

BY- LAW NUMBER 2021-XXX

A By-Law to Amend By-law Number 2010-17, “A By-Law to Impose Gas Rates (1425445 Ontario Limited operating as Utilities Kingston)”

PASSED: Meeting date, 2021

The Council of The Corporation of the City of Kingston hereby enacts as follows:

1. By-Law Number 2010-17 of the Corporation of the City of Kingston entitled, “A By-Law to Impose Gas Rates (1425445 Ontario Limited operating as Utilities Kingston)”, as amended, is hereby further amended as follows:
 - a. Appendix “A” is hereby deleted in its entirety and replaced with the new Appendix “A” attached hereto and marked as Schedule ‘A’.
2. This By-Law shall come into force and take effect on March 1, 2021.

GIVEN ALL THREE READINGS AND PASSED Meeting date, 2021

CITY CLERK

JOHN BOLOGNONE

MAYOR

BRYAN PATERSON

SCHEDULE A

Appendix "A"

Gas Rate - Effective March 01, 2021

Local Distribution Costs		Effective March 1, 2021	
Local Distribution Costs include (a) a monthly service charge and (b) common monthly block rate delivery volumetric charges. These rates apply to all gas customers as applicable.			
(a) Monthly Service Charge		Service Charge Rate	
Residential		\$22.87	
Commercial		\$73.90	
(b) Monthly Block Rate	Delivery Volumetric Charges		Total Delivery Rate per m ³
	1st 1500 m ³		\$0.0961
	Next 3500 m ³		\$0.0595
	Next 70000 m ³		\$0.0336
	All over 75000 m ³		\$0.0196

Gas Rate - Effective January 01, 2022

Local Distribution Costs		Effective January 1, 2022
<p>Local Distribution Costs include (a) a monthly service charge and (b) common monthly block rate delivery volumetric charges. These rates apply to all gas customers as applicable.</p>		
(a) Monthly Service Charge		Service Charge Rate
Residential		\$23.33
Commercial		\$75.38
(b) Monthly Block Rate		Total Delivery
Delivery Volumetric Charges		Rate per m ³
1st 1500 m ³		\$0.0980
Next 3500 m ³		\$0.0607
Next 70000 m ³		\$0.0343
All over 75000 m ³		\$0.0200

Federal Carbon Charge

January 1, 2021

This volumetric rate applies to all customers except in the case where the customer has provided Utilities Kingston a valid carbon tax levy Exemption Certificate.

	Rate per m ³
Carbon Tax Charge	\$0.0602

Note: (1) Carbon tax rate may be adjusted by Utilities Kingston from time to time without amending the rates by-law.

Transportation and Storage

January 1, 2021

This volumetric rate applies to all gas customers including System Gas, Direct Purchase (Retailer), and Interruptible customers.

	Rate per m ³
Transportation & Storage Rate	\$0.0512

*Note: (2) The Transportation & Storage rate price shown above is for informational purposes only and was the price in effect on the date shown above.
The Transportation & Storage rate may be adjusted by Utilities Kingston from time to time without amending the rates by-law.*

Commodity

January 1, 2021

This volumetric rate applies to all System Gas customers only. The commodity rate applicable to a Direct Purchase gas customer (Retailer) is per their retailer contract.

	Rate per m ³
Commodity Rate	\$0.1456

*Note: (3) The Commodity rate price shown above is for informational purposes only and was the price in effect on the date shown above.
The Commodity rate may be adjusted by Utilities Kingston from time to time without amending the rates by-law.*

BY- LAW NUMBER 2019-XX

A By-Law to Amend By-Law Number 2012-22 “A By-Law to Impose Miscellaneous Charges and Appliance Rental Rates (Utilities Kingston)”

PASSED: Meeting date, 2021

The Council of The Corporation of the City of Kingston hereby enacts as follows:

1. By-Law Number 2012-22 of the Corporation of the City of Kingston entitled, “A By-Law to Impose Miscellaneous Charges and Appliance Rental Rates (Utilities Kingston)”, as amended, is hereby further amended as follows:
 - a. Appendix “A” is hereby deleted in its entirety and replaced with the new Appendix “A” attached hereto and marked as Schedule ‘A’.
 - b. Appendix “B” is hereby deleted in its entirety and replaced with the new Appendix “B” attached hereto and marked as Schedule ‘B’.
2. This By-Law and Appendix “A” and Appendix “B” shall come into force and take effect on March 1, 2021.

GIVEN ALL THREE READINGS AND PASSED Meeting date, 2021

CITY CLERK

JOHN BOLOGNONE

MAYOR

BRYAN PATERSON



Schedule “A”

Effective March 01, 2021

Charges that are dependent upon the time when the work is requested to be conducted are based on the following time definitions:

Regular Hours: 08:00-16:30 Monday-Friday, except holidays

Extended Hours: 16:30-18:30 Monday-Friday, except holidays

After Hours: All other times and all holidays

	<u>Miscellaneous Service Charge Type</u>	<u>Charge</u>
1.	Account Setup/Change of Occupancy Applicable per utility service, (Water/Sewer is considered one utility service for this purpose) when a customer is moving into a new service address.	<ul style="list-style-type: none"> • \$15/utility service
2.	Initial Service Connection Applicable when customer requests service to be connected during these hours: a. Regular Hours With 24 hour notice b. Regular Hours With Less Than 24 hour notice, and Extended Hours c. After Hours	<ul style="list-style-type: none"> • No Charge • \$90 • \$205
3.	Service Call Applicable when a trip is made to investigate a customer’s call for assistance when it is a customer’s responsibility.	<ul style="list-style-type: none"> • Actual Costs + 20% (\$80-\$140/hour/person)

<p>4.</p>	<p>Shut-Off / Turn-On Service Applicable when a customer requests the utility service to be shut-off or turned-on for the customer's convenience. If the "shut-off" and "turn-on" occurs on the same day and within Regular and Extended Hours, this will be considered one trip. An emergency shut-off will not attract a charge, though the turn-on will.</p> <p>a. Regular Hours and Extended Hours with 24 hour notice</p> <p>b. Regular Hours and Extended Hours with less than 24 hour notice</p> <p>c. After Hours</p>	<ul style="list-style-type: none"> • \$90/trip • \$110/trip • \$205/trip for the initial call up to 2 hours, \$130 per hour for every additional hour over 2 hours
<p>5.</p>	<p>Reconnection Charge – (Due to Non Payment of Account) Applicable when a trip is made to reconnect a service that has been disconnected for non-payment of an account.</p> <p>a. Regular Hours</p> <p>b. After Hours</p>	<ul style="list-style-type: none"> • \$65 + charge for any gas appliance light-ups @\$15/appliance • \$185 + charge for any gas appliance light-ups @\$15/appliance

<p>6.</p>	<p>To Repair or Replace Metering Equipment Applicable when meter is required to be repaired or replaced as a result of freezing, abuse, lack of care, damage, etc., where it is customer's responsibility.</p> <p>a. Regular Hours and Extended Hours</p> <p>b. After Hours</p> <p>c. Repeated Occurrences: All Hours</p>	<ul style="list-style-type: none"> • \$115 + material cost of meter repair/replacement • \$290 + material cost of meter repair/replacement • Actual costs
<p>7.</p>	<p>Dispute Meter Charge Applicable when customer questions the accuracy of a meter and the meter is removed for a dispute test.</p> <p>a. Water Meters</p> <ul style="list-style-type: none"> i. 1" Water Meter and Smaller ii. 1¼" – 3" Water Meter iii. Over 3" Water Meter <p>b. Gas Meters</p> <ul style="list-style-type: none"> i. Residential ii. Commercial 	<p><i>Charges only apply if customer's meter is proven to be accurate.</i></p> <ul style="list-style-type: none"> • \$225 • \$350 • Actual costs • \$150 • \$210

<p>8.</p>	<p>Locates A request to locate public utility services underground.</p> <p>a. For Utilities Kingston managed infrastructure</p> <p>b. Other situations may be subject to the hourly rate, including excessive remarks where notification has been given, engineering pre construction work:</p> <p style="padding-left: 40px;">i. Regular Hours (only available when all locates bookings are within 5 days)</p> <p style="padding-left: 40px;">ii. Extended hours and After hours</p> <p>Private infrastructure locates are competitive work and will be quoted on a case by case basis.</p>	<ul style="list-style-type: none"> • No charge (first 2 times) • \$90/hour/person (3rd and subsequent time) • \$90/hour/person • \$255 for the initial call, additional \$160 for each hour over 2 hours
<p>9.</p>	<p>Missed Appointment Applicable when an appointment has been made and the customer misses the appointment; (subject to waiver due to special circumstances).</p>	<ul style="list-style-type: none"> • \$45/person
<p>10.</p>	<p>Additional Meter Read Applicable when a customer requests their meter to be read, or a special trip is required to attempt to get a read as a result of problems associated with access to the meter.</p>	<ul style="list-style-type: none"> • \$30/trip
<p>11.</p>	<p>Service Pipe Leak Repair Applicable when a customer requests a leak to be repaired on a service pipe between street line and building (i.e. up to meter).</p> <p>a. Water Service Pipe Repairs</p> <p>b. Gas Service Pipe Repairs</p>	<ul style="list-style-type: none"> • Actual costs + 20% • No charge

12.	<p>Requests for Billing Information Applicable when customer requests reprints of bills, supplemental billing or metering information, arrears verification.</p>	<ul style="list-style-type: none"> • Actual costs (\$45/hour)
13.	<p>Other Work At Customer's Request Applicable when a customer requests other work to be performed by Utilities Kingston.</p> <p>a. For work which is not normally done by private contractors</p> <p>b. For work which may be done by private contractors</p>	<ul style="list-style-type: none"> • Actual costs • Actual costs + 20%
14.	<p>To Thaw Water Service Pipe Applicable when a customer requests Utilities Kingston to attempt to thaw water line from the building.</p> <p>a. If the water service is frozen within the wall of the house, or between the house and the property line, it is the responsibility of the customer to have the water service thawed.</p> <p>b. If the water service is frozen between the street line and the watermain, it is the responsibility of Utilities Kingston.</p>	<ul style="list-style-type: none"> • Actual costs + 20% • No charge
15.	<p>Bulk Water Usage Charge Applicable when customer takes water on a bulk basis. (Includes commercial water hauling operations.)</p> <p>a. Commodity charge</p>	<ul style="list-style-type: none"> • \$2.27/m³

<p>16.</p>	<p>Water Meter Installation Charge Charges are based on the size of water service and metering requirements and installation is performed during Regular Hours. Charge is paid with the building permit.</p> <p>a. Positive Displacement Type Meter 5/8" to 2" sizes available.</p> <p>b. Mag Type Meter 3" to 12" sizes available.</p>	<ul style="list-style-type: none"> • Actual costs will be billed (meter and installation) Expected cost range from \$240 - \$920 based on meter size. • Actual costs will be billed (meter and installation) Expected cost range from \$5,185 - \$22,810 based on meter size.
<p>17.</p>	<p>Use of the Jet-truck When there is a request to have a private lateral cleared using the Jet-truck a charge will be applied. (Regular Hours)</p> <p>a. Regular Hours</p> <p>b. Extended and After Hours</p>	<ul style="list-style-type: none"> • \$225/hour • \$590 for the initial call, additional \$350 for each hour over the 2 hours
<p>18.</p>	<p>Service Lateral Inspection and Rodding Charge For special requests for the wastewater lateral to be viewed using camera and rodded.</p> <p>a. Regular Hours</p> <p>b. Extended and After Hours</p>	<ul style="list-style-type: none"> • \$225/hour • \$590 for the initial call, additional \$350 for each hour over the 2 hours

<p>19.</p>	<p>Wastewater Disposal (Septage) Applicable to septage haulers that dump their loads into our municipal wastewater system. Tank load charges based on 90% of rated capacity of tank.</p> <p>a. Non-Industrial Waste</p> <p>b. Industrial Waste</p>	<ul style="list-style-type: none"> • \$13.07/m³ (non-industrial) • \$17.04/m³ (industrial waste)
<p>20.</p>	<p>Natural Gas Leak Detection Survey Applicable when a customer requests a natural gas leak detection survey be done of pipes, equipment, and appliances that are a customer's responsibility.</p> <p>a. Regular Hours</p> <p>b. Extended and After Hours</p>	<ul style="list-style-type: none"> • \$105/hour/person • \$275 for the initial call, additional \$160 for each hour over the 2 hours

<p>21.</p>	<p>Gas Code Equipment/Appliance Installation Inspection Applicable when a customer/contractor requests a gas inspection to be conducted of the installation of any new natural gas equipment/appliances.</p> <p>a. New gas service (i.e. part of inspection of a new gas service installation to building)</p> <p>i. Initial inspection if requested to be done during:</p> <ol style="list-style-type: none"> 1) Regular Hours with 24 hour notice 2) Regular Hours with Less Than 24 hour notice, and Extended Hours 3) After Hours <p>ii. Follow-up inspections due to code violations if requested to be done during:</p> <ol style="list-style-type: none"> 1) Regular Hours with 24 hour notice 2) Regular Hours with Less Than 24 hour notice, and Extended Hours 3) After Hours <p>b. Existing Gas Service</p> <ol style="list-style-type: none"> i. Regular Hours with 24 hour notice ii. Regular Hours with Less Than 24 hour notice, and Extended Hours iii. After Hours 	<ul style="list-style-type: none"> • No Charge • \$100 • \$245 for the initial call, additional \$145 for each hour over the 2 hours • \$100 • \$120 • \$245 for the initial call, additional \$145 for each hour over the 2 hours • \$100 • \$120 • \$245 for the initial call, additional \$145 for each hour over the 2 hours
-------------------	--	---

22.	<p>Water/Wastewater Connection/Alteration Permit Application Fee Applicable when a customer requests a connection or an alteration to an existing connection to the water distribution system or to the wastewater system. This fee does not cover costs of materials required or labour to perform the connection/alteration.</p>	<ul style="list-style-type: none"> • \$100
23.	<p>Water/Wastewater Lateral Stub Fees Where an Owner applies for a Water/Wastewater Connection/Alteration Permit in order to connect or disconnect the water or wastewater lateral and the water or wastewater lateral stub exists in the road as a result of an installation completed by the City of Kingston then the following fees shall apply in addition to any other fees for the connection.</p>	<ul style="list-style-type: none"> • Water Lateral Stub Fee \$2,450 • Wastewater Lateral Stub Fee \$2,750
24.	<p>Disconnection of Services – Water/Sewer Inspection Fee Applicable when the customer arranges for the disconnection of water or sewer service lateral connections from the water distribution system or the sewer works. The inspection is to ensure the services have been satisfactorily disconnected from the municipal systems.</p>	<ul style="list-style-type: none"> • \$135
25.	<p>Discharge Exception – Storm Water Application Fee Applicable upon submission of a Discharge Exception Storm Water Application.</p>	<ul style="list-style-type: none"> • \$150
26.	<p>Short Version – Discharger Information Report Fee Applicable upon submission of a Short Version Discharger Information Report by an owner or operator of an industrial, commercial or institutional premises prior to the discharge of sewage, storm water, cooling water or uncontaminated water to a sewage works, as required, and in accordance to the provisions of the sewer-use by-law.</p>	<ul style="list-style-type: none"> • \$50
27.	<p>Long Version – Complete Discharger Information Report Fee Applicable upon submission of a Complete Discharger Information Report by a discharger to the sewage works, as requested by a Manager, in accordance to the provisions of the sewer-use by-law.</p>	<ul style="list-style-type: none"> • \$100
28.	<p>Sampling & Analytical Fees Applicable where sampling is required to determine the content and strength of discharged sewage.</p>	<ul style="list-style-type: none"> • \$200 per sample

<p>29.</p>	<p>Temporary Remedial Groundwater Treatment Discharge Fee Applicable where temporary discharge of treated groundwater is in compliance with the sewer-use by-law.</p>	<ul style="list-style-type: none"> • \$500 plus the applicable volumetric wastewater rate charge per m³ for all volume as per the water and wastewater rates by-law rate schedule.
<p>30.</p>	<p>Subdivision Inspections Applicable when a Developer submits requests for subdivision inspections</p> <p>a. Preliminary Certificate of Approval of Underground Services</p> <p>b. Preliminary Certificate of Approval of the Works</p> <p>c. Final Certificate of Approval of the Works</p>	<ul style="list-style-type: none"> • First Inspection: No Charge • Additional Inspections: \$250 each • First Inspection: No Charge • Additional Inspections: \$250 each • First Inspection: No Charge • Additional Inspections: \$250 each
<p>31.</p>	<p>Lost/Damaged Water Hauler Card or Septage Card To recover partial costs incurred to replace a lost/damaged water hauler or septage card (labour, equipment, and administrative costs).</p>	<ul style="list-style-type: none"> • \$100 per replacement card

Schedule “B”

Utilities Kingston Appliance Rental Business

Water Heater Rental Rates

Effective March 01, 2021

Appliance Rental Business Residential Water Heaters	
	<u>Monthly Rate</u>
Natural Gas Traditional Units:	
40 gal Standard	\$18.23
50 gal Standard	\$19.40
60 gal Standard	\$19.59
50 gal Direct Vent	\$28.06
40 gal Power Vent	\$29.26
50 gal Power Vent	\$29.26
50-65 Power Vent	\$31.79
60 gal Power Vent	\$29.51
75 gal Power Vent	\$44.18
50/80 gal Power Vent	\$44.18
Electric Units:	
40 imp gal	\$13.81
60 imp gal	\$15.39

Non-residential and other appliance rental rates are charged at appropriate competition market rates.

Utilities Kingston Appliance Rental Business

Water Heater Rental Rates

Effective January 01, 2022

Appliance Rental Business	
Residential Water Heaters	
	<u>Monthly Rate</u>
Natural Gas Traditional Units:	
40 gal Standard	\$18.59
50 gal Standard	\$19.79
60 gal Standard	\$19.98
50 gal Direct Vent	\$28.62
40 gal Power Vent	\$29.85
50 gal Power Vent	\$29.85
50-65 Power Vent	\$32.43
60 gal Power Vent	\$30.10
75 gal Power Vent	\$45.06
50/80 gal Power Vent	\$45.06
Electric Units:	
40 imp gal	\$14.09
60 imp gal	\$15.70

Non-residential and other appliance rental rates are charged at appropriate competition market rates.

By-Law Number 2021-XX

A By-Law to Approve the 2021 General Municipal Operating Budget

Passed:

The Council of The Corporation of the City of Kingston hereby enacts as follows:

1. **That** Council approve the 2021 General Municipal (tax-supported) Operating Budget in the amount of \$394,787,962, attached hereto and marked as Schedule A and forming part of this By-Law, is hereby adopted as the General Municipal Operating Budget for The Corporation of the City of Kingston for the year 2021.
2. **That** the 2021 budget submissions received from the respective boards and agencies prior to January 25, 2021 are in accordance with the *Municipal Act, 2001*, Section 290(6); however, an approved operating budget appropriation may be transferred to capital purposes under its jurisdiction by resolution of that board or agency, except that the City’s share of any deficit may not be changed without approval of the Council of The Corporation of the City of Kingston.
3. **That** Council approve the 2021 and 2022 Municipal Utility Operating Budgets in the amounts noted below:

Wastewater	2021	2022
Operating Budget	\$ 17,890,000	\$ 18,265,000
Debt Costs	\$ 5,082,000	\$ 5,952,000
Transfer to Facility Repair Fund – Debt 85 Lappan’s Lane	\$ 476,000	\$ 476,000
Transfer to Capital Reserve Fund	\$ 12,751,000	\$ 12,683,000
Total Revenue	\$ 36,200,000	\$ 37,376,000

Water		
Operating Budget	\$ 13,998,000	\$ 14,328,000
Debt Costs	\$ 2,087,000	\$ 2,079,000
Transfer to Facility Repair Fund – Debt 85 Lappan’s Lane	\$ 476,000	\$ 476,000
Transfer to Capital Reserve Fund	\$ 14,551,000	\$ 15,243,000
Total Revenue	\$ 31,112,000	\$ 32,127,000

Gas	2021	2022
Operating Budget	\$ 4,869,000	\$ 4,886,000
Commodity Purchase, Transportation & Storage	\$ 25,000,000	\$ 25,000,000
Transfer to Facility Repair Fund – Debt 85 Lappan’s Lane	\$ 173,000	\$ 173,000
Transfer to Capital Reserve Fund	\$ 3,533,000	\$ 4,287,000
Transfer to City Municipal Capital Reserve Fund	\$ 1,350,000	\$ 2,000,000
Total Revenue	\$ 34,925,000	\$ 36,347,000
Appliance Rental Business		
Operating Budget	\$ 706,000	\$ 733,000
Transfer to Capital Reserve Fund	\$ 859,000	\$ 866,000
Transfer to Municipal Capital Reserve Fund	\$ 969,000	\$ 985,000
Transfer to City Environmental Reserve Fund	\$ 546,000	\$ 557,000
Total Revenue	\$ 3,080,000	\$ 3,141,000

4. **That** transfers of municipal budget appropriations, other than those mentioned in this By-Law, may be made by resolution of the Council of The Corporation of the City of Kingston.
5. **That** the City Treasurer is authorized to report approved budget estimates for 2021, attached hereto and marked as Schedule B, in accordance with the Public Sector Accounting Board reporting requirements.
6. This By-Law shall come into force and take effect on the date of its passing.

Given all Three Readings and Passed:

John Bolognone
City Clerk

Bryan Paterson
Mayor

	2020 Approved Budget	2021 Recommended Budget	Variance (\$)
Revenues			
Taxation Revenue	(230,981,848)	(240,589,356)	(9,607,508)
PIL Revenue	(17,076,389)	(16,396,914)	679,475
Fees, Charges & Other Revenue	(57,469,566)	(45,885,446)	11,584,120
Provincial Subsidies	(66,868,033)	(74,326,165)	(7,458,132)
Federal Subsidies	(10,506,700)	(10,471,583)	35,117
Recoveries - Other Municipalities	(3,136,050)	(2,937,738)	198,312
Transfer from Reserves and Reserve Funds	(4,390,627)	(4,180,760)	209,867
Total Revenues	(390,429,213)	(394,787,962)	(4,358,749)
Expenditures			
Salaries, Wages & Benefits	130,084,488	129,140,407	(944,081)
Materials, Supplies & Fees	36,576,328	35,620,208	(956,120)
Contracted Services	20,305,299	19,973,648	(331,651)
Grants & Transfers to Others	66,693,719	68,700,002	2,006,283
Agencies & Boards Expenditures	58,788,966	60,602,673	1,813,707
Equipment Charges & Internal Allocations	(2,951,204)	(2,993,115)	(41,911)
Tax Adjustments & Allowances	3,686,428	3,633,039	(53,389)
Debenture Principal & Interest	781,996	781,019	(977)
Transfers to Reserves & Reserve Funds	70,875,736	73,574,325	2,698,589
Transfers to Reserve Funds - Boards	5,587,457	5,755,756	168,299
Total Expenditures	390,429,213	394,787,962	4,358,749
Net	-	-	-

City of Kingston
2021 Municipal Operating Budget Summary
- As Recommended

	2020 Approved Budget	2021 Recommended Budget	Variance (\$)	Variance (%)
Public Works	23,405,113	24,251,363	846,250	
Transportation Services	2,766,039	3,099,739	333,700	
Transit	17,542,850	17,583,666	40,816	
Asset Management & Fleet	-	-	-	
Engineering	789,666	778,478	(11,188)	
Solid Waste	8,839,356	9,766,298	926,942	
Transportation & Public Works	53,343,024	55,479,544	2,136,520	4.01%
Planning & Development	1,255,183	1,395,774	140,591	
Building & Enforcement Services	1,132,474	1,315,778	183,304	
Long Term Care	5,795,262	6,011,301	216,039	
Commissioners Office	180,577	245,589	65,012	
Community Services	8,363,496	8,968,442	604,946	7.23%
Major Projects	-	-	-	
Business, Real Estate & Environment	928,710	860,117	(68,593)	
Climate Change Division	337,800	339,800	2,000	
Cultural Services	4,139,039	4,084,794	(54,245)	
Recreation & Leisure Services	7,418,119	8,501,536	1,083,417	
Commissioners Office	317,000	317,000	-	
Business, Environment & Projects	13,140,668	14,103,247	962,579	7.33%
Human Resources & Organization Development	3,258,150	3,177,982	(80,168)	
Facilities Management & Construction	3,637,392	3,838,487	201,095	
Legal Services	1,468,635	1,473,530	4,895	
City Clerk	1,879,556	1,860,987	(18,569)	
Information Systems & Technology	4,126,957	4,211,422	84,465	
Fire & Rescue	25,533,268	26,023,752	490,484	
Communications & Customer Experience	2,641,709	2,706,269	64,560	
Commissioners Office	308,870	271,481	(37,389)	
Corporate Services	42,854,537	43,563,910	709,373	1.66%

**City of Kingston
2021 Municipal Operating Budget Summary
- As Recommended**

	2020 Approved Budget	2021 Recommended Budget	Variance (\$)	Variance (%)
Mayor & Council	1,245,480	1,221,844	(23,636)	
Chief Administrative Officer	719,307	712,011	(7,296)	
Airport	42,795	699,038	656,243	
Housing	11,894,182	12,010,170	115,988	
Social Services	5,550,982	5,317,378	(233,604)	
Financial Services	1,768,596	1,654,750	(113,846)	
Chief Financial Officer	272,538	271,310	(1,228)	
Finance & Administration	21,493,880	21,886,501	392,621	1.83%
Operating budget before fiscal/capital levy and agencies & boards	139,195,605	144,001,644	4,806,039	3.45%
Add:				
Capital Levy, Fiscal Services & Tax Adjustments	44,486,209	46,626,197	2,139,988	
Municipal Services	183,681,814	190,627,841	6,946,027	3.78%
Agency and Board Transfers	64,376,423	66,358,429	1,982,006	
Agencies & Boards	64,376,423	66,358,429	1,982,006	3.08%
Total tax requirement	248,058,237	256,986,270	8,928,033	
Payments in lieu	(17,076,389)	(16,396,914)	679,475	
Property Taxation to be raised	230,981,848	240,589,356	9,607,508	4.16%
Taxation - rate increase	(228,750,717)	(234,239,356)	(5,488,639)	(2.4%)
Taxation - supplementary	(2,231,131)	(3,900,000)	(1,668,869)	(0.7%)
Taxation - growth		(2,450,000)	(2,450,000)	(1.1%)
Net	-	-	-	

City of Kingston
 2021 Municipal Gross Expenditure/Revenue
 Budget Summary By Group
 - As Recommended

		2020 Approved Budget	2021 Recommended Budget	Variance (\$)
Transportation & Public Works	Expenditure	80,574,765	81,358,935	784,170
	Revenue	(27,231,741)	(25,879,391)	1,352,350
	Net	53,343,024	55,479,544	2,136,520
Community Services	Expenditure	26,277,160	27,800,462	1,523,302
	Revenue	(17,913,664)	(18,832,020)	(918,356)
	Net	8,363,496	8,968,442	604,946
Business, Environment & Projects	Expenditure	25,502,189	20,530,912	(4,971,277)
	Revenue	(12,361,521)	(6,427,665)	5,933,856
	Net	13,140,668	14,103,247	962,579
Corporate Services	Expenditure	51,558,217	52,239,574	681,357
	Revenue	(8,703,680)	(8,675,664)	28,016
	Net	42,854,537	43,563,910	709,373
Finance & Administration	Expenditure	84,883,181	85,782,040	898,859
	Revenue	(63,389,301)	(63,895,539)	(506,238)
	Net	21,493,880	21,886,501	392,621
Agencies & Boards	Expenditure	65,671,402	66,909,307	1,237,905
	Revenue	(1,294,979)	(550,878)	744,101
	Net	64,376,423	66,358,429	1,982,006
Capital Levy, Fiscal Services and Taxation	Expenditure	55,962,299	60,166,732	4,204,433
	Revenue	(259,534,327)	(270,526,805)	(10,992,478)
	Net	(203,572,028)	(210,360,073)	(6,788,045)
Total	Expenditure	390,429,213	394,787,962	4,358,749
	Revenue	(390,429,213)	(394,787,962)	(4,358,749)
	Net	-	-	-

Transportation & Public Works

	2020 Approved Budget	2021 Recommended Budget	Variance (\$)
Public Works			
Administration	908,343	881,228	(27,115)
Beautification	1,839,037	1,936,227	97,190
Parks Space & Facilities Maintenance	4,158,394	4,346,576	188,182
Sports Fields & Facilities Maintenance	959,696	1,054,195	94,499
Roads Maintenance	7,029,089	7,257,980	228,891
Bridges Maintenance	814	1,890	1,076
Winter Control	7,608,682	7,853,876	245,194
Sidewalk Surface Maintenance	901,058	919,391	18,333
Net Taxation	23,405,113	24,251,363	846,250
Transportation Services			
Administration	503,172	552,427	49,254
School Crossing Guards	395,336	440,776	45,440
Corridor Control	19,476	161,186	141,710
Development	105,455	167,899	62,444
Street Lights	1,142,600	1,165,452	22,852
Traffic Management	-	-	-
Traffic Signals	600,000	612,000	12,000
Net Taxation	2,766,039	3,099,739	333,700
Parking			
Administration	2,316,816	2,023,196	(293,621)
Parking Enforcement Costs	1,491,945	1,480,419	(11,526)
On Street Parking	(5,091,652)	(4,732,317)	359,335
Off Street Parking	(2,293,456)	(2,310,712)	(17,256)
Parking Reserve Fund	3,576,347	3,539,415	(36,932)
Net Taxation	-	-	-
Transit			
Administration	1,348,908	1,281,214	(67,695)
Transit Operations	15,836,983	15,939,814	102,831
Premises & Plant	356,959	362,638	5,679
Net Taxation	17,542,850	17,583,666	40,816

Asset Management & Fleet			
Fleet Central Garage	8,129,026	8,296,470	167,444
Fleet Transit Garage	8,657,440	8,649,719	(7,721)
Fleet Utilities Garage	2,087,060	2,114,863	27,803
Fleet Utilities Electric Garage	276,311	256,678	(19,633)
Recovery/Transfer of costs	(19,149,837)	(19,317,730)	(167,893)
Net Taxation	-	-	-
Engineering			
Construction	455,714	478,944	23,230
Storm Water Management	133,163	131,616	(1,547)
Bridge Maintenance	71,000	35,000	(36,000)
Parks Design	129,788	132,918	3,130
Net Taxation	789,666	778,478	(11,188)
Solid Waste			
Administration	(907,393)	(886,090)	21,303
Compost Site - Central	512,190	521,182	8,992
Source Separated Organics	1,516,088	1,602,261	86,173
Transfer Station (West and Central)	1,003,632	1,039,528	35,896
Residential-Process-Market	1,007,847	996,772	(11,075)
Recycling Collection-East-West	1,002,928	1,579,593	576,667
Garbage Collection	2,746,289	2,951,913	205,624
Leaf and Brush Collection	171,129	178,369	7,240
Recycling Collection-Central	1,600,600	1,594,419	(6,181)
HHW Disposal	178,973	181,327	2,354
Backyard Composting Central	7,071	7,022	(49)
Net Taxation	8,839,356	9,766,298	926,942
Commissioner - Transportation & Public Works			
Administration	-	-	-
Net Taxation	-	-	-

Community Services	2020 Approved Budget	2021 Recommended Budget	Variance (\$)
Planning & Development			
Administration	1,255,183	1,395,774	140,591
Net Taxation	1,255,183	1,395,774	140,591
Building & Enforcement Services			
Administration	(480,860)	(235,065)	245,795
Licensing	(42,946)	(48,926)	(5,980)
General By-Law	1,656,280	1,599,769	(56,511)
Building Inspection	-	-	-
Net Taxation	1,132,474	1,315,778	183,304
Long Term Care			
Administration	2,303,670	2,392,873	89,203
Dietary Services	1,650,680	1,683,867	33,187
Medical & Nursing	3,886,332	3,946,119	59,786
Housekeeping	1,240,289	1,246,452	6,163
Laundry	262,337	260,329	(2,008)
Building Maintenance	922,466	962,954	40,488
Life Enrichment	551,307	639,286	87,979
Provincial Subsidy Unallocated to Programs	(1,125,670)	(1,185,471)	(59,800)
Recovery from Residents	(3,896,147)	(3,935,109)	(38,961)
Net Taxation	5,795,262	6,011,301	216,037
Commissioner - Community Services			
Administration	180,577	245,589	65,012
Net Taxation	180,577	245,589	65,012

Business, Environment & Projects

Business, Real Estate & Environmental Initiatives

	2020 Approved Budget	2021 Recommended Budget	Variance (\$)
Administration	638,510	577,547	(60,963)
Public EV Stations	(17,000)	(21,630)	(4,630)
Landfills	255,200	255,200	-
Environmental Management	52,000	49,000	(3,000)
Net Taxation	928,710	860,117	(68,593)

Climate Leadership

Administration	337,800	339,800	2,000
Net Taxation	337,800	339,800	2,000

Cultural Services

Cultural Services	1,853,636	1,601,684	(251,953)
Art & Sector Development	626,806	791,354	164,548
Cultural Heritage	1,100,216	1,027,658	(72,559)
Marketing & Revenue Development	(43,668)	4,858	48,526
Grand Theatre	602,047	659,241	57,194
Net Taxation	4,139,039	4,084,794	(54,245)

Recreation & Leisure

Recreation & Leisure Administration	152,000	152,000	-
Leon's Centre	29,154	30,861	1,707
Recreation Programs	1,502,134	1,461,553	(40,580)
Camps	-	-	-
Neighbourhood Parks	115,928	-	(115,928)
Aquatics	573,130	599,032	25,902
Artillery Park	822,316	941,167	118,851
Belle Park Fairway	141,360	63,726	(77,635)
Tomlinson Aqua Park	290,737	221,351	(69,387)
Artificial Turf Fields	104,649	89,976	(14,673)
Community Centres	808,105	905,426	97,321
Arenas	2,767,785	3,910,944	1,143,158
Marinas	110,821	125,501	14,680
Net Taxation	7,418,119	8,501,536	1,083,417

Major Projects			
Administration	-	-	-
Net Taxation	-	-	-
Commissioner - Business, Environment & Projects			
Administration	317,000	317,000	-
Net Taxation	317,000	317,000	-

Corporate Services

	2020 Approved Budget	2021 Recommended Budget	Variance (\$)
Human Resources & Organization Development			
Administration	1,630,997	1,553,077	(77,920)
Payroll Services	432,796	445,203	12,407
Labour Relations	386,990	467,676	80,686
Health & Safety	807,367	712,026	(95,341)
Net Taxation	3,258,150	3,177,982	(80,168)

**Facilities Management &
Construction Services**

Administration	1,021,924	1,101,793	79,869
Facilities Maintenance	950,018	1,074,157	124,139
Properties - City Services	1,788,200	1,781,481	(6,719)
Properties - Leased	44,380	45,272	892
Solar Panel Revenue	(167,130)	(164,217)	2,913
Net Taxation	3,637,392	3,838,487	201,095

Legal Services

POA Services	-	-	-
Legal Services	702,101	720,830	18,729
Insurance Management	766,534	752,700	(13,834)
Net Taxation	1,468,635	1,473,530	4,895

City Clerk

Administration	288,911	292,801	3,890
Accessibility	26,450	51,450	25,000
Elections	200,000	200,000	-
Committee Support	509,605	508,892	(713)
Records Management & Vital Statistics	854,590	807,844	(46,746)
Net Taxation	1,879,556	1,860,987	(18,569)

Information Systems & Technology			
Administration	279,909	277,618	(2,291)
Technology Infrastructure	1,257,542	1,203,264	(54,278)
Corporate Integration	417,777	435,610	17,833
Distributed Computing and Service Desk	1,472,533	1,497,905	25,372
Digital Transformation, Planning & Architecture	306,194	389,700	83,506
Enterprise GIS	393,002	407,325	14,323
Net Taxation	4,126,957	4,211,422	84,465
Fire & Rescue			
Administration	1,086,160	1,199,563	113,405
Communications	1,283,353	1,443,242	159,890
Fire Prevention	1,282,856	1,340,546	57,690
Fire Training	791,364	820,313	28,949
Fire Fighting	19,592,544	19,771,842	179,297
Buildings, Grounds, Infrastructure	572,806	497,346	(75,461)
Vehicles & Equipment	924,185	950,899	26,714
Net Taxation	25,533,268	26,023,752	490,484
Communications & Customer Experience			
Administration	681,984	574,768	(107,216)
Communication Services	950,928	970,391	19,463
Customer Experience	1,008,797	1,161,110	152,313
UK Call Centre	-	-	-
Net Taxation	2,641,709	2,706,269	64,560
Commissioner - Corporate Services			
Administration	308,870	271,481	(37,389)
Net Taxation	308,870	271,481	(37,389)

Finance and Administration

	2020 Approved Budget	2021 Recommended Budget	Variance (\$)
Mayor & Council			
Mayor's Office Administration	358,430	354,458	(3,972)
Council Administration	667,050	665,450	(1,600)
Intergovernmental Affairs	185,800	182,136	(3,664)
Countryside	2,850	1,650	(1,200)
Loyalist-Catarauqui	2,850	1,650	(1,200)
Collins-Bayridge	2,850	1,650	(1,200)
Lakeside	2,850	1,650	(1,200)
Portsmouth	2,850	1,650	(1,200)
Trillium	2,850	1,650	(1,200)
Kingscourt-Rideau	2,850	1,650	(1,200)
Meadowbrook-Strathcona	2,850	1,650	(1,200)
Williamsville	2,850	1,650	(1,200)
Sydenham	2,850	1,650	(1,200)
King's Town	2,850	1,650	(1,200)
Pittsburgh	2,850	1,650	(1,200)
Net Taxation	1,245,480	1,221,844	(23,636)
Chief Administrative Officer			
CAO Administration	467,138	482,441	15,303
Strategic Initiatives	252,169	229,570	(22,599)
Net Taxation	719,307	712,011	(7,296)
Airport			
Aeronautical Fees	(1,165,800)	(481,139)	684,661
Lease Revenues	(124,313)	(126,738)	(2,425)
Administration	479,818	284,172	(195,646)
Runways/Grounds/ Maintenance	792,990	960,743	167,753
Instrument Landing System	60,100	62,000	1,900
Net Taxation	42,795	699,038	656,243

**2021 Municipal Operating Budget Summary
By Department and Program**

Housing			
Administration	739,072	826,217	87,145
Rent Supplement	3,025,842	3,007,968	(17,874)
Local Housing Corporation	3,964,297	3,938,916	(25,381)
Non Profit Housing Providers	3,324,036	3,148,660	(175,376)
Homeownership	150,000	150,000	-
Provincial Programs	690,935	938,409	245,537
Net Taxation	11,894,182	12,010,170	115,988
Social Services			
Administration and Employment Assistance	3,856,901	3,643,517	(213,385)
Community Services Investment	262,004	313,467	51,463
Provincial Programs	29,634	27,697	(1,937)
Allowances & Benefits	64,347	65,634	1,287
OW Childcare	37,285	35,655	(1,630)
Childcare Fee Subsidies	668,326	629,361	(38,965)
Delivery Agent Wage Sub	450,038	428,481	(21,557)
Special Needs	140,823	131,110	(9,713)
Homemaking Services	38,974	39,754	780
Neighborhood Sharing	2,650	2,703	53
Net Taxation	5,550,982	5,317,378	(233,604)
Financial Services			
Financial Services Administration	195,980	185,590	(10,390)
Procurement	275,220	268,040	(7,180)
Financial Planning	438,200	443,065	4,865
General Accounting and Corporate Systems	495,995	388,190	(107,805)
Taxation and Revenue	363,201	369,865	6,664
Net Taxation	1,768,596	1,654,750	(113,846)
Chief Financial Officer			
Chief Financial Officer	272,538	271,310	(1,229)
Net Taxation	272,538	271,310	(1,229)

Agencies and Boards

	2020 Approved Budget	2021 Recommended Budget	Variance (\$)
Kingston Economic Development	1,461,500	1,461,500	-
Tourism Kingston	1,387,410	1,439,332	51,922
Cataraqui Region Conservation Authority (CRCA)	1,623,303	1,675,082	51,779
KFL&A Public Health	4,065,915	4,147,234	81,319
Kingston Access Services	3,343,102	3,363,362	20,261
Library Board	7,918,619	8,124,598	205,979
Police Services Board	43,486,975	45,055,722	1,568,746
Downtown Business Improvement Area (DBIA)	39,600	41,600	2,000
Hospital Foundation	1,050,000	1,050,000	-
Net Taxation	64,376,423	66,358,429	1,982,006

Fiscal Services and Taxation	2020 Approved Budget	2021 Recommended Budget	Variance (\$)
Capital Levy, Fiscal Services & Tax Adjustments			
Fiscal Services	40,711,589	43,054,443	2,342,854
Tax Write-offs	2,000,000	2,000,000	-
Tax Assistance Programs	1,191,804	756,550	(435,253)
Exemptions - DC/Impost Allocation	1,650,000	1,400,000	(250,000)
Brownfield, CIP Allocations	525,000	1,000,000	475,000
Penalties & Interest on Taxes	(1,575,377)	(1,573,510)	1,867
Net Taxation	44,503,015	46,637,483	2,134,468
Taxation			
Taxation	(230,998,652)	(240,600,641)	(9,601,989)
Payment in Lieu (PIL)	(17,076,389)	(16,396,914)	679,475
Net Taxation	(248,075,041)	(256,997,555)	(8,922,514)

Budget Estimates for 2021 Public Sector Accounting Board Reporting Requirements

Expenses	2021 Budget
Operating Fund Expenses:	
Amortization of tangible capital assets	\$70,000,000
Post-employment benefit expenses	\$4,000,000
Solid waste landfill closure and post-closure expenses	\$200,000
Reserve Fund Revenue and Expenses:	
Investment income	(\$6,500,000)
Long-term debt interest	\$17,000,000

By-Law Number 2021-XX**A By-Law to Approve the 2021 General Municipal Capital Budget and the 2021 Municipal Utility Capital Budgets****Passed:**

The Council of The Corporation of the City of Kingston hereby enacts as follows:

1. That the following amounts, as presented in Schedule A attached hereto and marked as part of this By-Law, are hereby adopted as the 2021 capital budget for The Corporation of the City of Kingston:

General Municipal

Capital expenditures:	<u>\$ 62,170,555</u>
Financing:	
General Municipal Reserve Funds (PAYG)	\$ 37,652,104
Working Fund Reserve	300,000
Government grants	20,868,692
Contributions from others	<u>3,349,759</u>
Total financing:	<u>\$ 62,170,555</u>

Municipal Utilities

Capital expenditures:	<u>\$ 14,629,250</u>
Total financing:	
Utilities Reserve Funds (PAYG)	<u>\$ 14,629,250</u>

2. That the amounts included in the 2021 capital budget for respective local board(s), are in accordance with the *Municipal Act*, Section 290(1).
3. That transfers of capital budget and reserve fund appropriations may be made by resolution of the Council of The Corporation of the City of Kingston.
4. This By-Law shall come into force and take effect on the date of its passing.

Given all Three Readings and Passed:

John Bolognone
City Clerk

Bryan Paterson
Mayor

2021 Capital Budget Summary

	Funding (2021)						
	Budget 2021	Reserve Funds PAYG	Municipal Capital Reserve Fund PAYG	Development Charges Reserve Fund	Other	Grants	Total
General Municipal							
Transportation & Infrastructure Services							
Public Works Services	2,912,000	142,500	2,439,500		250,000	80,000	2,912,000
Solid Waste	140,000	140,000					140,000
Asset Management & Fleet	6,671,586	5,466,986	479,504	573,096		152,000	6,671,586
Transit	3,544,674	667,822		173,653		2,703,199	3,544,674
Community Services							
Planning & Development	606,000	87,500	361,000	157,500			606,000
Building & Enforcement	210,000	110,000	100,000				210,000
Long-Term Care	343,242	80,000			263,242	-	343,242
Business, Environment & Projects							
Real Estate & Environment Initiatives	150,000	150,000					150,000
Climate Leadership Division	18,425,000	150,000	975,000		2,500,000	14,800,000	18,425,000
Cultural Services	706,539	99,270	557,269		50,000		706,539
Recreation & Leisure Services	1,488,490	890,098	598,392				1,488,490
Corporate Services							
Facilities Management & Construction Services	14,575,223	10,264,567	3,710,656			600,000	14,575,223
Fire & Rescue	2,410,000	2,285,500	62,250		62,250		2,410,000
Information Systems & Technology	5,131,840	3,040,251	1,586,822		504,767		5,131,840
Finance & Administration							
Housing & Social Services	2,857,276		323,783			2,533,493	2,857,276
Subtotal	60,171,870	23,574,494	11,194,176	904,249	3,630,259	20,868,692	60,171,870

2021 Capital Budget Summary

	Funding (2021)						
	Budget 2021	Reserve Funds PAYG	Municipal Capital Reserve Fund PAYG	Development Charges Reserve Fund	Other	Grants	Total
General Municipal							
Library	711,385	691,885			19,500		711,385
Police	910,000	910,000					910,000
Kingston Access Services (KAS)	377,300	377,300		-			377,300
Total Police, Library & KAS	1,998,685	1,979,185	-	-	19,500	-	1,998,685
General Municipal Total	62,170,555	25,553,679	11,194,176	904,249	3,649,759	20,868,692	62,170,555
Utilities							
Water	4,721,650	800,000		3,921,650			4,721,650
Wastewater	9,908,000	2,708,000		7,200,000			9,908,000
Municipal Utilities Total	14,629,650	3,508,000		11,121,650			14,629,650
Grand Total	76,800,205	29,061,679	11,194,176	12,025,899	3,649,759	20,868,692	76,800,205

Funding Summary:	Total
Reserve Funds	52,281,754
Grants	20,868,692
Working Fund Reserve	300,000
Other	<u>3,349,759</u>
	76,800,205

2021 Capital Budget Summary

Capital Projects		Sources of Funding						
Description	2021 Budget	Reserve Funds PAYG	Reserve Funds Description	Municipal Capital Reserve Fund PAYG	D.C. Reserve Fund	Grants	Other	Notes
2021 Projects								
Transportation & Public Works								
Public Works Services								
PBW - Right-of-way Inspections/Repairs	150,000			150,000				
PBW - Turtle Fence	525,000			445,000		80,000		
PBW - ROW - Downtown Patio Program and Design	250,000						250,000	WFR
PBW - Pavement Marking	797,000			797,000				
PBW - Forestry	795,000	112,500	Tree Replacement	682,500				
PBW - Low Volume Roads	250,000			250,000				
PBW - PW Building Maintenance Capital	30,000	30,000	Facility Repair					
PBW - Technology - Research & Implementation	30,000			30,000				
PBW - Parks & Sportsfields Repairs	85,000			85,000				
Public Works Services	2,912,000	142,500		2,439,500		80,000	250,000	
Solid Waste Services								
SLW - Groundwork Repair at Yard Waste Depot at KARC	100,000	100,000	Solid Waste and Recycling					
SLW - NEW KARC Site Improvements	40,000	40,000	Solid Waste and Recycling					
Solid Waste Services	140,000	140,000						

Description	2021 Budget	Reserve Funds PAYG	Reserve Funds Description	Municipal Capital Reserve Fund PAYG	D.C. Reserve Fund	Grants	Other	Notes
Asset Management and Fleet Services								
Fleet - Municipal								
FLT - Replacements - Public Works	3,803,555	3,803,555	Municipal Equipment					
FLT - Replacements - Solid Waste	35,000	35,000	Municipal Equipment					
FLT - Replacements - City Other	654,848	502,848	Municipal Equipment			152,000		
Fleet - Utilities								
FLT - Replacements - Treatment	16,000	16,000	Utilities Equipment					
FLT - Replacements - Underground	695,852	695,852	Utilities Equipment					
FLT - Replacements - Gas	83,731	83,731	Utilities Equipment					
Fleet - Transit								
FLT - Bus Refurbishments	330,000	330,000	Transit					
Fleet - Municipal								
FLT - Additions - Public Works	640,000			66,904	573,096			
Other Fleet								
FLT - Technology/Communications/Tooling	257,600			257,600				
FLT - Buildings/Grounds/Infrastructure	155,000			155,000				
Asset Management and Fleet	6,671,586	5,466,986		479,504	573,096	152,000		
Transit								
TRN - Bus Stops/Shelters	1,363,574	190,012	Transit		173,653	999,909		
TRN - Buildings-Transit	100,000	100,000	Transit					
TRN - Equipment	2,081,100	377,810	Transit			1,703,290		
Transit	3,544,674	667,822			173,653	2,703,199		
Transportation & Public Works	13,268,260	6,417,308		2,919,004	746,749	2,935,199	250,000	

Description	2021 Budget	Reserve Funds PAYG	Reserve Funds Description	Municipal Capital Reserve Fund PAYG	D.C. Reserve Fund	Grants	Other	Notes
Community Services								
Planning & Development								
PLD - Policy Planning Studies	350,000			192,500	157,500			
PLD - Zoning By-law Consolidation	25,000			25,000				
PLD - Heritage Property Designation Updates	30,000			30,000				
PLD - Development Review/Land Management	25,000	12,500	BRRAG	12,500				
PLD - Project Costs/Long Term Plan	150,000	75,000	BRRAG	75,000				
PLD - FME Project (GIS)	15,000			15,000				
PLD - ArcGISUrban	11,000			11,000				
Planning & Development	606,000	87,500		361,000	157,500			
Building & Enforcement								
BEN - Accela Licensing and Code Enforcement	200,000	100,000	BRRAG	100,000				
BEN - Furnishings	10,000	10,000	BRRAG					
Building & Enforcement	210,000	110,000		100,000				
Long Term Care - Rideaucrest								
LTC - Equipment and Furnishings	231,242	80,000	Rideaucrest Capital				151,242	Provincial Funding
LTC - Donations, Capital Expenditures	112,000						112,000	Donations
Long Term Care - Rideaucrest	343,242	80,000					263,242	
Community Services	1,159,242	277,500		461,000	157,500		263,242	

Description	2021 Budget	Reserve Funds PAYG	Reserve Funds Description	Municipal Capital Reserve Fund PAYG	D.C. Reserve Fund	Grants	Other	Notes
Business, Environment & Projects								
Real Estate & Environment Initiatives								
REE - DT Coal Tar Groundwater Monitoring	40,000	40,000	Environment					
REE - Kingston East Landfill Closure	35,000	35,000	Environment					
REE - Municipal Property Environmental Remediation	75,000	75,000	Environment					
Real Estate & Environment Initiatives	150,000	150,000						
Climate Leadership								
CLD - Climate Leadership Priorities Implementation	150,000	150,000	Environment					
CLD - Kingston Home Energy Retrofit Program	18,275,000			975,000		14,800,000	2,500,000	
Climate Leadership	18,425,000	150,000		975,000		14,800,000	2,500,000	
Cultural Services								
CUL - JK Tett Centre Envelope	44,565			44,565				
CUL - Cultural Heritage	149,822			149,822				
CUL - Cultural Arts Programs	16,665			16,665				
CUL - Grand Theatre - Functional Capital	99,270	99,270	Grand Theatre Building Improvement					
CUL - Programs & Policy - Culture	50,191			50,191				
CUL - Public Art Program (KCP)	146,026			146,026				
CUL - City Hall Exhibit Development	150,000			150,000				
CUL - Engage for Change	50,000						50,000	WFR
Cultural Services	706,539	99,270		557,269			50,000	

Description	2021 Budget	Reserve Funds PAYG	Reserve Funds Description	Municipal Capital Reserve Fund PAYG	D.C. Reserve Fund	Grants	Other	Notes
Recreation & Leisure Services								
REC - Rideau Heights Community Centre	28,850			28,850				
REC - Portsmouth Community Centre	10,000			10,000				
REC - East Kingston Community Centre, 15 Grenadier Drive	160,000			160,000				
REC - Leon's Centre - Facilities	20,000	20,000	Leon's Centre					
REC - Artillery Park	86,173	86,173	Arena					
REC - Invista Centre 1350 Gardiners Road	177,744	177,744	Arena					
REC - Cataraqui Community Centre	313,496	313,496	Arena					
REC - Memorial Centre	156,993	156,993	Arena					
REC - Centre 70	76,993	76,993	Arena					
REC - Market Square	61,549			61,549				
REC - Confederation Basin	58,699	58,699	Marina					
REC - Portsmouth Olympic Harbour	337,993			337,993				
Recreation & Leisure Services	1,488,490	890,098		598,392				
Business, Environment & Projects								
	20,770,029	1,289,368		2,130,661		14,800,000	2,550,000	
Corporate Services								
Facilities Management & Construction Services								
FAC - Heritage Properties-Grand Theatre	550,000	550,000	Grand Theatre Building Improvement					
FAC - Heritage Properties-Facilities	4,035,000	3,845,000	Facility Repair	190,000				
FAC - Non-Heritage Properties-Facilities	1,780,000	745,000	Facility Repair	1,035,000				

Description	2021 Budget	Reserve Funds PAYG	Reserve Funds Description	Municipal Capital Reserve Fund PAYG	D.C. Reserve Fund	Grants	Other	Notes
FAC - Public Works Vehicle Storage Facility	20,000	20,000	Municipal Equipment					
FAC - New Creekford Road Building	525,000	500,000	Solid Waste	25,000				
FAC - Non-Heritage-Leon's Centre	400,000	400,000	Leon's Centre					
FAC - Non-Heritage-Fire & Rescue Facilities	600,000	600,000	Fire Capital					
FAC - Non-Heritage-Rideaucrest Home	2,700,000	2,100,000	Rideaucrest Capital			600,000		
FAC - Non-Heritage-Arena & Marina Facilities	380,000	375,000	Arena					
		5,000	Marina					
FAC - Realty Asset Management	3,515,223	1,054,567	Facility Repair	2,460,656				
FAC - Designated Substance Management	70,000	70,000	Environment					
Facilities Management & Construction Services	14,575,223	10,264,567		3,710,656		600,000		
Fire & Rescue								
FRE-Corporate Radio System	415,000	109,975	Fire Capital	62,250			62,250	UK
		151,475	Police Equipment					
		29,050	Transit					
FRE - Communications Centre	100,000	100,000	Fire Capital					
FRE - Fire Technology Communications	120,000	120,000	Fire Capital					
FRE - Support Vehicles	75,000	75,000	Fire Capital					
FRE - Response Vehicles-Replace/Refurbish	1,400,000	1,400,000	Fire Capital					
FRE - Other Equipment	300,000	300,000	Fire Capital					
Fire & Rescue	2,410,000	2,285,500		62,250			62,250	
Information Systems & Technology								
IST - ICT Infrastructure	901,968	901,968	Technology					
IST - Core Capability Sustainment	384,923	384,923	Technology					
IST - Digital Workspace	220,000	220,000	Technology					

Description	2021 Budget	Reserve Funds PAYG	Reserve Funds Description	Municipal Capital Reserve Fund PAYG	D.C. Reserve Fund	Grants	Other	Notes
IST - Business Applications	1,229,402	873,903	Technology				355,499	UK RF
IST - Cyber Security	359,457	359,457	Technology					
IST - Digital Service Delivery	1,415,090	300,000	Technology	1,000,022			115,068	UK RF
IST - Core Capabilities	246,000			211,800			34,200	UK RF
IST - Continuous Improvement & Innovation	375,000			375,000				
Information Systems & Technology	5,131,840	3,040,251		1,586,822			504,767	
Corporate Services	22,117,063	15,590,318		5,359,728		600,000	567,017	
Finance & Administration								
Housing & Social Services								
SOC - Furnishings - 362 Montreal Street	10,000			10,000				
HSG - Affordable Housing Viability	38,176			38,176				
HSG - 113 Lower Union	82,332			82,332				
HSG - 805 Ridley	143,275			143,275				
HSG - 113 Lower Union Renovations	1,000,000					1,000,000		
HSG - Housing & Homeless System Consulting	50,000			50,000				
HSG - Canada-Ontario Community Housing Initiative (COCHI)	679,468					679,468		Provincial Funding
HSG - Ontario Priorities Housing Initiative (OPHI)	854,025					854,025		Provincial Funding
Housing & Social Services	2,857,276			323,783		2,533,493		
Finance & Administration	2,857,276	-		323,783	-	2,533,493	-	
Total - Municipal	60,171,870	23,574,494		11,194,176	904,249	20,868,692	3,630,259	

2021 Capital Budget Summary

Projects		Sources of Funding				
Description	2021 Budget	Reserve Funds PAYG	Reserve Funds Description	Development Charges Reserve Fund	Other	Notes
Agencies and Boards						
Library						
LIB - Branch Revitalization & Renewal (Shared)	100,000	87,000	Library Capital		13,000	Frontenac County
LIB - Facility Repairs	275,000	275,000	Library Capital			
LIB - Shared IT	50,000	43,500	Library Capital		6,500	Frontenac County
LIB - KFPL Branch Donations	36,385	36,385	Library Capital			
LIB - Bishop's House	250,000	250,000	Library Capital			
Total Library	711,385	691,885		-	19,500	
Police						
POL - Replacement Vehicles	470,000	470,000	Police Equipment			
POL - IT Projects	170,000	170,000	Police Equipment			
POL - Critical Incident Management Equipment	170,000	170,000	Police Equipment			
POL - Building	100,000	100,000	Facility Repair			
Total Police	910,000	910,000		-	-	
Kingston Access Services						
KAS - Replacement of KAS Vehicles	316,300	316,300	KAS Equipment			
KAS - Automatic E-mail System	61,000	61,000	KAS Equipment			
Total KAS	377,300	377,300		-	-	
Total Agencies and Boards	1,998,685	1,979,185		-	19,500	