



**City of Kingston
Report to Council
Report Number 21-099**

To: Mayor and Members of Council
From: Desiree Kennedy, Chief Financial Officer & City Treasurer
Resource Staff: Lana Foulds, Director, Financial Services
Scarlet Eyles, Manager, Financial Planning
Date of Meeting: April 6, 2021
Subject: Capital Project Status Report – Fourth Quarter 2020

Council Strategic Plan Alignment:

Theme: Financial measures/budget

Goal: See above

Executive Summary:

At the close of each quarter, Council receives an update on the status of capital works in process. When projects are complete Council is advised and the necessary recommendation is made to complete the financing requirements. In most cases this recommendation results in a return of funds (denoted in brackets) to the original approved financing source and may include a change in the debt financing requirements. In some instances, additional funding may also be required and are included in the recommendations, supported by the detail in the report.

The recommendations also include reallocations and amendments to previously approved capital budgets and related funding in order to ensure that appropriate tracking and monitoring processes are maintained and supported by the exhibits to the report.

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Recommendation:

That Council approve capital budget changes, as outlined in Exhibit A to Council Report Number 21-099, as well as financing of capital projects or (return of funds) as follows:

Source of Financing (Return of Funds):	Amount	
Municipal Capital Reserve Fund	\$	(65,332)
Other Reserve Funds and Reserves:		
Transit Capital Reserve Fund	\$	(489,718)
Entertainment Centre Reserve Fund		(54)
KAS Equipment Reserve Fund		(32,323)
Development Charges Reserve Fund		(3,066)
Water Capital Reserve Fund		(1,690,131)
Wastewater Capital Reserve Fund		(931,736)
Facility Repair Capital Reserve Fund		(59,937)
Technology Reserve Fund		<u>(3,275)</u>
		(3,210,240)
Other sources of Funding:		
Grant revenues	\$	(26,685)
Contribution from Other		<u>(225,300)</u>
		<u>(251,985)</u>
Total Sources of Funding (Return of Funds)		<u>\$ (3,527,557)</u>

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Authorizing Signatures:

ORIGINAL SIGNED BY CHIEF FINANCIAL
OFFICER & CITY TREASURER

**Desiree Kennedy, Chief
Financial Officer & City
Treasurer**

ORIGINAL SIGNED BY CHIEF
ADMINISTRATIVE OFFICER

**Lanie Hurdle, Chief
Administrative Officer**

Consultation with the following Members of the Corporate Management Team:

Paige Agnew, Commissioner, Community Services

Peter Huigenbos, Commissioner, Business, Environment & Projects

Brad Joyce, Commissioner, Corporate Services

Jim Keech, President & CEO, Utilities Kingston

Sheila Kidd, Commissioner, Transportation & Public Works

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Options/Discussion:

Financial Services provides information on a quarterly basis on the status of capital works, including completed projects as well as capital works-in-process. The recommendations in this report ensure that the integrity of the budget approval process is maintained by ensuring that any changes to funding as a result of project completion are documented and approved.

The capital project structure is configured to support project close outs for specific departmental strategic projects. Capital envelopes will not be subject to a routine close out process but will be reviewed and balances reported quarterly. Staff will continue to provide supplemental information as applicable on capital works-in-process, for both departmental strategic projects and funding envelopes including projected completion dates and relevant information on the status and duration of budgeted envelopes.

Exhibit A provides details in support of the recommendations for closing and finalizing the financing requirements for completed capital projects which can result in additional funding or a return of unspent funds to the original approved funding source. Exhibit A also includes funding adjustments required to reflect grant contributions, allowing the return of previously approved capital funding to respective capital reserve funds, as well as a budget reallocation of agency funds.

Exhibit B provides information on the capital works in process as at December 31, 2020, including information on approved expenditure budgets and actual costs to date.

Existing Policy/By-Law:

Capital budget by-laws for all years up to and including 2020 with capital budget amendments as approved by Council.

Notice Provisions:

None

Accessibility Considerations:

The City's [Accessibility Standards Policy](#) indicates that the City of Kingston shall, upon request, and in consultation with the person making the request, provide or make arrangements to provide accessible formats and communication supports for persons with disabilities.

The Exhibits to this report are system generated or derived from the extensive spreadsheets used to develop and maintain the City's budgets; therefore, the Exhibits to this report will be provided in an alternate format upon request.

Financial Considerations:

Recommendations on specific funding sources or return of funds are in accordance with the intent of the original budget approved sources of financing. It is appropriate to close capital

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projects once complete and remove them from the regular reports for capital works in process. Capital budget envelopes will not be subject to a routine close out process however ongoing balances will be reviewed and reported on a regular basis.

Contacts:

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Scarlet Eyles, Manager of Financial Planning, 613-546-4291 extension 2262

Other City of Kingston Staff Consulted:

Applicable City Departments

Exhibits Attached:

Exhibit A - Closed Capital Projects and Budget Adjustments as at December 31, 2020

Exhibit B - Capital Works in Process at December 31, 2020

Closed Capital Projects and Budget Adjustments as at December 31, 2020

Closed Capital Projects

Other Agencies

Project Number	Description	Actual Expenditures	Budget	Expenditure Variance	Amount to Finance (Amount Returned)	Status	Municipal Capital Reserve Fund	Other	Description	Comments
200538	KAS-Purchase Supervisory Vehicle	37,831	42,000	(4,169)	(4,169)	Close project		(4,169)	KAS Equipment Reserve Fund	
200700	KAS-New KAS Vehicles	96,815	105,000	(8,185)	(8,185)	Close project		(5,119) (3,066)	KAS Equipment Reserve Fund Development Charges Reserve Fund	
200701	KAS-Bus 911 Lights (retrofit)	11,615	22,000	(10,385)	(10,385)	Close project		(10,385)	KAS Equipment Reserve Fund	Funds not required

Asset Management & Fleet Services

Project Number	Description	Actual Expenditures	Budget	Expenditure Variance	Amount to Finance (Amount Returned)	Status	Municipal Capital Reserve Fund	Other	Description	Comments
200437	FLT-Replacements-Public Works	2,457,470	2,457,470	-	-	Close project		-		Envelope fully expended and closed

Transit

Project Number	Description	Actual Expenditures	Budget	Expenditure Variance	Amount to Finance (Amount Returned)	Status	Municipal Capital Reserve Fund	Other	Description	Comments
100164	TRN-Bus Stops/Shelters	777,826	900,000	(122,174)	(122,174)	Close project		(122,174)	Transit Capital Reserve Fund	Funds not required
100170	TRN-Equipment	730,532	902,009	(171,477)	(171,477)	Close project		(171,477)	Transit Capital Reserve Fund	Funds not required
200156	TRN-Transit Technology	465,907	610,000	(144,093)	(144,093)	Close project		(144,093)	Transit Capital Reserve Fund	Funds not required
200203	TRN-Signal Prioritization	39,770	65,000	(25,230)	(25,230)	Close project		(25,230)	Transit Capital Reserve Fund	Funds not required
200445	TRN-Transit Telecommunications	460,311	500,000	(39,689)	(39,689)	Close project		(39,689)	Transit Capital Reserve Fund	Funds not required
100309	TRN-CCTV Equipment	423,393	500,000	(76,607)	(76,607)	Close project		(89,552)	Ministry of Transportation	Investing in Canada Infrastructure Grant Funding
								12,945	Transit Capital Reserve Fund	Funds required to offset ineligible grant funding costs

Engineering

Project Number	Description	Actual Expenditures	Budget	Expenditure Variance	Amount to Finance (Amount Returned)	Status	Municipal Capital Reserve Fund	Other	Description	Comments
200422	ENG-Street Lighting	360,596	360,596	-	-	Close project	-			Envelope fully expended and closed
100227	ENG-Princess Street-Phase 4	12,799,643	15,645,367	(2,845,724)	(2,845,724)	Close project		(223,857)	Kingston Hydro Corporation	Completed for less than anticipated
								(1,690,131)	Water Capital Reserve Fund	
								(931,736)	Wastewater Capital Reserve Fund	

Planning Services

Project Number	Description	Actual Expenditures	Budget	Expenditure Variance	Amount to Finance (Amount Returned)	Status	Municipal Capital Reserve Fund	Other	Description	Comments
100125	PBL-Life Cycle Analysis	45,000	45,000	-	-	Close project	-			Fully expended and closed
200465	PBL-Life Cycle Analysis	25,000	25,000	-	-	Close project	-			Fully expended and closed
200469	PBL-GIS Master Plan Implementation	100,000	100,000	-	-	Close project	-			Fully expended and closed

Real Estate & Environment Initiatives

Project Number	Description	Actual Expenditures	Budget	Expenditure Variance	Amount to Finance (Amount Returned)	Status	Municipal Capital Reserve Fund	Other	Description	Comments
200495	REE-Napier Street Access Relocation	65,748	80,000	(14,252)	(14,252)	Close project	(14,252)			

Recreation & Leisure Services

Project Number	Description	Actual Expenditures	Budget	Expenditure Variance	Amount to Finance (Amount Returned)	Status	Municipal Capital Reserve Fund	Other	Description	Comments
100136	REC-Leon's Centre	326,426	326,480	(54)	(54)	Close project		(54)	Entertainment Centre Reserve Fund	

Housing & Social Services

Project Number	Description	Actual Expenditures	Budget	Expenditure Variance	Amount to Finance (Amount Returned)	Status	Municipal Capital Reserve Fund	Other	Description	Comments
100090	HSG-Shannon Park Road & Servicing	761,422	762,000	(578)	(578)	Close project	(578)			
100294	HSG-RGI Units-645 Brock Street	2,500,000	2,500,000	-	-	Close project				Budget fully expended to service provider

Fire & Rescue

Project Number	Description	Actual Expenditures	Budget	Expenditure Variance	Amount to Finance (Amount Returned)	Status	Municipal Capital Reserve Fund	Other	Description	Comments
200508	FRE- Station 7 - EMS Lease	648,557	650,000	(1,443)	(1,443)	Close project		(1,443)	Contribution from Other	

Facilities Management & Construction Services

Project Number	Description	Actual Expenditures	Budget	Expenditure Variance	Amount to Finance (Amount Returned)	Status	Municipal Capital Reserve Fund	Other	Description	Comments
100119	FAC-310 King Street (British Whig Building)	270,657	309,705	(39,048)	(39,048)	Close project		(39,048)	Facility Repair Reserve Fund	Funds not required
100137	FAC-Arc Flash	88,222	100,000	(11,778)	(11,778)	Close project	(5,889)	(5,889)	Facility Repair Reserve Fund	

Information Systems & Technology

Project Number	Description	Actual Expenditures	Budget	Expenditure Variance	Amount to Finance (Amount Returned)	Status	Municipal Capital Reserve Fund	Other	Description	Comments
100208	IST-Unified Communications	74,151	82,470	(8,319)	(8,319)	Close project	(5,044)	(3,275)	Technology Reserve Fund	
200178	IST-Smart City Master Plan	196,051	200,000	(3,949)	(3,949)	Close project	(3,949)			
200179	IST-Citizen Identity and Access	49,380	50,000	(620)	(620)	Close project	(620)			
					(3,527,774)		(30,332)	(3,497,442)		

Budget Reallocations and Funding Adjustments

Other Agencies

Project Number	Description	Actual Expenditures	Budget	Expenditure Variance	Amount to Finance (Amount Returned)	Status	Municipal Capital Reserve Fund	Other	Description	Comments
200699	KAS-Replacement of KAS Vehicles	296,350	315,000	(18,650)	(12,650)	Close project		(12,650)	KAS Equipment Reserve Fund	
					(6,000)	Reallocate portion of funds				Reallocated to 100089
100089	KAS- Facility Upgrades	10,537	26,000		6,000	Reallocation of funds				Revised budget \$32,000

Transportation Services - Transportation & Traffic

Project Number	Description	Actual Expenditures	Budget	Expenditure Variance	Amount to Finance (Amount Returned)	Status	Municipal Capital Reserve Fund	Other	Description	Comments
200268	TRP-Ontario Municipal Commuter Cycling Program	1,047,196	1,669,341		12,867	Budget amendment		12,867	Interest on grant funding	To reflect interest earned on grant funding; revised budget \$1,682,208

Facilities Management & Construction Services

Project Number	Description	Actual Expenditures	Budget	Expenditure Variance	Amount to Finance (Amount Returned)	Status	Municipal Capital Reserve Fund	Other	Description	Comments
200574	FAC-Building Energy Retrofit	1,128,565	1,875,000	(746,435)		Amend funding source to reflect grant funding	(35,000)	(15,000)	Facility Repair Reserve Fund	
								50,000	Grant Funding	Federation of Canadian Municipalities grant funding for Municipal Asset Management Program
						217	(35,000)	35,217		
						(3,527,557)	(65,332)	(3,462,225)		

Summary

Reserve Funds and Reserves:

Description	Municipal Capital Reserve Fund	Other
Municipal Capital Reserve Fund	(65,332)	
Transit Capital Reserve Fund		(489,718)
Entertainment Centre Reserve Fund		(54)
KAS Equipment Reserve Fund		(32,323)
Development Charges Reserve Fund		(3,066)
Water Capital Reserve Fund		(1,690,131)
Wastewater Capital Reserve Fund		(931,736)
Facility Repair Reserve Fund		(59,937)
Technology Reserve Fund		(3,275)
	(65,332)	(3,210,240)
Grants		(26,685)
Contribution from Other		(225,300)
	(65,332)	(3,462,225)

Capital Works-In-Progress as of December 31, 2020

Project	Project Name	Actuals	Commitment	Budget	Variance	Comments/ Estimated Completion Date (ECD)
Agencies & Boards						
Library						
Asset Management Envelopes						
100000	LIB-Branch Revitalization & Renewal (Shared)	81,798	-	275,000	193,202	
100001	LIB-Shared IT	375,320	-	437,582	62,262	
100002	LIB-Branch Revitalization & Renewal	152,689	-	200,000	47,311	
100003	LIB-Facility Repairs	355,473	-	435,224	79,751	
200526	LIB-Branch Revitalization & Renewal (Un-Shared)	50,776	-	100,000	49,224	
200527	LIB-Facility Repairs	67,891	29,824	688,000	590,285	
200528	LIB-Materials for Sight Impaired	10,246	-	20,000	9,754	
200529	LIB-Shared IT	32,532	-	351,000	318,468	
200531	LIB-Unshared IS&T	-	-	207,000	207,000	
	Total Asset Management Envelopes	1,126,726	29,824	2,713,806	1,557,257	
Projects						
100005	LIB-Central Branch Renovations	13,743,326	-	13,809,843	66,517	
	Total Projects	13,743,326	-	13,809,843	66,517	
	Total Library	14,870,052	29,824	16,523,649	1,623,774	
Police						
Asset Management Envelopes						
100007	POL-Software	88,985	-	186,300	97,315	
100012	POL-Radio Project/User Gear & Access	1,337,096	-	1,360,988	23,892	
100015	POL-Building	206,731	-	322,645	115,914	
100018	POL-IT Projects	1,951,829	-	2,360,000	408,171	
200533	POL- IT Projects	782,880	-	2,259,000	1,476,120	
200534	POL-Critical Incident Management Equipment	153,357	-	154,000	643	Envelope to be replenished with 2021 approved budget

Project	Project Name	Actuals	Commitment	Budget	Variance	Comments/ Estimated Completion Date (ECD)
200532	POL-Replacement Vehicles	704,066	-	1,055,000	350,934	
200535	POL-Building	1,907	-	150,000	148,093	
Total Asset Management Envelopes		5,226,851	-	7,847,933	2,621,082	

Projects

100017	POL-In Car Ticketing	159,848	-	200,000	40,152	
200698	POL-911 Upgrades	-	-	1,100,000	1,100,000	ECD Q4 2021
Total Projects		159,848	-	1,300,000	1,140,152	
Total Police		5,386,699	-	9,147,933	3,761,234	

Other Agencies

Projects

100089	KAS-Facility Upgrades	10,537	-	32,000	21,463	
100316	FIN-Power Lift Stretcher Project	268,366	-	434,700	166,334	ECD 2021
200539	KAS-Computer Upgrade	8,708	-	20,000	11,292	
Total Projects		287,612	-	486,700	199,088	
Total Other Agencies		287,612	-	486,700	199,088	

Transportation & Public Works

Transportation Services - Transportation & Traffic

Asset Management Envelopes

100239	TRP-Active Transportation	206,937	-	212,428	5,491	
100247	TRP-Transit Priority Measures	96,620	-	283,404	186,784	
200449	TRP-City-wide Routes ATMP Infrastructure	72,104	-	592,000	519,896	
200450	TRP-Neighbourhood Routes ATMP Infrastructure	413,120	756	495,000	81,124	
200451	TRP-Active Transportation - Pathways & Trails	6,548	45,854	66,000	13,599	
200452	TRP-Transit Priority Measures	-	-	110,000	110,000	
200453	TRP-Transportation Data Modelling	333,626	8,018	376,000	34,357	
200454	TRP-Traffic Management General	761,285	13,621	779,000	4,094	
200455	TRP-Traffic Calming Measures	120,507	-	179,000	58,493	
200456	TRP-City Wide Intersection & Corridor Improvements	276,023	3,929	662,500	382,548	

Project	Project Name	Actuals	Commitment	Budget	Variance	Comments/ Estimated Completion Date (ECD)
200666	TRP-City-wide Routes ATMP Infrastructure	7,500	-	4,588,010	4,580,510	
200667	TRP-Neighbourhood Routes ATMP Infrastructure	0	-	2,822,271	2,822,271	
200669	TRP-Intersections and Pedestrian	117,797	-	3,400,000	3,282,203	
200671	TRP-Traffic Management General	192,112	22,312	1,704,000	1,489,576	
200672	TRP-City Wide Intersection and Corridor	0	-	468,500	468,500	
200673	TRP-Pathway and Trail Lighting	-	-	3,050,000	3,050,000	
Total Asset Management Envelopes		2,604,178	94,489	19,788,113	17,089,446	
Projects						
100112	TRP-Cycling	36,648	13	45,000	8,339	
200268	TRP-Ontario Municipal Commuter Cycling Program	1,047,196	2,035	1,682,208	632,976	ECD Q4 2021
200576	TRP-Active Transportation - King St. and Portsmouth Ave.	-	-	1,900,000	1,900,000	
200668	TRP-Policies and Programs	153	-	455,000	454,847	ECD Q4 2022
200670	TRP-Transportation Data Modelling and Studies	26,021	45,019	787,000	715,960	ECD Q4 2022
200674	TRP-ICIP KIN003 - Centralized Traffic Control and TSP	3,307	46,616	4,184,900	4,134,977	ECD Q4 2023
200675	TRP-ICIP KIN004 - Enhanced connections to KT Stops	-	-	4,808,475	4,808,475	ECD Q4 2027
200677	TRP-ICIP KIN005 - King Street West at Portsmouth (TSP)	-	-	2,623,086	2,623,086	ECD Q4 2023
200678	TRP-ICIP KIN006-AT/Transit Corridor, Priority, & AT Enhance	24,555	32,168	4,087,552	4,030,829	ECD Q4 2026
200679	TRP-ICIP KIN008 - JCB/Montreal	-	-	9,990,000	9,990,000	ECD Q4 2024
Total Projects		1,137,880	125,851	30,563,221	29,299,490	
Total Transportation Services - Transportation & Traffic		3,742,058	220,340	50,351,334	46,388,935	

Transportation Services - Parking

Asset Management Envelopes

100180	PRK-Planning/Studies	92,234	-	195,000	102,766	
100181	PRK-Chown	930,399	4,200	1,745,846	811,248	
100182	PRK-Bicycle Parking	28,970	-	160,000	131,030	
100183	PRK-Technology/Communications - Parking	193,652	15,000	310,000	101,348	
100184	PRK-Hanson	2,051,464	-	2,480,000	428,536	
100186	PRK-Surface Lots	227,546	3,433	1,169,553	938,574	
100187	PRK-Pay & Display-Meters	1,178,272	13,500	1,611,000	419,228	

**Comments/ Estimated
Completion Date (ECD)**

Project	Project Name	Actuals	Commitment	Budget	Variance
100190	PRK-Robert Bruce	196,017	4,300	680,000	479,683
100191	PRK-Parking Enforcement	49,252	-	125,700	76,448
100310	PRK-Parking Other Equipment	64,693	-	100,000	35,307
200457	PRK-Parking Technology/Communications	-	-	50,000	50,000
200460	PRK-Parking Enforcement	-	-	15,500	15,500
Total Asset Management Envelopes		5,012,500	40,433	8,642,599	3,589,666

Projects

200458	PRK-Sheraton	-	-	175,000	175,000	ECD Q4 2021
Total Projects		9,932,765	80,866	17,265,198	7,251,567	
Total Transportation Services - Parking		14,945,265	121,299	25,907,797	10,841,233	

Total Transportation Services

18,687,323	341,639	76,259,131	57,230,169
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Asset Management & Fleet Services

Asset Management Envelopes

100129	FLT-Transit Replacement Buses	7,763,745	92,011	7,878,900	23,144
100151	FLT-Replacements-Underground	768,758	-	1,172,834	404,076
100156	FLT-Replacements-City Other	1,433,883	265,922	3,253,444	1,553,639
100157	FLT-Replacements-Public Works	3,687,835	610,743	5,199,615	901,037
100159	FLT-Replacements-Treatment	226,117	-	648,563	422,446
100291	FLT-PW Sidewalk Plow Additions	140,225	-	169,793	29,568
200041	FLT-Replacements-UK Other	511,801	-	678,281	166,480
200431	FLT-Equipment-Roads	359,186	-	460,000	100,814
200432	FLT-Equipment-Sidewalks	161,188	-	220,000	58,812
200433	FLT-Garbage truck (rear load dual)	-	-	261,600	261,600
200438	FLT-Replacements-Solid Waste	44,498	-	306,781	262,283
200439	FLT-Replacements-City Other	92,456	-	181,519	89,063
200441	FLT-Replacements-Underground	14,487	172,532	273,082	86,063
200442	FLT-Replacements-Other	62,661	-	154,231	91,570
200461	FLT-Vehicle	-	-	80,000	80,000
200573	FLT-Division St-Fleet Maintenance Building-Life Safety	284,953	1,309	440,000	153,739
200607	FLT-Asset Management	195,904	66,775	340,000	77,321

**Comments/ Estimated
Completion Date (ECD)**

Project	Project Name	Actuals	Commitment	Budget	Variance
200647	FLT-Equipment-Parks & Sports fields	106,908	-	235,000	128,092
200694	FLT-Replacements-Full Size Buses	68,974	1,937,906	2,054,737	47,857
200695	FLT-Bus Refurbishments	176,824	-	367,595	190,771
Total Asset Management & Fleet Services		16,100,403	3,147,198	24,375,975	5,128,374

Transit

Asset Management Envelopes

200446	TRN-Bus Stops/Shelters	183,335	2,020	200,000	14,645
200447	TRN-Buildings-Transit	92,356	37,529	300,000	170,115
200448	TRN-Equipment	9,933	-	260,806	250,873
200643	TRN-2020 Bus Stops/Shelters	4,070	-	1,263,574	1,259,504
Total Asset Management Envelopes		289,695	39,549	2,024,380	1,695,135

Projects

200562	TRN-Electric Buses	45,983	2,667,815	2,713,876	78
200641	TRN-Buildings-Bus Electrification Study	-	-	250,000	250,000 ECD Q1 2022
200644	TRN-1181/1183 John Counter - Expansion	-	-	750,000	750,000 ECD Q4 2022
200645	TRN-2020 New Buses - Large (40' - Diesel)	68,974	1,900,466	3,103,345	1,133,905 ECD Q2 2021
Total Projects		114,957	4,568,281	6,817,221	2,133,983
Total Transit		404,652	4,607,830	8,841,601	3,829,119

Public Works

Asset Management Envelopes

200425	PBW-Right-of-way Inspections/Repairs	60,672	-	290,000	229,328
200426	PBW-Forestry	982,126	-	1,700,000	717,874
200427	PBW-Low Volume Roads	569,488	36,971	750,000	143,541 Envelope to be replenished with 2021 approved budget
200428	PBW-Building Maintenance Capital	47,783	-	60,000	12,217
200429	PBW-Technology-Research & Implementation	73,293	5,088	220,000	141,619
200430	PBW-Parks & Sportsfields Repairs	72,123	-	115,000	42,877
200646	PBW-Pavement Marking	6,060	-	797,000	790,940
Total Asset Management Envelopes		1,811,543	42,059	3,932,000	2,078,397

Project	Project Name	Actuals	Commitment	Budget	Variance	Comments/ Estimated Completion Date (ECD)
Projects						
100263	PBW-Radio System-Hands Free Replacement	70,896	-	108,000	37,104	
	Total Projects	70,896	-	108,000	37,104	
	Total Public Works	1,882,440	42,059	4,040,000	2,115,501	
Solid Waste						
Projects						
100267	SLW-Radio Equipment	10,983	-	95,000	84,017	
100273	SLW-MRF Retrofits, New Equipment, Expansion	2,021,317	525	3,250,000	1,228,157	ECD Q1 2021
100276	SLW-Integrated Waste Management Study	136,990	-	200,000	63,010	
200435	SLW-SW Garage-Creeksford Bldg. Improvements	144,945	243,484	555,000	166,571	ECD Q2 2021
200637	SLW-2 Recycling Depots for Public Areas	-	-	10,000	10,000	
200638	SLW-Drop-off Recycling Depot at KARC	-	-	40,000	40,000	
	Total Solid Waste	2,314,236	244,010	4,150,000	1,591,754	
Engineering						
Asset Management Envelopes						
100050	ENG-Pathways & Trails	4,650,414	-	4,867,256	216,842	
100051	ENG-Waterfront Development	332,911	27,704	895,674	535,059	
100160	ENG-Waterfront Master Plan	906,904	29,446	949,611	13,261	
200181	ENG-Waterfront Master Plan	135,805	8,756	303,795	159,234	
200182	ENG-Existing Parks-Sites Redevelopment	2,922,677	5,097	2,934,020	6,246	
200418	ENG-Road Reconstruction and Rehabilitation	6,597,539	47,178	9,305,000	2,660,283	
200420	ENG-Bridges and Culverts	53,415	3,957	886,589	829,217	
200421	ENG-Storm System Improvements	811,883	184,093	1,062,500	66,525	
200423	ENG-Shoreline Rehabilitation	185,939	-	300,000	114,061	
200424	ENG-Asset Management Regulation Requirements and Software	549,016	-	600,000	50,984	
200477	ENG-Existing Parks-Sites Redevelopment	1,639,319	34,705	4,885,479	3,211,455	
200680	ENG-Road Reconstruction	1,401,483	1,327,159	6,600,000	3,871,358	
200681	ENG-Road Reconstruction-Princess St-Division to Al	-	-	4,250,000	4,250,000	

Project	Project Name	Actuals	Commitment	Budget	Variance	Comments/ Estimated Completion Date (ECD)
200682	ENG-Road Reconstruction-Brock Street & Clarence St	-	-	1,800,000	1,800,000	
200683	ENG-Road Rehabilitation	4,982,462	125,074	13,449,638	8,342,102	
200684	ENG-Road Rehabilitation-Front Road @ Cat Bay-DMAF	279,421	-	1,524,600	1,245,179	
200685	ENG-Road Rehabilitation-St Lawrence Ave to Treasure Island	373,241	-	3,726,800	3,353,559	
200686	ENG-Bridges and Culverts	31,705	-	3,753,813	3,722,108	
200687	ENG-ENG-Storm System Improvements	588,804	66,038	2,042,500	1,387,658	
200688	ENG-ENG-Storm System Improvements-King Street East	78,073	42,233	1,560,000	1,439,695	
200690	ENG-Street Lighting	214,197	-	807,110	592,913	
200691	ENG-Asset Management & Studies	55,571	-	1,250,000	1,194,429	
	Total Asset Management Envelopes	26,790,777	1,901,440	67,754,385	39,062,168	
Projects						
100054	ENG-Rideau Heights Community Centre	11,178,706	31	13,336,550	2,157,813	ECD Q4 2021
100079	ENG-JCB-Reconstruction Phase 4	3,463,768	-	4,250,000	786,232	ECD Q4 2021
100166	ENG-Montreal Street Retaining Wall	1,119	-	20,000	18,881	
100228	ENG-Road Cross Section-Complete Street	101,870	-	150,000	48,130	
100229	ENG-Catarauqui Woods Extension - Sydenham	4,197,576	-	8,722,489	4,524,913	ECD Q3 2021
100243	ENG-JCB Widening-Sir John A Macdonald to Princess	35,066,882	1,577,628	43,755,000	7,110,490	ECD Q2 2021
100252	ENG-Centennial Drive-2 Lane Rd.	4,328,635	-	12,114,648	7,786,013	ECD Q3 2021
100253	ENG-CWD 2 Lane Rd East of Sydenham (EA/Land)	731,783	-	1,248,480	516,697	ECD Q4 2022
100287	ENG-Anglin Bay Seawall	36,816	-	175,000	138,184	ECD Q4 2021
100485	ENG-671 Brock Street	2,131,155	-	2,250,000	118,845	ECD Q1 2021
100495	ENG-Breakwater Park	6,580,584	18,957	6,600,000	460	
200240	ENG-Bath Road Sidewalk	-	-	200,000	200,000	ECD Q2 2021
200336	ENG-Community Park West Village (700 Gardiners Rd)	19,304	-	1,516,000	1,496,696	ECD Q4 2022
200476	ENG-Waterfront Master Plan	457,788	171,588	9,700,612	9,071,236	ECD Q4 2023
200478	ENG-New Parks - Internal Costs	135,267	-	159,573	24,306	
200479	ENG-New Parks - 671 Brock St.	490,249	4,643	600,000	105,108	ECD Q1 2021
200480	ENG-New Parks - Midland Park Phase 4	204,847	16,538	245,000	23,615	
200658	ENG-New Parks	68,172	28,580	5,488,010	5,391,258	ECD Q4 2023

Project	Project Name	Actuals	Commitment	Budget	Variance	Comments/ Estimated Completion Date (ECD)
200692	ENG-Engineering Capital Program - unallocated	308,518	5,639	2,509,345	2,195,188	ECD Q1 2023
200705	ENG-Waterfront Master Plan - Morton Way	30,568	-	3,677,941	3,647,373	ECD Q4 2023
Total Projects		69,533,607	1,823,604	116,718,648	45,361,437	
Total Engineering		96,324,383	3,725,045	184,473,033	84,423,605	

Community Services

Planning Services

Projects

100027	PLD-Zoning Bylaw Consolidation	668,924	-	861,100	192,176	ECD Q4 2021
100030	PLD-Detailed Planning Study	264,685	6,626	271,310	(0)	
100037	PLD-North King's Town Secondary Plan	676,917	147,645	881,000	56,438	
100109	PLD-Clogg's Road/Creekford Secondary	213,412	-	250,000	36,588	
100110	PLD-Urban Growth Strategy Update	205,320	9,062	300,000	85,618	
100140	PLD-Planning, Building & Licensing Furnishings	7,188	-	30,000	22,812	
200045	PLD-Heritage, Miscellaneous Studies/ Education	91,320	-	110,000	18,680	
200097	PLD-Central Kingston Growth and Infill Strategy	360,018	26,182	400,000	13,800	
200107	PLD-Princess Street	64,973	-	108,000	43,027	
200365	PLD-River Park/Stirling Bridge	80,664	1,134	101,654	19,856	
200463	PLD-Secondary Planning Studies	237,530	-	450,000	212,470	ECD Q4 2021
200464	PLD-Central Kingston Growth and Infill	12,972	-	15,000	2,028	
200466	PLD-Heritage Property Designation Updates	13,033	-	23,917	10,884	Envelope to be replenished with 2021 approved budget
200467	PLD-Development Review/Land Management	-	-	107,171	107,171	
200468	PLD-Project Costs/Long Term Plan	216,494	38,616	390,364	135,255	
Total Planning Services		3,113,448	229,264	4,299,517	956,805	

Project	Project Name	Actuals	Commitment	Budget	Variance	Comments/ Estimated Completion Date (ECD)
Building & Enforcement Services						
Projects						
100133	BEN-Building Hardware	2,009	-	80,000	77,991	
200470	BEN-Migration from Beanstream to Paymentus	687	33,940	34,626	-	
200471	BEN-Enforcement Field Hardware	75,006	4,786	80,000	208	
Total Building & Enforcement Services		77,702	38,725	194,626	78,200	
Rideaucrest						
Asset Management Envelopes						
100080	LTC-Donations, Capital Expenditures	55,444	-	110,000	54,556	
100209	LTC-Rideaucrest Home-Facility	1,858,724	15,603	3,027,000	1,152,673	Q4 2021
Total Rideaucrest		1,914,168	15,603	3,137,000	1,207,229	
Business, Environment & Projects						
Major Projects Office						
Projects						
100070	MPO-Strategic Properties & Divestiture	-	-	500,000	500,000	
100245	MPO-Highway 15 Gore Rd Intersection to Lasalle School	1,425,512	28,544	7,647,761	6,193,706	ECD 2023
200100	MPO-Third Crossing of the Cataraqui River	91,760,588	170,259	180,000,000	88,069,152	ECD 2023
Total Major Projects Office		93,186,100	198,803	188,147,761	94,762,858	
Real Estate & Environmental Initiatives						
Projects						
100138	REE-9 North Street (Old Imperial Oil Building)	45,487	-	100,000	54,513	
100142	REE-Federal Divestitures	66,366	-	250,000	183,634	Ongoing
100266	REE-Brownfield Remediation Project	349,254	79,264	455,400	26,882	
100281	REE-Kingston East Landfill Closure	283,218	-	400,000	116,782	ECD Q3 2021
100314	REE-Belle Island Stabilization	-	-	50,000	50,000	
100317	REE-McAdoos Landfill Capital Repairs	-	-	50,000	50,000	
100320	REE-Land Acquisition & Demolition Envelope	1,195,724	-	1,250,000	54,276	

Project	Project Name	Actuals	Commitment	Budget	Variance	Comments/ Estimated Completion Date (ECD)
100324	REE-Employment Land Servicing	4,181,522	105,676	5,446,849	1,159,651	ECD Q4 2022
100325	REE-Strategic Property Land Development	383,340	-	552,839	169,499	ECD Q4 2021
200165	REE-EV Strategy	713,916	102	796,000	81,982	
200170	REE-Municipal Property Environmental Remediation	867	-	80,000	79,133	
200322	REE-Employment Land Agreement	107,232	187,845	300,000	4,923	
200493	REE-Strategic Property Land Development	445	7,988	250,000	241,567	ECD Q4 2022
200494	REE-Rural Industrial Study	50,371	-	100,000	49,629	
200496	REE-Employment Land Acquisition	824,751	-	1,200,000	375,249	ECD Q3 2022
200497	REE-DT Coal Tar Groundwater Monitoring	145	6,024	25,000	18,831	
200498	REE-Belle Park Landfill	28,510	-	151,863	123,353	
200499	REE-EMP Remediation and Monitoring	4,892	-	40,000	35,108	
200500	REE-TESS Facility Construction	30,438	3,183	500,000	466,379	ECD Q4 2022
Total Real Estate & Environmental Initiatives		8,266,477	390,082	11,997,951	3,341,392	
Climate Leadership Division						
Projects						
200604	CLD-Climate Change Mgmt Strategy	153,587	-	250,000	96,413	
200649	CLD-GHG Inventory and Initiative Development	46,518	-	75,000	28,482	
Total Climate Leadership Division		200,105	-	325,000	124,895	
Cultural Services						
Asset Management Envelopes						
100174	CUL-Grand Theatre Functional Capital	387,772	-	441,813	54,041	
100195	CUL-Cultural Tourism	114,555	-	194,094	79,539	
100295	CUL-Programs & Policy - Culture	45,748	-	324,386	278,638	
100297	CUL-JK Tett Centre Envelope	23,307	-	72,635	49,328	
100301	CUL-Cultural Heritage (Interpretation)	194,415	3,011	221,056	23,630	
200490	CUL-Cultural Heritage	123,515	5,861	532,888	403,512	
200491	CUL-Cultural Arts Programs	123,713	-	276,967	153,254	
200492	CUL-Grand Theatre Functional Capital	112,517	19,314	373,975	242,144	
Total Asset Management Envelopes		1,125,542	28,186	2,437,814	1,284,086	

Project	Project Name	Actuals	Commitment	Budget	Variance	Comments/ Estimated Completion Date (ECD)
Projects						
100296	CUL-Digital Strategy	58,648	-	100,000	41,352	
100305	CUL-Museum Review-MWM, PHSM & CH	16,454	-	100,000	83,546	
100311	CUL-Public Art Program (KCP)	250,022	85,836	542,101	206,244	ECD 2022
100313	CUL-City Hall Exhibit Development	67,470	-	118,397	50,927	
200292	CUL-Engage for Change	131,266	10,176	300,000	158,558	ECD 2022
200290	CUL-Downtown Gateway & Princess St. Improvements	145,411	-	310,106	164,695	ECD 2021
200489	CUL-First Capital Place	49,393	-	75,000	25,607	
	Total Projects	718,663	96,012	1,545,604	730,930	
	Total Cultural Services	1,844,204	124,198	3,983,418	2,015,016	
Recreation & Leisure Services						
Asset Management Envelopes						
200481	REC-Community Facilities	148,844	-	557,240	408,396	
200482	REC-Leon's Centre - Facilities	947,111	1,688	950,000	1,201	Envelope to be replenished with 2021 approved budget
200483	REC-Recreation Facilities	181,828	4,232	347,707	161,646	
200484	REC-Aquatic Facilities	274,805	2,121	485,336	208,410	
200485	REC-Arena Facilities	1,118,434	112,650	2,730,727	1,499,644	
200486	REC-Market Square	54,462	-	100,576	46,114	
200487	REC-Marina Facilities	200,302	5,372	455,731	250,057	
200488	REC-Portsmouth Olympic Harbour	102,214	-	265,731	163,517	
200653	REC-Crawford Wharf	641	-	25,000	24,359	
	Total Asset Management Envelopes	3,028,641	126,063	5,918,048	2,763,344	
Projects						
100069	REC-Public Works Sportfield Requirements	488,078	10	495,000	6,912	
100071	REC-East Kingston Community Centre, 15 Grenadier Drive	6,011,472	194,033	13,500,000	7,294,495	ECD Q4 2021
	Total Projects	6,499,550	194,043	13,995,000	7,301,407	
	Total Recreation & Leisure Services	9,528,190	320,107	19,913,048	10,064,751	

Project	Project Name	Actuals	Commitment	Budget	Variance	Comments/ Estimated Completion Date (ECD)
Housing & Social Services						
Projects						
100088	HSG-1316 & 1318 Princess Street	1,817,462	10,380	11,880,000	10,052,158	ECD Q4 2022
100092	HSG-Affordable Housing Capital Subsidy	191,163	-	304,322	113,159	ECD Q2 2021
100094	HSG-35 Lyons Street	660,665	165,166	825,831	-	
100222	HSG-Social Infrastructure Fund (SIF)	1,425,000	-	1,500,000	75,000	
100234	HSG-Investment in Affordable Housing	1,446,225	92,656	1,538,880	-	
200087	HSG-Social Housing Seed Funding	100,000	-	250,000	150,000	Ongoing
200199	HSG-Rideau Heights Regeneration	207,139	-	400,000	192,861	ECD Q1 2021
200342	HSG-SIF-20 Cliff Crescent	833,630	19,660	903,290	50,000	
200343	HSG-IAH-1 Curtis Crescent	1,462,208	10,286	1,550,000	77,506	
200472	HSG-Affordable Housing Capital Subsidy	21,388	-	1,344,553	1,323,164	Ongoing
200474	HSG-Town Homes - KFHC Merger	231,470	-	250,000	18,530	
200475	HSG-Affordable Housing Viability	44,877	-	47,500	2,623	Envelope to be replenished with 2021 approved budget
200541	SOC-Early ON Capital (M of Educ)	623,564	-	1,037,500	413,936	ECD Q3 2021
200561	HSG-27 Wright Cres Redevelopment	1,369,540	966,802	2,656,820	320,478	ECD Q4 2021
200639	HSG-Canada-Ontario Community Housing Initiative	195,850	118,324	366,550	52,376	Ongoing
200640	SOC-MFAP Modernization & Sustainment	-	-	100,000	100,000	Ongoing
200642	HSG-Social Housing Radon Mitigation	9,137	-	500,000	490,863	ECD Q1 2021
200665	HSG-Affordable Units	74,514	8,599	1,077,065	993,952	Ongoing
200717	HSG-1752 Bath Road	-	-	3,400,000	3,400,000	ECD Q3 2022
200727	HSG-484-Albert Street (Home for Good Program)	-	-	2,230,000	2,230,000	ECD Q3 2022
200733	HSG-113 Lower Union	2,139,326	-	2,627,065	487,739	ECD Q1 2021
200763	HSG-805 Ridley	2,286,124	-	2,290,000	3,876	
Total Housing & Social Services		15,139,282	1,391,873	37,079,376	20,548,221	

Project	Project Name	Actuals	Commitment	Budget	Variance	Comments/ Estimated Completion Date (ECD)
Corporate Services						
Fire & Rescue						
Asset Management Envelopes						
100098	FRE-911 Telephone Service	36,059	-	109,085	73,026	
100100	FRE-Communications Centre	100,598	111	102,300	1,591	Envelope to be replenished with 2021 approved budget
100102	FRE-Headquarters & Stations Capital	1,188,354	39,249	1,404,000	176,398	
100104	FRE-Response Vehicles - Replace/Refurbish	5,774,014	-	6,404,960	630,946	
100106	FRE-Emergency Preparedness	194,101	-	240,129	46,028	
100111	FRE-Planning/Studies	119,529	-	170,000	50,471	
100256	FRE-Fire Training Centre/Maintenance Facility Envelope	427,978	47,366	500,000	24,656	
200505	FRE-Mobile Radio & Communications	352,881	483,730	1,053,500	216,889	
200507	FRE-Fire Technology Communications	-	-	240,000	240,000	
200509	FRE-Other Equipment	210,966	253,386	550,000	85,647	
200657	FRE-Support Vehicles	-	-	100,000	100,000	
	Total Asset Management Envelopes	8,404,480	823,842	10,873,974	1,645,652	
	Total Fire & Rescue	8,404,480	823,842	10,873,974	1,645,652	
Facilities Management & Construction Services						
Asset Management Envelopes						
100113	FAC-Designated Substance Management	165,490	5,383	280,202	109,328	
100117	FAC-Non-Heritage Capital Envelope	1,578,615	189,802	2,444,271	675,854	
100120	FAC-Heritage Capital Envelope	2,230,509	60,248	4,127,395	1,836,638	
100121	FAC-Realty Asset Management	2,860,080	4,051	4,029,681	1,165,549	
	Total Asset Management Envelopes	6,834,694	259,485	10,881,549	3,787,370	
Projects						
100116	FAC-362 Montreal Street	6,780	-	37,000	30,220	
100122	FAC-Kingston City Hall	459,044	103,564	775,000	212,392	ECD Q3 2021
100127	FAC-701 Division Street, Public Works/Fleet Building	3,651,271	486,723	4,427,083	289,089	ECD Q4 2021
100132	FAC-Visitor Information Office	128,665	-	156,000	27,335	

Project	Project Name	Actuals	Commitment	Budget	Variance	Comments/ Estimated Completion Date (ECD)
100134	FAC-1211 John Counter Blvd	234,454	4,986	301,433	61,993	
100162	FAC-JK Tett Centre	782,657	-	807,763	25,106	
100168	FAC-Grand Theatre	548,319	38,728	905,000	317,952	Ongoing
100293	FAC-Pump House Steam Museum	1,562,976	-	1,728,181	165,205	ECD Q2 2021
200168	FAC-New Fleet Maintenance Garage	10,157,306	6,336,933	18,885,000	2,390,761	ECD Q1 2022
200197	FAC-Kingston East Library Exp.-Site and Design (2019)	66,118	50,880	1,400,000	1,283,002	ECD Q1 2022
200222	FAC-UK Service Centre Warehouse, 91 Lappans Lane	-	-	50,000	50,000	
200574	FAC-Building Energy Retrofit	1,128,565	3,765	1,875,000	742,670	Ongoing
200575	FAC-Regional Fire Training Centre-Design	1,060,966	2,850,212	4,350,000	438,822	ECD Q4 2021
200650	FAC-Rideaucrest Home	30,027	318,638	1,875,000	1,526,335	Ongoing
200651	FAC-KFR Headquarters and Stations	144,066	64,925	250,000	41,010	
200654	FAC-Recreation and Leisure Services	126,120	15,244	300,000	158,637	Ongoing
Total Projects		20,087,333	10,274,599	38,122,460	7,760,529	
Total Facilities Management & Construction Services		26,922,027	10,534,083	49,004,009	11,547,899	

Information Systems & Technology

Asset Management Envelopes

100198	IST-City Website Sustainment	265,558	8,141	276,125	2,426	
100202	IST-GIS Sustainment	331,444	31,279	370,113	7,390	
100205	IST-Networking & Telecommunications	441,098	249	522,027	80,680	
100213	IST-Core Software Services	624,756	-	816,800	192,044	
100220	IST-DASH Sustainment	43,812	6,091	50,000	97	
200173	IST-Public Facing Sustainment	359,412	-	558,700	199,288	
200510	IST-ICT Infrastructure	933,007	89,941	1,543,595	520,646	
200511	IST-Desktop/Laptop Computers	355,026	-	550,000	194,974	
200513	IST-Enterprise Resource Management Sustainment	475,123	-	542,239	67,116	
200514	IST-Public Facing Sustainment	646,857	-	783,092	136,235	
200515	IST-Information Management	617,067	-	1,057,712	440,645	
200659	IST-Business Applications	1,088,336	-	2,206,257	1,117,921	
Total Asset Management Envelopes		6,181,497	135,702	9,276,660	2,959,462	

Project	Project Name	Actuals	Commitment	Budget	Variance	Comments/ Estimated Completion Date (ECD)
Projects						
100201	IST-GIS Digital Imagery Program	202,014	2,153	219,308	15,140	
100204	IST-Meeting Room Technology	115,635	6,358	160,000	38,008	
100212	IST-Client Services-Technology Sustainment	48,336	1,573	75,000	25,090	
100215	IST-Data Centre Upgrades	274,106	-	333,104	58,998	
100217	IST-Enterprise Applications-HR	214,619	12,211	515,000	288,170	Ongoing
100223	IST-Enterprise Content Management	291,872	-	700,000	408,128	Ongoing
100224	IST-Client Services CRM Solution	1,669,714	11,386	1,700,000	18,901	
200058	IST-Enterprise Applications-FMS	4,112,412	-	4,239,247	126,835	ECD Q1 2021
200174	IST-Cyber Security	30,140	2,205	95,000	62,656	
200176	IST-Spatial Data	88,134	-	100,000	11,866	
200177	IST-Customer Relationship Management	577,046	1,351	750,000	171,603	Ongoing
200340	IST-Smart City-Broadband Strategy	74,488	-	100,000	25,512	
200512	IST-Cyber Security	-	248,993	345,325	96,332	
200516	IST-Enterprise Applications - FMS	-	-	400,000	400,000	ECD Q4 2022
200517	IST-Enterprise Applications - GIS	68,227	-	369,914	301,687	Ongoing
200518	IST-Enterprise Point-of-Sale	-	-	400,000	400,000	ECD Q4 2022
200519	IST-Enterprise Content Management	61,458	508	440,000	378,034	ECD Q4 2022
200520	IST-Customer Relationship Management (phases)	268,402	-	520,382	251,980	Ongoing
200522	IST-DASH Improvements (minor\discretionary)	1,099	13,247	35,000	20,654	
200523	IST-Citizen Identity and Access Management	119,799	-	200,000	80,201	
200660	IST-Financial Management System	98,718	-	3,290,000	3,191,282	ECD Q4 2022
200661	IST-Internal Quality\Process Improvement Tech	25,033	-	50,000	24,967	
200662	IST-Strategic Projects	105,713	26,992	150,000	17,295	
200663	IST-City Website Redesign	12,717	-	300,000	287,283	ECD Q4 2022
	Total Projects	8,459,683	326,978	15,487,280	6,700,619	
	Total Information Systems & Technology	14,641,179	462,679	24,763,940	9,660,081	

Project	Project Name	Actuals	Commitment	Budget	Variance	Comments/ Estimated Completion Date (ECD)
Chief Administrative Officer						
Airport						
Projects						
100171	AIR-Passenger Terminal Building	176,669	-	190,000	13,331	
100175	AIR-Capital &/or Land Use Plans	73,611	-	81,537	7,926	
100179	AIR-Airport Infrastructure Expansion	15,989,066	107,533	16,100,000	3,401	
200167	AIR-Planning/Studies	26,576	174	200,000	173,250	Ongoing
200171	AIR-Grounds/Underground/Fencing	30,645	2,400	46,100	13,055	
200172	AIR-Technology/Communications	1,491,435	-	1,520,000	28,565	
200296	AIR-Airport Building and Runway	42,791	-	135,000	92,209	
200524	AIR-Airport Infrastructure Expansion	158,216	-	160,000	1,784	
200656	AIR-Runway Rehabilitation	-	-	250,000	250,000	Ongoing
Total Airport		17,989,009	110,108	18,682,637	583,521	
Chief Administrative Officer						
Projects						
100023	CAO-Immigration/Migration Strategy	138,174	-	150,000	11,826	
200337	CAO-Dredging Waterlot-1 Queen Street	66,983	-	500,000	433,017	ECD unknown; deferred due to COVID-19
Total Chief Administrative Officer		205,157	-	650,000	444,843	
Total Capital Projects		357,689,329	26,776,971	701,350,279	316,883,979	