return of Funds)</b>	<b><u><u>\$ (2,748,836)</u></u></b>

December 15, 2020

Page 3 of 5

**Authorizing Signatures:**

ORIGINAL SIGNED BY CHIEF FINANCIAL  
OFFICER & CITY TREASURER

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**Desiree Kennedy, Chief  
Financial Officer & City  
Treasurer**

ORIGINAL SIGNED BY CHIEF  
ADMINISTRATIVE OFFICER

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**Lanie Hurdle, Chief  
Administrative Officer**

**Consultation with the following Members of the Corporate Management Team:**

Paige Agnew, Commissioner, Community Services

Peter Huigenbos, Commissioner, Business, Environment & Projects

Brad Joyce, Acting Commissioner, Corporate Services

Jim Keech, President & CEO, Utilities Kingston

Not required

Sheila Kidd, Commissioner, Transportation & Public Works

December 15, 2020

Page 4 of 5

**Options/Discussion:**

Financial Services provides information on a quarterly basis on the status of capital works, including completed projects as well as capital works-in-process. The recommendations in this report ensure that the integrity of the budget approval process is maintained by ensuring that any changes to funding as a result of project completion are documented and approved.

The capital project structure is configured to support project close outs for specific departmental strategic projects. Capital envelopes will not be subject to a routine close out process but will be reviewed and balances reported quarterly. Staff will continue to provide supplemental information as applicable on capital works-in-process, for both departmental strategic projects and funding envelopes including projected completion dates and relevant information on the status and duration of budgeted envelopes.

Exhibit A provides details in support of the recommendations for closing and finalizing the financing requirements for completed capital projects which can result in additional funding or a return of unspent funds to the original approved funding source. The Exhibit also includes funding adjustments required to reflect new grant funding contributions which will allow the return of previously approved capital funding to respective capital reserve funds.

Exhibit A also includes the following recommended budget reallocations:

- A consolidation of Fire Communications budgets - Exhibit A reflects a reallocation of \$353,500, earmarked for phase two of the paging system upgrade, from the Fire Technology Communications project to the Mobile Radio and Communications capital envelope. This allows for the Fire Technology Communications capital project to be closed and the paging system upgrade to be funded and managed out of the Mobile Radio and Communications capital envelope.
- A consolidation of approved capital monies that were earmarked to fund the municipal share of projects under the approved Investing in Canada Infrastructure Program ( ICIP) funding agreement - Exhibit A reflects a budget transfer of \$329,232 from the Highway 15 Transit Priority project and a transfer of excess funds of \$21,201 from the Transit Park & Ride Facilities project to the Transportation Services King Street West at Portsmouth project. Elements of the Highway 15 Transit Priority project are now funded through ICIP's award of funding for centralized signals and transit signal priority at a city-wide level. The cumulative transfer of \$350,433 to the King Street West at Portsmouth project completes the required municipal contribution for transit priority elements specific to this intersection.

Exhibit B provides information on the capital works-in-process as at June 30, 2020, including information on approved expenditure budgets and actual costs to date.

**Existing Policy/By-Law:**

Capital budget by-laws for all years up to and including 2020 with capital budget amendments as approved by Council.

December 15, 2020

Page 5 of 5

**Notice Provisions:**

None

**Accessibility Considerations:**

The City's [Accessibility Standards Policy](#) indicates that the City of Kingston shall, upon request, and in consultation with the person making the request, provide or make arrangements to provide accessible formats and communication supports for persons with disabilities.

The Exhibits to this report are system generated or derived from the extensive spreadsheets used to develop and maintain the City's budgets. The Exhibits to this report will be provided in an alternate format upon request.

**Financial Considerations:**

Recommendations on specific funding sources or return of funds are in accordance with the intent of the original budget approved sources of financing. It is appropriate to close projects once complete and remove them from the regular reports for capital works in process.

**Contacts:**

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Scarlet Eyles, Manager, Financial Planning, 613-546-4291 extension 2262

**Other City of Kingston Staff Consulted:**

Shawn Armstrong, Fire Chief, Fire & Rescue Services

Jeremy DaCosta, Director, Transit Services

Ian Semple, Director, Transportation Services

Marissa Mascaro, Manager, Transportation Projects

Speros Kanellos, Director, Facilities Management & Construction

**Exhibits Attached:**

Exhibit A – Closed Capital Projects and Budget Consolidations as at September 30, 2020

Exhibit B – Capital Works in Process as at September 30, 2020

**Closed Capital Projects and Budget Consolidations as at September 30, 2020**

Project Number	Description	Actual Expenditures	Budget	Expenditure Variance	Amount to Finance (Amount Returned)	Status	Municipal Capital Reserve Fund	Other	Description	Comments
<b>Closed Capital Projects</b>										
<b>Transportation Services - Parking</b>										
200459	PRK - Parking Structure-New Development	-	2,500,000	(2,500,000)	(2,500,000)	Close project		(2,500,000)	Parking Reserve Fund	Project deferred
<b>Engineering</b>										
200180	ENG-Pathways & Trails	136,248	136,255	(7)	(7)	Close project		(7)		Envelope fully expended and closed
<b>Asset Management &amp; Fleet Services</b>										
200440	FLT-Replacements-Treatment	51,799	52,867	(1,068)	(1,068)	Close project		(1,068)	Utilities Equipment Replacement Reserve Fund	
200443	FLT-Bus Refurbishments	44,833	49,777	(4,944)	(4,944)	Close project		(4,944)	Transit Capital Reserve Fund	
<b>Solid Waste</b>										
100271	SLW-Consultant for MRF Rebuild	136,980	143,757	(6,777)	(6,777)	Close project		(5,034)	Grant Funding	Stewardship Ontario
								(1,743)	Recycling Equipment Reserve Fund	
200434	SLW-Utility compaction truck	76,122	150,000	(73,878)	(73,878)	Close project		(73,878)	Recycling Equipment Reserve Fund	Funds not required

Project Number	Description	Actual Expenditures	Budget	Expenditure Variance	Amount to Finance (Amount Returned)	Status	Municipal Capital Reserve Fund	Other	Description	Comments
<b>Facilities Management &amp; Construction Services</b>										
200655	FAC-Utilities Vehicle Servicing & Maintenance Garage, 95 Lappans	-	10,000	(10,000)	(10,000)	Close project		(10,000)	Utilities Equipment Replacement Reserve Fund	Funds no longer required
					<b>(2,596,674)</b>		<b>(7)</b>	<b>(2,596,667)</b>		

<b>Budget Reallocations and Amendments</b>
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**Cultural Services**

200492	CUL-Grand Theatre Functional Capital	68,136	373,975	(305,839)		Amend funding source to reflect grant funding		(35,375)	Grand Theatre Facility Reserve Fund	
								35,375	Grant Funding	Department of Canadian Heritage grant funding for specialized equipment

**Facilities Management & Construction Services**

200574	FAC-Building Energy Retrofit	666,321	1,875,000	(1,208,679)		Amend funding source to reflect grant funding	(14,805)	14,805	Grant Funding	BioTalent Canada grant funding for intern position
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Project Number	Description	Actual Expenditures	Budget	Expenditure Variance	Amount to Finance (Amount Returned)	Status	Municipal Capital Reserve Fund	Other	Description	Comments
<b>Transit</b>										
100300	TRN-Highway 15 Project-Transit Priority	21	329,253	(329,232)	(329,232)	Reallocation of funds- close project		(329,232)	Transit Capital Reserve Fund	Reallocated to 200677
100306	TRN-Park & Ride Facilities	21,783	150,000	(128,217)	(21,201)	Reallocate portion of funds		(21,201)	Transit Capital Reserve Fund	Reallocated to 200677
					(107,016)	Close project		(107,016)	Transit Capital Reserve Fund	
200677	TRP-ICIP KIN005 - King Street West at Portsmouth (TSP)	56,250	1,765,923		350,433	Reallocation of funds		350,433	Transit Capital Reserve Fund	Revised budget \$2,116,356
<b>Fire</b>										
100101	FRE-Fire Technology Communications	582,100	935,600	(353,500)	(353,500)	Reallocation of funds- close project		(353,500)	Fire Capital Reserve Fund	Reallocate to 200505
200505	FRE-Mobile Radio & Communications	93,490	700,000		353,500	Reallocation of funds		353,500	Fire Capital Reserve Fund	Revised budget envelope of \$1,053,500
					<b>(107,016)</b>		<b>(14,805)</b>	<b>(92,211)</b>		
					<b>(2,703,690)</b>		<b>(14,812)</b>	<b>(2,688,878)</b>		
<b>Summary</b>										
<b>Reserve Funds and Reserves:</b>										
Municipal Capital Reserve Fund							(14,812)			
Transit Capital Reserve Fund								(111,960)		
Grand Theatre Facility Reserve Fund								(35,375)		
Parking Reserve Fund								(2,500,000)		
Utilities Equipment Reserve Fund								(11,068)		
Recycling Equipment Reserve Fund								(75,621)		
							<b>(14,812)</b>	<b>(2,734,024)</b>		
Grants								45,146		
							<b>(14,812)</b>	<b>(2,688,878)</b>		



**Capital Works-In-Process as of September 30, 2020**

	<u>Actuals</u>	<u>Commitment</u>	<u>Budget</u>	<u>Variance</u>	<u>Comments/ Estimated Completion Date (ECD)</u>
<b><u>Agencies &amp; Boards</u></b>					
<b>Library</b>					
<b>Asset Management Envelopes</b>					
100000 LIB-Branch Revitalization & Renewal (Shared)	78,698	-	275,000	196,302	
100001 LIB-Shared IT	385,557	-	437,582	52,025	
100002 LIB-Branch Revitalization & Renewal	152,689	-	200,000	47,311	
100003 LIB-Facility Repairs	336,241	-	435,224	98,983	
200526 LIB-Branch Revitalization & Renewal (Un-Shared)	42,032	-	100,000	57,968	
200527 LIB-Facility Repairs	47,916	-	688,000	640,084	
200528 LIB-Materials for Sight Impaired	10,246	-	20,000	9,754	
200529 LIB-Shared IT	28,767	-	351,000	322,233	
200531 LIB-Unshared IS&T	-	-	207,000	207,000	
	<u>1,082,145</u>	<u>-</u>	<u>2,713,806</u>	<u>1,631,661</u>	
<b>Projects</b>					
100005 LIB-Central Branch Renovations	13,716,868	-	13,809,843	92,975	
	<u>13,716,868</u>	<u>-</u>	<u>13,809,843</u>	<u>92,975</u>	
<b>Total Library</b>	<b><u>14,799,013</u></b>	<b><u>-</u></b>	<b><u>16,523,649</u></b>	<b><u>1,724,636</u></b>	

		<u>Actuals</u>	<u>Commitment</u>	<u>Budget</u>	<u>Variance</u>	<u>Comments/ Estimated Completion Date (ECD)</u>
<b>Police</b>						
<b>Asset Management Envelopes</b>						
100007	POL-Software	88,985	-	186,300	97,315	
100012	POL-Radio Project/User Gear & Access	1,334,622	-	1,360,988	26,366	
100015	POL-Building	205,109	-	322,645	117,536	
100018	POL-IT Projects	1,951,829	-	2,360,000	408,171	
200533	POL- IT Projects	722,330	-	2,259,000	1,536,670	
200534	POL-Critical Incident Management Equipment	86,418	-	154,000	67,582	
200532	POL-Replacement Vehicles	635,095	-	1,055,000	419,905	
200535	POL-Building	1,907	-	150,000	148,093	
		<b>5,026,294</b>	<b>-</b>	<b>7,847,933</b>	<b>2,821,639</b>	
<b>Projects</b>						
100017	POL-In Car Ticketing	159,848	-	200,000	40,152	
200698	POL-911 Upgrades	-	-	1,100,000	1,100,000	ECD Q4 2021
		<b>159,848</b>	<b>-</b>	<b>1,300,000</b>	<b>1,140,152</b>	
<b>Total Police</b>		<b>5,186,142</b>	<b>-</b>	<b>9,147,933</b>	<b>3,961,791</b>	
<b>Other Agencies</b>						
<b>Projects</b>						
100089	KAS-Facility Upgrades	5,327	-	26,000	20,673	
100316	FIN-Power Lift Stretcher Project	185,199	-	434,700	249,501	ECD 2021
200538	KAS-Purchase Supervisory Vehicle	37,831	-	42,000	4,169	
200539	KAS-Computer Upgrade	4,903	-	20,000	15,097	
200699	KAS-Replacement of KAS Vehicles	296,350	-	315,000	18,650	
200700	KAS-New KAS Vehicles	96,815	-	105,000	8,185	
200701	KAS-Bus 911 Lights (retrofit)	11,615	-	22,000	10,385	
		<b>638,040</b>	<b>-</b>	<b>964,700</b>	<b>326,661</b>	
<b>Total Other Agencies</b>		<b>638,040</b>	<b>-</b>	<b>964,700</b>	<b>326,661</b>	

		<u>Actuals</u>	<u>Commitment</u>	<u>Budget</u>	<u>Variance</u>	<u>Comments/ Estimated Completion Date (ECD)</u>
<b><u>Transportation &amp; Public Works</u></b>						
<b>Transportation Services - Transportation &amp; Traffic</b>						
<b>Asset Management Envelopes</b>						
100239	TRP-Active Transportation	202,548	-	212,428	9,880	
100247	TRP-Transit Priority Measures	96,620	-	283,404	186,784	
200449	TRP-City-wide Routes ATMP Infrastructure	72,104	-	592,000	519,896	
200450	TRP-Neighbourhood Routes ATMP Infrastructure	404,128	9,747	495,000	81,124	
200451	TRP-Active Transportation - Pathways & Trails	6,548	45,854	66,000	13,599	
200452	TRP-Transit Priority Measures	-	-	110,000	110,000	
200453	TRP-Transportation Data Modelling	286,788	54,856	376,000	34,357	
200454	TRP-Traffic Management General	755,876	19,029	779,000	4,094	
200455	TRP-Traffic Calming Measures	124,257	-	179,000	54,743	
200456	TRP-City Wide Intersection & Corridor Improvements	275,165	4,712	662,500	382,623	
200666	TRP-City-wide Routes ATMP Infrastructure	91,875	-	4,588,010	4,496,135	
200667	TRP-Neighbourhood Routes ATMP Infrastructure	56,250	-	2,822,271	2,766,021	
200669	TRP-Intersections and Pedestrian	207,797	-	3,400,000	3,192,203	
200671	TRP-Traffic Management General	215,897	22,312	1,704,000	1,465,791	
200672	TRP-City Wide Intersection and Corridor	2,967	-	468,500	465,533	
200673	TRP-Pathway and Trail Lighting	-	-	3,050,000	3,050,000	
		<u>2,798,820</u>	<u>156,510</u>	<u>19,788,113</u>	<u>16,832,783</u>	
<b>Projects</b>						
100112	TRP-Cycling	36,648	-	45,000	8,352	
200268	TRP-Ontario Municipal Commuter Cycling Program	972,465	69,814	1,669,341	627,062	ECD Q4 2021
200576	TRP-Active Transportation - King St. and Portsmouth Ave.	-	-	1,900,000	1,900,000	ECD Q4 2022

		<u>Actuals</u>	<u>Commitment</u>	<u>Budget</u>	<u>Variance</u>	<u>Comments/ Estimated Completion Date (ECD)</u>
200668	TRP-Policies and Programs	18,750	-	455,000	436,250	ECD Q4 2022
200670	TRP-Transportation Data Modelling and Studies	454	70,586	787,000	715,960	ECD Q4 2022
200674	TRP-ICIP KIN003 - Centralized Traffic Control and TSP	-	-	4,184,900	4,184,900	ECD Q4 2022
200675	TRP-ICIP KIN004 - Enhanced connections to KT Stops	-	-	4,808,475	4,808,475	ECD Q4 2022
200677	TRP-ICIP KIN005 - King Street West at Portsmouth (TSP)	-	-	2,116,356	2,116,356	ECD Q4 2022
200678	TRP-ICIP KIN006-AT/Transit Corridor, Priority, & AT Enhance	-	-	4,087,552	4,087,552	ECD Q4 2022
200679	TRP-ICIP KIN008 - JCB/Montreal	-	-	9,990,000	9,990,000	ECD Q4 2022
		<u>1,028,317</u>	<u>140,399</u>	<u>30,043,624</u>	<u>28,874,908</u>	
<b>Total Transportation Services - Transportation &amp; Traffic</b>		<b><u>3,827,137</u></b>	<b><u>296,909</u></b>	<b><u>49,831,737</u></b>	<b><u>45,707,690</u></b>	
<b>Transportation Services - Parking</b>						
<b>Asset Management Envelopes</b>						
100180	PRK-Planning/Studies	92,234	-	195,000	102,766	
100182	PRK-Bicycle Parking	28,970	-	160,000	131,030	
100183	PRK-Technology/Communications-Parking	159,681	15,450	310,000	134,869	
100186	PRK-Surface Lots	232,883	24,980	1,169,553	911,690	
100187	PRK-Pay & Display-Meters	523,522	648,000	1,611,000	439,478	
100191	PRK-Parking Enforcement	49,252	-	125,700	76,448	
100310	PRK-Parking Other Equipment	64,693	-	100,000	35,307	
200457	PRK-Parking Technology/Communications	-	-	50,000	50,000	
200460	PRK-Parking Enforcement	-	-	15,500	15,500	
		<u>1,151,235</u>	<u>688,430</u>	<u>3,736,753</u>	<u>1,897,087</u>	

		<u>Actuals</u>	<u>Commitment</u>	<u>Budget</u>	<u>Variance</u>	<u>Comments/ Estimated Completion Date (ECD)</u>
<b>Projects</b>						
100181	PRK-Chown	928,436	4,200	1,745,846	813,211	Ongoing
100184	PRK-Hanson	2,051,464	-	2,480,000	428,536	Ongoing
100190	PRK-Robert Bruce	188,337	11,980	680,000	479,683	Ongoing
200458	PRK-Sheraton	-	-	175,000	175,000	ECD Q4 2021
		<u>3,168,236</u>	<u>16,180</u>	<u>5,080,846</u>	<u>1,896,430</u>	
<b>Total Transportation Services - Parking</b>		<b><u>4,319,472</u></b>	<b><u>704,610</u></b>	<b><u>8,817,599</u></b>	<b><u>3,793,517</u></b>	
<b>Total Transportation Services</b>		<b><u>8,146,609</u></b>	<b><u>1,001,519</u></b>	<b><u>58,649,336</u></b>	<b><u>49,501,207</u></b>	
<b>Asset Management &amp; Fleet Services</b>						
<b>Asset Management Envelopes</b>						
100129	FLT-Transit Replacement Buses	7,763,745	-	7,878,900	115,155	
100151	FLT-Replacements-Underground	768,758	-	1,172,834	404,076	
100156	FLT-Replacements-City Other	1,433,883	265,922	3,253,444	1,553,639	
100157	FLT-Replacements-Public Works	2,902,500	1,377,018	5,199,615	920,098	
100159	FLT-Replacements-Treatment	226,117	-	648,563	422,446	
100291	FLT-PW Sidewalk Plow Additions	140,225	-	169,793	29,568	
200041	FLT-Replacements-UK Other	511,801	-	678,281	166,480	
200433	FLT-Garbage truck (rear load dual)	-	261,600	261,600	-	
200437	FLT-Replacements-Public Works	1,895,635	561,835	2,457,470	-	
200438	FLT-Replacements-Solid Waste	44,498	262,283	306,781	-	
200439	FLT-Replacements-City Other	40,368	-	181,519	141,151	
200441	FLT-Replacements-Underground	14,487	172,532	273,082	86,063	
200442	FLT-Replacements-Other	62,661	-	154,231	91,570	
200461	FLT-Vehicle	-	-	80,000	80,000	
200573	FLT-Division St-Fleet Maintenance Building- Life Safety	275,286	2,301	440,000	162,413	
200607	FLT-Asset Management	84,365	142,464	340,000	113,171	
200694	FLT-Replacements-Full Size Buses	25,472	1,973,840	2,054,737	55,425	
200695	FLT-Bus Refurbishments	157,371	-	367,595	210,224	
<b>Total Asset Management &amp; Fleet Services</b>		<b><u>16,347,170</u></b>	<b><u>5,019,795</u></b>	<b><u>25,918,445</u></b>	<b><u>4,551,480</u></b>	

<u>Actuals</u>	<u>Commitment</u>	<u>Budget</u>	<u>Variance</u>	<u>Comments/ Estimated Completion Date (ECD)</u>
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		<u>Actuals</u>	<u>Commitment</u>	<u>Budget</u>	<u>Variance</u>	<u>Comments/ Estimated Completion Date (ECD)</u>
<b>Transit</b>						
<b>Asset Management Envelopes</b>						
100164	TRN-Bus Stops/Shelters	777,826	-	900,000	122,174	
100170	TRN-Equipment	730,368	2,735	902,009	168,907	
200156	TRN-Transit Technology	465,907	632	610,000	143,461	
200203	TRN-Signal Prioritization	39,770	22,313	65,000	2,916	
200445	TRN-Transit Telecommunications	460,311	-	500,000	39,689	
200446	TRN-Bus Stops/Shelters	145,792	2,020	200,000	52,188	
200447	TRN-Buildings-Transit	90,845	38,669	300,000	170,486	
200448	TRN-Equipment	77,073	-	260,806	183,733	
200643	TRN-2020 Bus Stops/Shelters	4,070	-	1,263,574	1,259,504	
		<b>2,791,962</b>	<b>66,369</b>	<b>5,001,389</b>	<b>2,143,058</b>	
<b>Projects</b>						
100309	TRN-CCTV Equipment	423,393	33,050	500,000	43,557	
200562	TRN-Electric Buses	16,981	2,696,816	2,713,876	78	
200641	TRN-Buildings-Bus Electrification Study	-	-	250,000	250,000	ECD Q1 2022
200644	TRN-1181/1183 John Counter - Expansion	-	-	750,000	750,000	ECD Q4 2022
200645	TRN-2020 New Buses - Large (40' - Diesel)	25,472	1,943,968	3,103,345	1,133,905	ECD Q2 2021
		<b>465,846</b>	<b>4,673,835</b>	<b>7,317,221</b>	<b>2,177,540</b>	
<b>Total Transit</b>		<b>3,257,808</b>	<b>4,740,204</b>	<b>12,318,610</b>	<b>4,320,598</b>	
<b>Total Transit &amp; Fleet Services</b>		<b>19,604,978</b>	<b>9,759,999</b>	<b>38,237,055</b>	<b>8,872,078</b>	
<b>Public Works</b>						
<b>Asset Management Envelopes</b>						
200425	PBW-Right-of-way Inspections/Repairs	56,480	44,075	290,000	189,445	
200426	PBW-Forestry	1,137,836	445,667	1,700,000	116,496	
200427	PBW-Low Volume Roads	632,391	90,485	750,000	27,124	
200428	PBW-Building Maintenance Capital	40,182	387	60,000	19,431	
200429	PBW-Technology-Research & Implementation	56,665	44,898	220,000	118,438	
200430	PBW-Parks & Sportsfields Repairs	53,228	7,276	115,000	54,496	

		<u>Actuals</u>	<u>Commitment</u>	<u>Budget</u>	<u>Variance</u>	<u>Comments/ Estimated Completion Date (ECD)</u>
200431	PBW-Equipment-Roads	359,186	-	460,000	100,814	
200432	PBW-Equipment-Sidewalks	-	161,188	220,000	58,812	
200646	PBW-Pavement Marking	315	-	797,000	796,685	
200647	PBW-Equipment-Parks & Sports fields	106,908	-	235,000	128,092	
		<b>2,443,193</b>	<b>793,975</b>	<b>4,847,000</b>	<b>1,609,832</b>	
<b>Projects</b>						
100263	PBW-Radio System-Hands Free Replacement	70,896	-	108,000	37,104	
		<b>70,896</b>	<b>-</b>	<b>108,000</b>	<b>37,104</b>	
<b>Total Public Works</b>		<b>2,514,089</b>	<b>793,975</b>	<b>4,955,000</b>	<b>1,646,936</b>	
<b>Solid Waste</b>						
<b>Projects</b>						
100267	SLW-Radio Equipment	10,983	-	95,000	84,017	
100273	SLW-MRF Retrofits, New Equipment, Expansion	990,211	906,120	3,250,000	1,353,668	ECD Q4 2020
100276	SLW-Integrated Waste Management Study	136,990	-	200,000	63,010	
200435	SLW-SW Garage-Creekford Bldg. Improvements	28,635	8,124	555,000	518,241	ECD Q1 2021
200637	SLW-2 Recycling Depots for Public Areas	-	-	10,000	10,000	
200638	SLW-Drop-off Recycling Depot at KARC	-	-	40,000	40,000	
<b>Total Solid Waste</b>		<b>1,166,820</b>	<b>914,244</b>	<b>4,150,000</b>	<b>2,068,936</b>	
<b>Engineering</b>						
<b>Asset Management Envelopes</b>						
100050	ENG-Pathways & Trails	4,650,128	4,865	4,867,256	212,263	
100051	ENG-Waterfront Development	309,150	51,465	895,674	535,059	
100160	ENG-Waterfront Master Plan	847,274	101,178	949,611	1,159	
200181	ENG-Waterfront Master Plan	125,842	27,988	303,795	149,965	
200182	ENG-Existing Parks-Sites Redevelopment	2,903,153	28,520	2,934,020	2,347	



		<u>Actuals</u>	<u>Commitment</u>	<u>Budget</u>	<u>Variance</u>	<u>Comments/ Estimated Completion Date (ECD)</u>
200418	ENG-Road Reconstruction and Rehabilitation	6,182,922	724,140	9,305,000	2,397,937	
200420	ENG-Bridges and Culverts	53,415	3,957	886,589	829,217	
200421	ENG-Storm System Improvements	769,975	249,505	1,062,500	43,020	
200422	ENG-Street Lighting	347,937	-	360,596	12,659	
200423	ENG-Shoreline Rehabilitation	185,939	11,676	300,000	102,386	
200424	ENG-Asset Management Regulation Requirements and Software	402,909	55,692	600,000	141,399	
200477	ENG-Existing Parks-Sites Redevelopment	1,247,207	708,089	4,885,479	2,930,183	
200680	ENG-Road Reconstruction	202,241	2,593,617	6,600,000	3,804,141	
200681	ENG-Road Reconstruction-Princess St-Division to Al	-	-	4,250,000	4,250,000	
200682	ENG-Road Reconstruction-Brock Street & Clarence St	-	-	1,800,000	1,800,000	
200683	ENG-Road Rehabilitation	4,296,399	643,074	13,449,638	8,510,165	
200684	ENG-Road Rehabilitation-Front Road @ Cat Bay-DMAF	279,421	70,872	1,524,600	1,174,308	
200685	ENG-Road Rehabilitation-St Lawrence Ave to Treasure Island	372,477	16,735	3,726,800	3,337,587	
200686	ENG-Bridges and Culverts	28,820	44,520	3,753,813	3,680,473	
200687	ENG-ENG-Storm System Improvements	287,961	102,485	2,042,500	1,652,054	
200688	ENG-ENG-Storm System Improvements-King Street East	32,229	65,689	1,560,000	1,462,082	
200690	ENG-Street Lighting	189,812	-	807,110	617,298	
200691	ENG-Asset Management & Studies	31,322	-	1,250,000	1,218,678	
		<b>23,746,533</b>	<b>5,504,069</b>	<b>68,114,981</b>	<b>38,864,380</b>	
<b>Projects</b>						
100054	ENG-Rideau Heights Community Centre	10,774,998	2,516,691	13,336,550	44,861	
100079	ENG-JCB-Reconstruction Phase 4	3,457,852	-	4,250,000	792,148	Ongoing
100166	ENG-Montreal Street Retaining Wall	1,119	-	20,000	18,881	
100227	ENG-Princess Street-Phase 4	12,798,774	-	15,645,367	2,846,593	ECD Q3 2020
100228	ENG-Road Cross Section-Complete Street	101,870	-	150,000	48,130	
100229	ENG-Cataraqui Woods Extension-Sydenham	4,197,109	-	8,722,489	4,525,380	ECD Q2 2021

		<u>Actuals</u>	<u>Commitment</u>	<u>Budget</u>	<u>Variance</u>	<u>Comments/ Estimated Completion Date (ECD)</u>
100243	ENG-JCB Widening-Sir John A Macdonald to Princess	26,763,998	11,580,696	43,755,000	5,410,306	ECD Q2 2021
100252	ENG-Centennial Drive-2 Lane Rd.	5,230,519	-	12,114,648	6,884,129	ECD Q3 2021
100253	ENG-CWD 2 Lane Rd East of Sydenham (EA/Land)	731,783	-	1,248,480	516,697	ECD Q4 2022
100287	ENG-Anglin Bay Seawall	36,816	-	175,000	138,184	ECD Q4 2021
100485	ENG-671 Brock Street	2,131,155	-	2,250,000	118,845	ECD Q4 2020
100495	ENG-Breakwater Park	6,555,200	33,665	6,600,000	11,135	
200240	ENG-Bath Road Sidewalk	-	-	200,000	200,000	ECD Q2 2021
200336	ENG-Community Park West Village (700 Gardiners Rd)	19,198	105	1,516,000	1,496,696	ECD Q4 2021
200476	ENG-Waterfront Master Plan	419,822	220,268	9,700,612	9,060,523	ECD Q4 2023
200478	ENG-New Parks - Internal Costs	135,267	-	159,573	24,306	
200479	ENG-New Parks - 671 Brock St.	463,835	28,644	600,000	107,521	ECD Q4 2020
200480	ENG-New Parks - Midland Park Phase 4	204,847	286	245,000	39,867	
200658	ENG-New Parks	91,871	25,832	6,055,756	5,938,052	ECD Q4 2023
200692	ENG-Engineering Capital Program - unallocated	111,320	4,304	2,450,769	2,335,144	ECD Q1 2023
200705	ENG-Waterfront Master Plan - Morton Way	19,568	11,000	3,677,941	3,647,373	ECD Q4 2023
		<u>74,246,921</u>	<u>14,421,492</u>	<u>132,873,185</u>	<u>44,204,771</u>	
<b>Total Engineering</b>		<b><u>97,993,454</u></b>	<b><u>19,925,561</u></b>	<b><u>200,988,166</u></b>	<b><u>83,069,151</u></b>	
<b>Major Projects Office</b>						
<b>Projects</b>						
100070	MPO-Strategic Properties & Divestiture	-	-	500,000	500,000	
100245	MPO-Highway 15 Gore Rd Intersection to Lasalle School	609,265	28,544	7,647,761	7,009,952	ECD 2022
200100	MPO-Third Crossing of the Cataraqui River	61,555,432	156,133	180,000,000	118,288,435	ECD 2022
<b>Total Major Projects Office</b>		<b><u>62,164,697</u></b>	<b><u>184,676</u></b>	<b><u>188,147,761</u></b>	<b><u>125,798,387</u></b>	

		<u>Actuals</u>	<u>Commitment</u>	<u>Budget</u>	<u>Variance</u>	<u>Comments/ Estimated Completion Date (ECD)</u>
<b><u>Community Services</u></b>						
<b>Real Estate &amp; Environmental Initiatives</b>						
<b>Projects</b>						
100138	REE-9 North Street (Old Imperial Oil Building)	43,312	-	100,000	56,688	
100142	REE-Federal Divestitures	64,191	-	250,000	185,809	Ongoing
100266	REE-Brownfield Remediation Project	130,984	237,828	455,400	86,588	
100281	REE-Kingston East Landfill Closure	283,218	-	400,000	116,782	ECD Q2 2021
100282	REE-Belle Park Landfill	487,936	-	544,478	56,542	
100314	REE-Belle Island Stabilization	-	-	50,000	50,000	
100317	REE-McAdoos Landfill Capital Repairs	-	-	50,000	50,000	
100320	REE-Land Acquisition & Demolition Envelope	1,202,106	1,415	1,250,000	46,479	
100324	REE-Employment Land Servicing	3,278,403	16,070	5,446,849	2,152,376	ECD Q4 2021
100325	REE-Strategic Property Land Development	411,452	2,050	552,839	139,337	ECD Q4 2021
200165	REE-EV Strategy	711,657	6,055	796,000	78,289	
200170	REE-Municipal Property Environmental Remediation	867	-	80,000	79,133	
200322	REE-Employment Land Agreement	107,232	187,845	300,000	4,923	
200493	REE-Strategic Property Land Development	-	7,988	250,000	242,012	ECD Q4 2021
200494	REE-Rural Industrial Study	38,669	11,702	100,000	49,629	
200495	REE-Napier Street Access Relocation	65,748	3,928	80,000	10,324	
200496	REE-Employment Land Acquisition	676,557	-	1,200,000	523,443	ECD Q4 2021
200497	REE-DT Coal Tar Groundwater Monitoring	145	-	25,000	24,855	
200498	REE-Belle Park Landfill	23,385	-	100,000	76,615	
200499	REE-EMP Remediation and Monitoring	4,892	-	40,000	35,108	
200500	REE-TESS Facility Construction	28,075	5,546	500,000	466,379	ECD Q4 2021
<b>Total Real Estate &amp; Environmental Initiatives</b>		<b>7,558,827</b>	<b>480,428</b>	<b>12,570,566</b>	<b>4,531,311</b>	

		<u>Actuals</u>	<u>Commitment</u>	<u>Budget</u>	<u>Variance</u>	<u>Comments/ Estimated Completion Date (ECD)</u>
<b>Climate Leadership Division</b>						
<b>Projects</b>						
200604	CLD-Climate Change Mgmt Strategy	113,126	-	250,000	136,874	ECD Q4 2021
200649	CLD-GHG Inventory and Initiative Development	12,225	25,440	75,000	37,335	
<b>Total Climate Leadership Division</b>		<b>125,351</b>	<b>25,440</b>	<b>325,000</b>	<b>174,209</b>	
<b>Planning, Building &amp; Licensing</b>						
<b>Projects</b>						
100027	PBL-Zoning Bylaw Consolidation	652,336	86	861,100	208,678	ECD Q4 2021
100030	PBL-Detailed Planning Study	261,035	10,275	271,310	(0)	
100034	PBL-Heritage Property Designation	137,902	-	147,337	9,435	
100035	PBL-Development Review/ Land Management	1,895,985	-	1,920,985	25,000	
100036	PBL-Project Costs/Long Term Plan	675,418	3,897	738,039	58,725	
100037	PBL-North King's Town Secondary Plan	660,782	50,589	881,000	169,629	ECD Q4 2021
100109	PBL-Clogg's Road/Creekford Secondary	213,412	-	250,000	36,588	
100110	PBL-Urban Growth Strategy Update	202,470	9,062	300,000	88,467	
100125	PBL-Life Cycle Analysis	35,667	8,089	45,000	1,243	
100133	PBL-Building Hardware	2,009	-	80,000	77,991	
100140	PBL-Planning, Building & Licensing Furnishings	7,188	-	30,000	22,812	
200045	PBL-Heritage, Miscellaneous Studies/ Education	81,652	-	110,000	28,348	
200097	PBL-Central Kingston Growth and Infill Strategy	351,936	34,264	400,000	13,800	
200365	PBL-River Park/Stirling Bridge	80,664	1,134	101,654	19,856	
200463	PBL-Secondary Planning Studies	177,865	-	450,000	272,135	ECD Q4 2021
200464	PBL-Central Kingston Growth and Infill	12,972	-	15,000	2,028	
200465	PBL-Life Cycle Analysis	21,886	-	25,000	3,114	
200466	PBL-Heritage Property Designation Updates	13,033	-	20,000	6,967	

		<u>Actuals</u>	<u>Commitment</u>	<u>Budget</u>	<u>Variance</u>	<u>Comments/ Estimated Completion Date (ECD)</u>
200467	PBL-Development Review/Land Management	-	-	84,000	84,000	
200468	PBL-Project Costs/Long Term Plan	189,818	50,952	324,551	83,782	
200469	PBL-GIS Master Plan Implementation	81,407	-	100,000	18,593	
200470	PBL-Migration from Beanstream to Paymentus	687	33,940	34,626	-	
200471	PBL-Enforcement Field Hardware	39,088	40,704	80,000	208	
200557	PBL-637 Johnson Street Deposit	58,435	-	83,003	24,568	
<b>Total Planning, Building &amp; Licensing</b>		<b>5,853,648</b>	<b>242,992</b>	<b>7,352,607</b>	<b>1,255,967</b>	

## Cultural Services

### Asset Management Envelopes

100174	CUL-Grand Theatre Functional Capital	387,772	-	441,813	54,041	
100195	CUL-Cultural Tourism	182,095	-	194,094	11,999	
100295	CUL-Programs & Policy - Culture	64,665	-	324,386	259,721	
100297	CUL-JK Tett Centre Envelope	23,307	-	72,635	49,328	
100301	CUL-Cultural Heritage (Interpretation)	80,398	1,561	221,056	139,097	
200491	CUL-Cultural Arts Programs	135,682	27,475	276,967	113,810	
200490	CUL-Cultural Heritage	206,315	21,110	532,888	305,463	
200492	CUL-Grand Theatre Functional Capital	68,136	49,629	373,975	256,210	
		<b>1,148,371</b>	<b>99,775</b>	<b>2,437,814</b>	<b>1,189,669</b>	

### Projects

100296	CUL-Digital Strategy	58,648	-	100,000	41,352	
100305	CUL-Museum Review-MWM, PHSM & CH	16,454	-	100,000	83,546	
100311	CUL-Public Art Program (KCP)	126,260	202,472	542,101	213,370	ECD 2021
100313	CUL-City Hall Exhibit Development	67,470	-	118,397	50,927	
200292	CUL-Engage for Change	131,266	10,176	300,000	158,558	ECD 2022
200290	CUL-Downtown Gateway & Princess St. Improvements	28,419	-	310,106	281,687	ECD 2021
200489	CUL-First Capital Place	71,906	-	75,000	3,094	
		<b>500,422</b>	<b>212,648</b>	<b>1,545,604</b>	<b>832,534</b>	

## Total Cultural Services

		<b>1,648,792</b>	<b>312,422</b>	<b>3,983,418</b>	<b>2,022,203</b>	
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<u>Actuals</u>	<u>Commitment</u>	<u>Budget</u>	<u>Variance</u>	<u>Comments/ Estimated Completion Date (ECD)</u>
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	<u>Actuals</u>	<u>Commitment</u>	<u>Budget</u>	<u>Variance</u>	<u>Comments/ Estimated Completion Date (ECD)</u>
<b>Recreation &amp; Leisure Services</b>					
<b>Asset Management Envelopes</b>					
200481 REC-Community Facilities	194,970	0	557,240	362,270	
200483 REC-Recreation Facilities	181,342	7,082	347,707	159,283	
200484 REC-Aquatic Facilities	343,169	2,121	485,336	140,045	
200653 REC-Crawford Wharf	641	-	25,000	24,359	
200482 REC-Leon's Centre - Facilities	891,756	58,112	950,000	132	
200485 REC-Arena Facilities	1,068,590	229,580	2,730,727	1,432,557	
200486 REC-Market Square	63,619	2,105	100,576	34,852	
200487 REC-Marina Facilities	217,941	5,372	455,731	232,418	
200488 REC-Portsmouth Olympic Harbour	137,114	-	265,731	128,617	
	<b>3,099,143</b>	<b>304,372</b>	<b>5,918,048</b>	<b>2,514,533</b>	
<b>Projects</b>					
100069 REC-Public Works Sportfield Requirements	488,078	10	495,000	6,912	
100071 REC-East Kingston Community Centre, 15 Grenadier Drive	3,813,197	8,005,370	13,500,000	1,681,433	ECD Q2 2021
100136 REC-Leon's Centre	315,280	7,859	326,480	3,341	
200107 REC-Princess Street	64,973	-	108,000	43,027	
	<b>4,681,528</b>	<b>8,013,240</b>	<b>14,429,480</b>	<b>1,734,713</b>	
<b>Total Recreation &amp; Leisure Services</b>	<b>7,780,671</b>	<b>8,317,612</b>	<b>20,347,528</b>	<b>4,249,245</b>	
<b>Rideaucrest</b>					
<b>Asset Management Envelopes</b>					
100080 LTC-Donations, Capital Expenditures	55,444	-	110,000	54,556	
100209 LTC-Rideaucrest Home-Facility	1,638,044	1,110,038	3,027,000	278,918	
<b>Total Rideaucrest</b>	<b>1,693,488</b>	<b>1,110,038</b>	<b>3,137,000</b>	<b>333,474</b>	

		<u>Actuals</u>	<u>Commitment</u>	<u>Budget</u>	<u>Variance</u>	<u>Comments/ Estimated Completion Date (ECD)</u>
<b>Housing &amp; Social Services</b>						
<b>Projects</b>						
100088	HSG-1316 & 1318 Princess Street	1,811,568	29,150	1,880,000	39,282	
100090	HSG-Shannon Park Road & Servicing	81,259	679,000	762,000	1,741	
100092	HSG-Affordable Housing Capital Subsidy	191,163	-	304,322	113,159	ECD Q2 2021
200472	HSG-Affordable Housing Capital Subsidy	6,662	-	1,344,553	1,337,891	Ongoing
100094	HSG-35 Lyons Street	660,665	165,166	825,831	-	
100222	HSG-Social Infrastructure Fund (SIF)	1,425,000	75,000	1,500,000	-	
100234	HSG-Investment in Affordable Housing (IAH)	1,446,225	92,656	1,538,880	-	
100294	HSG-RGI Units-645 Brock Street	2,433,045	66,955	2,500,000	-	
200087	HSG-Social Housing Seed Funding	100,000	-	250,000	150,000	Ongoing
200199	HSG-Rideau Heights Regeneration Phase 2	202,579	-	400,000	197,421	ECD Q4 2020
200342	HSG-SIF-20 Cliff Crescent	833,630	-	903,290	69,660	
200343	HSG-IAH-1 Curtis Crescent	1,462,208	-	1,550,000	87,792	
200475	HSG-Affordable Housing Viability	46,025	1,380	47,500	95	
200474	HSG-Town Homes - KFHC Merger	173,652	-	250,000	76,348	
200561	HSG-27 Wright Cres Redevelopment	1,369,540	966,803	2,656,820	320,478	ECD Q4 2021
200639	HSG-Canada-Ontario Community Housing Initiative	92,887	16,358	366,550	257,306	Ongoing
200642	HSG-Social Housing Radon Mitigation	-	-	500,000	500,000	ECD Q4 2020
200665	HSG-Affordable Units	67,732	6,963	1,077,065	1,002,371	Ongoing
200717	HSG-1752 Bath Road	-	-	3,400,000	3,400,000	ECD Q3 2022
200727	HSG-484-Albert Street (Home for Good Program)	-	-	2,230,000	2,230,000	ECD Q3 2022
200733	HSG-113 Lower Union	2,134,156	-	2,627,065	492,909	ECD Q4 2020
200541	SOC-Early ON Capital (M of Educ)	623,564	-	1,037,500	413,936	ECD Q4 2020
200640	SOC-MFAP Modernization & Sustainment	-	-	100,000	100,000	Ongoing
200763	HSG-805 Ridley	50,000	-	1,130,000	1,080,000	ECD Q4 2020
<b>Total Housing &amp; Social Services</b>		<b>15,211,558</b>	<b>2,099,429</b>	<b>29,181,376</b>	<b>11,870,389</b>	



	<u>Actuals</u>	<u>Commitment</u>	<u>Budget</u>	<u>Variance</u>	<u>Comments/ Estimated Completion Date (ECD)</u>
<b><u>Corporate Services</u></b>					
<b>Fire &amp; Rescue</b>					
<b>Asset Management Envelopes</b>					
100098	FRE-911 Telephone Service	36,059	-	109,085	73,026
100100	FRE-Communications Centre	98,520	1,004	102,300	2,775
100106	FRE-Emergency Preparedness	194,101	-	240,129	46,028
100256	FRE-Fire Training Centre/Maintenance Facility Envelope	420,356	24,129	500,000	55,515
100102	FRE-Headquarters & Stations Capital	1,188,350	3,760	1,404,000	211,890
100111	FRE-Planning/Studies	119,529	-	170,000	50,471
100104	FRE-Response Vehicles- Replace/Refurbish	5,774,014	-	6,404,960	630,946
200505	FRE-Mobile Radio & Communications	93,490	490,370	1,053,500	469,640
200507	FRE-Fire Technology Communications	-	-	240,000	240,000
200508	FRE- Station 7 - EMS Lease	611,884	32,460	650,000	5,656
200509	FRE-Other Equipment	252,449	10,912	550,000	286,639
200657	FRE-Support Vehicles	-	-	100,000	100,000
		<b>8,788,752</b>	<b>562,635</b>	<b>11,523,974</b>	<b>2,172,587</b>
<b>Total Fire &amp; Rescue</b>		<b>8,788,752</b>	<b>562,635</b>	<b>11,523,974</b>	<b>2,172,587</b>
<b>Facilities Management &amp; Construction Services</b>					
<b>Asset Management Envelopes</b>					
100113	FAC-Designated Substance Management	154,590	23,703	280,202	101,910
100117	FAC-Non-Heritage Capital Envelope	1,244,275	207,777	2,444,270	992,218
100120	FAC-Heritage Capital Envelope	2,056,245	249,987	4,127,395	1,821,163
100121	FAC-Realty Asset Management	3,154,824	25,316	4,029,681	849,540
		<b>6,609,934</b>	<b>506,782</b>	<b>10,881,548</b>	<b>3,764,831</b>
<b>Projects</b>					
100116	FAC-362 Montreal Street	6,780	-	37,000	30,220

		<u>Actuals</u>	<u>Commitment</u>	<u>Budget</u>	<u>Variance</u>	<u>Comments/ Estimated Completion Date (ECD)</u>
100119	FAC-310 King Street (British Whig Building)	257,640	12,757	309,705	39,308	
100122	FAC-Kingston City Hall	457,630	77,466	775,000	239,905	ECD Q3 2021
100127	FAC-701 Division Street, Public Works/Fleet Building	3,552,900	572,879	4,427,083	301,304	ECD Q3 2021
100132	FAC-Visitor Information Office	126,173	1,900	156,000	27,927	
100134	FAC-1211 John Counter Blvd	234,454	-	301,433	66,979	
100137	FAC-Arc Flash	88,222	1,850	100,000	9,928	
100162	FAC-JK Tett Centre	773,736	15,550	807,763	18,477	
100168	FAC-Grand Theatre	307,947	261,513	905,000	335,541	ECD Q2 2021
100293	FAC-Pump House Steam Museum	1,562,976	-	1,728,181	165,205	ECD Q1 2021
200168	FAC-New Fleet Maintenance Garage	4,815,752	10,504,891	18,885,000	3,564,357	ECD Q4 2021
200197	FAC-Kingston East Library Exp.-Site and Design (2019)	55,566	78,559	1,400,000	1,265,876	ECD Q4 2021
200222	FAC-UK Service Centre Warehouse, 91 Lappans Lane	-	-	50,000	50,000	
200574	FAC-Building Energy Retrofit	666,321	385,728	1,875,000	822,950	Ongoing - multi year
200575	FAC-Regional Fire Training Centre-Design	333,900	3,429,142	4,350,000	586,958	ECD Q3 2021
200650	FAC-Rideaucrest Home	11,281	311,981	1,875,000	1,551,737	ECD Q3 2021
200651	FAC-KFR Headquarters and Stations	51,545	89,383	250,000	109,071	Ongoing
200654	FAC-Recreation and Leisure Services	111,596	9,864	300,000	178,540	Ongoing
		<b>13,414,420</b>	<b>15,753,463</b>	<b>38,532,165</b>	<b>9,364,282</b>	
<b>Total Facilities Management &amp; Construction Services</b>		<b>20,024,354</b>	<b>16,260,245</b>	<b>49,413,713</b>	<b>13,129,114</b>	

### Information Systems & Technology

#### Asset Management Envelopes

100198	IST-City Website Sustainment	260,674	13,025	276,125	2,426	
200511	IST-Desktop/Laptop Computers	276,300	44,750	550,000	228,949	
200659	IST-Business Applications	1,244,874	30,677	2,206,257	930,706	
100202	IST-GIS Sustainment	331,444	31,373	370,113	7,296	
100205	IST-Networking & Telecommunications	441,098	249	522,027	80,680	
100213	IST-Core Software Services	624,756	-	816,800	192,044	

		<u>Actuals</u>	<u>Commitment</u>	<u>Budget</u>	<u>Variance</u>	<u>Comments/ Estimated Completion Date (ECD)</u>
100220	IST-DASH Sustainment	39,521	10,423	50,000	56	
200173	IST-Public Facing Sustainment	359,412	-	558,700	199,288	
200513	IST-Enterprise Resource Management Sustainment	475,123	-	542,239	67,116	
200510	IST-ICT Infrastructure	1,051,673	122,879	1,543,595	369,043	
200515	IST-Information Management	650,802	-	1,057,712	406,910	
200514	IST-Public Facing Sustainment	618,543	7,306	783,092	157,242	
		<u>6,374,221</u>	<u>260,683</u>	<u>9,276,660</u>	<u>2,641,756</u>	
<b>Projects</b>						
100201	IST-GIS Digital Imagery Program	202,014	2,153	219,308	15,140	
100204	IST-Meeting Room Technology	115,635	6,358	160,000	38,008	
100208	IST-Unified Communications	74,151	-	82,470	8,319	
100212	IST-Client Services-Technology Sustainment	45,846	-	75,000	29,154	
100215	IST-Data Centre Upgrades	274,106	-	333,104	58,998	
100217	IST-Enterprise Applications-HR	214,619	12,211	515,000	288,170	Ongoing
100223	IST-Enterprise Content Management	287,543	3,207	700,000	409,249	Ongoing
200519	IST-Enterprise Content Management	138,568	3,175	440,000	298,257	ECD Q4 2021
100224	IST-Client Services CRM Solution	1,669,714	29,161	1,700,000	1,125	
200058	IST-Enterprise Applications-FMS	4,112,845	-	4,239,247	126,402	ECD Q1 2021
200516	IST-Enterprise Applications - FMS	-	-	400,000	400,000	ECD Q4 2023
200174	IST-Cyber Security	23,271	6,869	95,000	64,860	
200512	IST-Cyber Security	-	-	345,325	345,325	ECD Q4 2021
200176	IST-Spatial Data	88,134	-	100,000	11,866	
200177	IST-Customer Relationship Management	485,074	86,326	750,000	178,600	Ongoing
200520	IST-Customer Relationship Management (phases)	226,176	-	520,382	294,206	Ongoing
200178	IST-Smart City Master Plan	196,051	-	200,000	3,949	
200179	IST-Citizen Identity and Access Management	49,380	620	50,000	(0)	
200523	IST-Citizen Identity and Access Management	63,630	881	200,000	135,489	Ongoing
200340	IST-Smart City-Broadband Strategy	74,488	-	100,000	25,512	

		<u>Actuals</u>	<u>Commitment</u>	<u>Budget</u>	<u>Variance</u>	<u>Comments/ Estimated Completion Date (ECD)</u>
200522	IST-DASH Improvements	-	2,135	35,000	32,865	
200517	IST-Enterprise Applications - GIS	118,282	-	369,914	251,632	Ongoing
200518	IST-Enterprise Point-of-Sale	-	-	400,000	400,000	ECD Q2 2022 project deferred
200660	IST-Financial Management System	116,900	-	3,290,000	3,173,100	ECD Q4 2023 upgrade deferred
200661	IST-Internal Quality\Process Improvement Tech	-	25,033	50,000	24,967	
200662	IST-Strategic Projects	105,026	14,246	150,000	30,727	
200663	IST-City Website Redesign	12,717	-	300,000	287,283	ECD Q4 2021
		<b>8,694,171</b>	<b>192,377</b>	<b>15,819,750</b>	<b>6,933,203</b>	
<b>Total Information Systems &amp; Technology</b>		<b>15,068,392</b>	<b>453,060</b>	<b>25,096,410</b>	<b>9,574,958</b>	

**Chief Administrative Officer**

**Airport**

**Projects**

100171	AIR-Passenger Terminal Building	176,669	-	190,000	13,331	
100175	AIR-Capital &/or Land Use Plans	73,611	-	81,537	7,926	
100179	AIR-Airport Infrastructure Expansion	15,989,066	38,494	16,100,000	72,440	
200524	AIR-Airport Infrastructure Expansion	158,216	-	160,000	1,784	
200167	AIR-Planning/Studies	26,576	174	200,000	173,250	Ongoing
200171	AIR-Grounds/Underground/Fencing	30,645	2,400	46,100	13,055	
200172	AIR-Technology/Communications	1,491,435	-	1,520,000	28,565	
200296	AIR-Airport Building and Runway	42,791	-	135,000	92,209	
200656	AIR-Runway Rehabilitation	-	-	250,000	250,000	Ongoing
<b>Total Airport</b>		<b>17,989,009</b>	<b>41,069</b>	<b>18,682,637</b>	<b>652,560</b>	

**Chief Administrative Officer**

**Projects**

100023	CAO-Immigration/Migration Strategy	128,174	-	150,000	21,826	
200337	CAO-Dredging Waterlot-1 Queen Street	66,983	-	500,000	433,017	ECD unknown; deferred due to COVID-19

	<u>Actuals</u>	<u>Commitment</u>	<u>Budget</u>	<u>Variance</u>	<u>Comments/ Estimated Completion Date (ECD)</u>
<b>Total Chief Administrative Officer</b>	<b>195,157</b>	<b>-</b>	<b>650,000</b>	<b>454,843</b>	
<b>Total Capital Projects</b>	<b>314,151,840</b>	<b>62,485,345</b>	<b>704,027,828</b>	<b>327,390,642</b>	