



**City of Kingston
Report to Council
Report Number 21-164**

To: Mayor and Members of Council
From: Desiree Kennedy, Chief Financial Officer & City Treasurer
Resource Staff: Lana Foulds, Director, Financial Services
Scarlet Eyles, Manager, Financial Planning
Date of Meeting: July 13, 2021
Subject: Capital Project Status Report as of May 31, 2021

Council Strategic Plan Alignment:

Theme: Financial measures/budget

Goal: See above

Executive Summary:

This report provides Council with an update on the status of capital works in process. When projects are complete Council is advised and the necessary recommendation is made to complete the financing requirements. In most cases this recommendation results in additional funding or a return of funds (denoted in brackets) to the original approved financing source and may include a change in the debt financing requirements.

In some instances, additional funding and funding changes may also be required and are included in the recommendation, supported by the detail in Exhibit A to this report. The recommendations also include reallocations and amendments to previously approved capital budgets and related funding in order to ensure that appropriate tracking and monitoring processes are maintained and supported by the exhibits to the report.

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Recommendation:

That Council approve capital budget changes, as outlined in Exhibit A to Report Number 21-164, as well as financing of capital projects or (return of funds) as follows:

| Source of Financing (Return of Funds): | Amount |
|---|----------------------------|
| Municipal Capital Reserve Fund | \$ (505,157) |
| Other Reserve Funds and Reserves: | |
| Rideaucrest Capital Reserve Fund | \$ (941,220) |
| Natural Area & Parkland Reserve Fund | (115,027) |
| Development Charges Reserve Fund | <u>(3,818)</u> (1,060,065) |
| Grant revenues (ICIP and MNR) | <u>1,828,220</u> |
| Total Sources of Funding (Return of Funds) | <u>\$ 262,998</u> |

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Authorizing Signatures:

ORIGINAL SIGNED BY CHIEF FINANCIAL
OFFICER & CITY TREASURER

**Desiree Kennedy, Chief
Financial Officer & City
Treasurer**

ORIGINAL SIGNED BY CHIEF
ADMINISTRATIVE OFFICER

**Lanie Hurdle, Chief
Administrative Officer**

Consultation with the following Members of the Corporate Management Team:

Paige Agnew, Commissioner, Community Services

Peter Huigenbos, Commissioner, Business, Environment & Projects

Brad Joyce, Commissioner, Corporate Services

Jim Keech, President & CEO, Utilities Kingston

Not required

Sheila Kidd, Commissioner, Transportation & Public Works

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Options/Discussion:

Financial Services provides information typically on a quarterly basis on the status of capital works, including completed projects as well as capital works-in-process. The recommendation in this report ensures that the integrity of the budget approval process is maintained by ensuring that any changes to funding as a result of project completion are documented and approved. The timing of this report combines the first five months of the year with recommended close outs and amendments as of May 31, 2021.

The capital project structure is configured to support project close outs for specific departmental strategic projects. Capital envelopes will not be subject to a routine close out process but will be reviewed and balances reported quarterly. Staff will continue to provide supplemental information as applicable on capital works-in-process, for both departmental strategic projects and funding envelopes, including projected completion dates and relevant information on the status and duration of budgeted envelopes.

Exhibit A provides details in support of the recommendations for closing and finalizing the financing requirements for completed capital projects, which can result in additional funding or a return of unspent funds to the original approved funding source.

Exhibit A also includes recommendations for budget amendments to reflect grant funding of \$130K received through the Zero Emission Vehicle Infrastructure Program for the installation of municipal fleet electric charging stations as well as grant funding received under the Investing in Canada Infrastructure - COVID-19 Resilience Infrastructure Stream for the following projects:

- \$941K for improvements to the Rideaucrest long-term care facility to upgrade the facility's washrooms and elevators.
- \$757K for the replacement of playground structures and tennis courts.

Exhibit B provides information on the capital works-in-process as at May 31, 2021, including information on approved expenditure budgets and actual costs to date.

Existing Policy/By-Law:

Capital budget by-laws for all years up to and including 2021 with capital budget amendments as approved by Council.

Notice Provisions:

None

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Accessibility Considerations:

The City's [Accessibility Standards Policy](#) indicates that the City of Kingston shall, upon request, and in consultation with the person making the request, provide or make arrangements to provide accessible formats and communication supports for persons with disabilities.

The exhibits to this report are system generated or derived from the extensive spreadsheets used to develop and maintain the City's budgets. The exhibits to this report will be provided in an alternate format upon request.

Financial Considerations:

Recommendations on specific funding sources or return of funds are in accordance with the intent of the original budget approved sources of financing. It is appropriate to close projects once complete and remove them from the regular reports for capital works in process.

Contacts:

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Lana Foulds, Director, Financial Services, 613-546-4291 extension 2209

Scarlet Eyles, Manager, Financial Planning, 613-546-4291 extension 2262

Other City of Kingston Staff Consulted:

Brent Fowler, Director, Corporate Asset Management & Fleet Services

Paul MacLatchy, Environment Director

Jeff Bumstead, Chief Information Office, Information Systems & Technology

Neal Unsworth, Manager, Parks & Shoreline

Exhibits Attached:

Exhibit A - Closed Capital Projects and Budget Consolidations as at May 31, 2021

Exhibit B - Capital Works in Process as at May 31, 2021

Closed Capital Projects and Budget Adjustments as at May 31, 2021

| Department | Project Number and Description | Actual Expenditures | Budget | Expenditure Variance | Amount to Finance (Amount Returned) | Status | Municipal Capital Reserve Fund | Other Funding | Funding Description | Comments |
|------------------------------------|---|---------------------|-----------|----------------------|-------------------------------------|---------------|--------------------------------|------------------|--------------------------------------|---|
| Closed Capital Projects | | | | | | | | | | |
| Corporate Asset Management & Fleet | 200433 - FLT-Garbage truck (rear load dual) | 261,600 | 261,600 | - | - | Close project | - | - | | |
| Corporate Asset Management & Fleet | 200438 - FLT-Replacements-Solid Waste | 306,781 | 306,781 | - | - | Close project | - | - | | |
| Engineering Services | 100160 - ENG-Waterfront Master Plan | 931,753 | 949,611 | (17,858) | (17,858) | Close project | (17,858) | - | | |
| Engineering Services | 100485 - ENG-671 Brock Street | 2,131,155 | 2,250,000 | (118,845) | (118,845) | Close project | - | (3,818) | Development Charges Reserve Fund | |
| Engineering Services | 100485 - ENG-671 Brock Street | - | - | - | - | Close project | - | (115,027) | Natural Area & Parkland Reserve Fund | |
| Engineering Services | 100495 - ENG-Breakwater Park | 6,582,095 | 6,600,000 | (17,905) | (17,905) | Close project | (17,905) | - | | |
| Building & Enforcement Services | 200471 - BEN-Enforcement Field Hardware | 79,657 | 80,000 | (343) | (343) | Close project | (343) | - | | |
| Recreation & Leisure Services | 100069 - REC-Public Works Sportfield Requirements | 488,078 | 495,000 | (6,922) | (6,922) | Close project | (6,922) | - | | |
| Housing & Social Services | 100222 - HSG-Social Infrastructure Fund (SIF) | 1,500,000 | 1,500,000 | - | - | Close project | - | - | | Budget fully expended to service provider |
| Fire & Rescue | 200818 -Corporate Radio System | 414,871 | 415,000 | (129) | (129) | Close project | (129) | - | | |
| Sub-Total | | | | | (162,002) | | (43,157) | (118,845) | | |

| Department | Project Number and Description | Actual Expenditures | Budget | Expenditure Variance | Amount to Finance (Amount Returned) | Status | Municipal Capital Reserve Fund | Other Funding | Funding Description | Comments |
|---|---|---------------------|-----------|----------------------|-------------------------------------|--|--------------------------------|----------------|---|---|
| Budget Reallocations and Funding Adjustments | | | | | | | | | | |
| Engineering Services | 200477 - ENG-Existing Parks-Sites Redevelopment | 1,916,690 | 4,885,479 | (2,968,789) | 295,000 | Budget amendment to reflect grant funding | (462,000) | 757,000 | Grant funding | Investing in Canada Infrastructure Program (ICIP); revised budget \$5,180,479 |
| Facilities Management & Construction Services | 200650 - FAC-Rideaucrest Home | 115,697 | 3,975,000 | (3,859,303) | - | Budget reallocation to reflect grant funding | - | (941,220) | Rideaucrest Capital Reserve Fund | |
| Facilities Management & Construction Services | 200650 - FAC-Rideaucrest Home | - | - | - | - | | - | 941,220 | Grant funding | Investing in Canada Infrastructure Program (ICIP) |
| Corporate Asset Management & Fleet | 200XXX - FLT-Installation of Municipal Fleet Chargers | - | - | - | 130,000 | Budget amendment to reflect grant funding | - | 130,000 | Grant funding - Ministry of Natural Resources | Zero Emission Vehicle Infrastructure Program; new budget \$130K |
| Sub-Total | | - | - | - | 425,000 | - | (462,000) | 887,000 | | |
| Total | | - | - | - | 262,998 | - | (505,157) | 768,155 | | |

Summary

Reserve Funds and Reserves:

| | | |
|--------------------------------------|------------------|--------------------|
| Municipal Capital Reserve Fund | (505,157) | - |
| Rideaucrest Capital Reserve Fund | - | (941,220) |
| Natural Area & Parkland Reserve Fund | - | (115,027) |
| Development Charges Reserve Fund | - | (3,818) |
| Sub-Total | (505,157) | (1,060,065) |
| Grants | | 1,828,220 |
| Total | (505,157) | 768,155 |

Capital Works-In-Progress as of May 31, 2021

| Project Number and Description | Actuals | Commitments | Budget | Variance | Comments |
|---|--------------------------|----------------------|--------------------------|-------------------------|-----------------|
| Agencies & Boards | | | | | |
| Library - Asset Management Envelopes | | | | | |
| 100000 - LIB-Branch Revitalization & Renewal (Shared) | 136,055 | - | 375,000 | 238,946 | |
| 100001 - LIB-Shared IT | 407,603 | - | 437,582 | 29,979 | |
| 100002 - LIB-Branch Revitalization & Renewal | 152,689 | - | 200,000 | 47,311 | |
| 100003 - LIB-Facility Repairs | 365,040 | - | 435,224 | 70,184 | |
| 200526 - LIB-Branch Revitalization & Renewal (Un-Shared) | 50,776 | - | 100,000 | 49,224 | |
| 200527 - LIB-Facility Repairs | 103,078 | 28,442 | 963,000 | 831,480 | |
| 200528 - LIB-Materials for Sight Impaired | 10,246 | - | 20,000 | 9,754 | |
| 200529 - LIB-Shared IT | 42,905 | - | 401,000 | 358,095 | |
| 200531 - LIB-Unshared IS&T | - | - | 207,000 | 207,000 | |
| Total Library - Asset Management Envelopes | <u>1,268,391</u> | <u>28,442</u> | <u>3,138,807</u> | <u>1,841,974</u> | |
| Library - Projects | | | | | |
| 100005 - LIB-Central Branch Renovations | 13,749,177 | - | 13,809,843 | 60,666 | |
| 200805 - LIB-Bishop's House | - | - | 250,000 | 250,000 | ECD 2022 |
| 200806 - LIB-Kingston Frontenac Public Library Branch Donations | 10,176 | - | 36,385 | 26,209 | |
| Total Library - Projects | <u>13,759,353</u> | <u>-</u> | <u>14,096,228</u> | <u>336,875</u> | |
| Total Library | <u>15,027,744</u> | <u>28,442</u> | <u>17,235,035</u> | <u>2,178,849</u> | |

| Project Number and Description | Actuals | Commitments | Budget | Variance | Comments |
|---|-------------------------|-------------|--------------------------|-------------------------|-------------|
| Police - Asset Management Envelopes | | | | | |
| 100007 - POL-Software | 88,985 | - | 186,300 | 97,316 | |
| 100012 - POL-Radio Project/User Gear & Access | 1,344,903 | - | 1,360,988 | 16,085 | |
| 100015 - POL-Building | 246,177 | - | 322,645 | 76,468 | |
| 100018 - POL-IT Projects | 1,951,829 | - | 2,360,000 | 408,171 | |
| 200533 - POL-IT Projects | 1,037,625 | - | 2,429,000 | 1,391,375 | |
| 200534 - POL-Critical Incident Management Equipment | 213,255 | - | 324,000 | 110,745 | |
| 200532 - POL-Replacement Vehicles | 897,617 | - | 1,525,000 | 627,383 | |
| 200535 - POL-Building | 1,907 | - | 250,000 | 248,093 | |
| Total Police - Asset Management Envelopes | <u>5,782,297</u> | - | <u>8,757,934</u> | <u>2,975,636</u> | |
| Police - Projects | | | | | |
| 100017 - POL-In Car Ticketing | 159,848 | - | 200,000 | 40,152 | |
| 200698 - POL-911 Upgrades | - | - | 1,100,000 | 1,100,000 | ECD Q4 2021 |
| Total Police - Projects | <u>159,848</u> | - | <u>1,300,000</u> | <u>1,140,152</u> | |
| Total Police | <u>5,942,145</u> | - | <u>10,057,934</u> | <u>4,115,788</u> | |
| Other Agencies - Projects | | | | | |
| 100089 - KAS-Facility Upgrades | 10,537 | - | 32,000 | 21,463 | |
| 100316 - FIN-Power Lift Stretcher Project | 268,366 | - | 434,700 | 166,334 | ECD Q3 2021 |
| 200539 - KAS-Computer Upgrade | 11,212 | - | 20,000 | 8,788 | |
| 200819 - KAS-Automatic E-mail System | - | - | 61,000 | 61,000 | |
| 200820 - KAS-Replacement of KAS Vehicles | - | - | 316,300 | 316,300 | ECD Q3 2021 |
| Total Other Agencies | <u>290,115</u> | - | <u>864,000</u> | <u>573,885</u> | |

| Project Number and Description | Actuals | Commitments | Budget | Variance | Comments |
|--|------------------|---------------|-------------------|-------------------|----------|
| Transportation & Public Works | | | | | |
| Transportation Services - Transportation & Traffic - Asset Management Envelopes | | | | | |
| 100050 - TRP-Pathways & Trails | 4,650,541 | - | 4,867,256 | 216,715 | |
| 100239 - TRP-Active Transportation | 206,937 | - | 212,428 | 5,491 | |
| 100247 - TRP-Transit Priority Measures | 96,620 | - | 283,404 | 186,784 | |
| 200449 - TRP-City-wide Routes ATMP Infrastructure | 72,104 | - | 592,000 | 519,896 | |
| 200450 - TRP-Neighbourhood Routes ATMP Infrastructure | 413,120 | - | 495,000 | 81,880 | |
| 200451 - TRP-Active Transportation - Pathways & Trails | 6,548 | 45,854 | 66,000 | 13,599 | |
| 200452 - TRP-Transit Priority Measures | - | - | 110,000 | 110,000 | |
| 200453 - TRP-Transportation Data Modelling | 343,043 | 4,691 | 376,000 | 28,266 | |
| 200455 - TRP-Traffic Calming Measures | 168,410 | - | 179,000 | 10,590 | |
| 200456 - TRP-City Wide Intersection & Corridor Improvements | 283,493 | 3,455 | 662,500 | 375,553 | |
| 200666 - TRP-City-wide Routes ATMP Infrastructure | 81,464 | - | 4,588,010 | 4,506,546 | |
| 200667 - TRP-Neighbourhood Routes ATMP Infrastructure | 10,000 | - | 2,364,822 | 2,354,822 | |
| 200669 - TRP-Intersections and Pedestrian Crossings | 209,715 | 20,299 | 3,400,000 | 3,169,987 | |
| 200671 - TRP-Traffic Management General | 337,840 | 6,589 | 1,704,095 | 1,359,666 | |
| 200672 - TRP-City Wide Intersection and Corridor Improvements | 0 | - | 468,500 | 468,500 | |
| 200673 - TRP-Pathway and Trail Lighting | - | - | 3,050,000 | 3,050,000 | |
| Total Transportation Services - Transportation & Traffic - Asset Management Envelopes | <u>6,879,835</u> | <u>80,887</u> | <u>23,419,017</u> | <u>16,458,295</u> | |

| Project Number and Description | Actuals | Commitments | Budget | Variance | Comments |
|--|------------------|--------------------|-------------------|-------------------|-----------------|
| Transportation Services - Transportation & Traffic - Projects | | | | | |
| 100112 - TRP-Cycling | 43,370 | 1,419 | 45,000 | 211 | |
| 200268 - TRP-Ontario Municipal Commuter Cycling Program | 1,050,665 | 632 | 1,682,208 | 630,911 | ECD Q4 2021 |
| 200576 - TRP-Active Transportation - King St. and Portsmouth Ave. | - | - | 1,900,000 | 1,900,000 | ECD Q4 2022 |
| 200668 - TRP-Policies and Programs | 6,403 | - | 455,000 | 448,598 | ECD Q4 2022 |
| 200670 - TRP-Transportation Data Modelling and Studies | 92,029 | 16,210 | 787,000 | 678,761 | ECD Q4 2022 |
| 200674 - TRP-ICIP KIN003 - Centralized Traffic Control and Transportation | 55,874 | 19,049 | 4,184,900 | 4,109,977 | ECD Q4 2023 |
| 200675 - TRP-ICIP KIN004 - Enhanced connections to Kingston Transit Stops | 20,833 | - | 4,808,475 | 4,787,642 | ECD Q4 2027 |
| 200677 - TRP-ICIP KIN005 - King Street West at Portsmouth | 10,417 | - | 2,116,356 | 2,105,940 | ECD Q4 2023 |
| 200678 - TRP-ICIP KIN006 - Active Transportation/Transit Corridor, Priority, & Active Transportation Enhancement | 88,400 | 10,600 | 4,087,552 | 3,988,553 | ECD Q4 2026 |
| 200679 - TRP-ICIP KIN008 - John Counter Blvd./Montreal Intersection | - | - | 9,990,000 | 9,990,000 | ECD Q4 2024 |
| Total Transportation Services - Transportation & Traffic - Projects | 1,367,990 | 47,910 | 30,056,493 | 28,640,592 | |
| Total Transportation Services - Transportation & Traffic | 8,247,825 | 128,798 | 53,475,510 | 45,098,887 | |
| Transportation Services - Parking - Asset Management Envelopes | | | | | |
| 100180 - PRK-Planning/Studies | 92,234 | - | 195,000 | 102,766 | |
| 100181 - PRK-Chown | 930,399 | 7,550 | 1,745,846 | 807,898 | |
| 100182 - PRK-Bicycle Parking | 28,970 | - | 160,000 | 131,030 | |
| 100183 - PRK-Technology/Communications - Parking | 193,801 | 5,013 | 310,000 | 111,186 | |
| 100184 - PRK-Hanson | 2,051,464 | - | 2,480,000 | 428,536 | |
| 100186 - PRK-Surface Lots | 230,662 | 9,058 | 1,169,553 | 929,834 | |
| 100187 - PRK-Pay & Display-Meters | 1,178,272 | - | 1,611,000 | 432,728 | |
| 100190 - PRK-Robert Bruce | 196,592 | 4,300 | 680,000 | 479,108 | |
| 100191 - PRK-Parking Enforcement | 49,252 | - | 125,700 | 76,448 | |

| Project Number and Description | Actuals | Commitments | Budget | Variance | Comments |
|---|-------------------|--------------------|-------------------|-------------------|-----------------|
| 100310 - PRK-Parking Other Equipment | 64,693 | - | 100,000 | 35,307 | |
| 200457 - PRK-Parking Technology/Communications | - | - | 50,000 | 50,000 | |
| 200458 - PRK-Sheraton | - | - | 175,000 | 175,000 | |
| 200460 - PRK-Parking Enforcement | - | - | 15,500 | 15,500 | |
| Total Transportation Services - Parking | 5,016,338 | 25,921 | 8,817,600 | 3,775,341 | |
| Total Transportation Services | 13,264,163 | 154,719 | 62,293,109 | 48,874,227 | |
| Asset Management & Fleet Services - Asset Management Envelopes | | | | | |
| 100129 - FLT-Transit Replacement Buses | 7,763,745 | 92,011 | 7,878,900 | 23,144 | |
| 100151 - FLT-Replacements-Underground | 768,758 | 211,078 | 1,172,834 | 192,999 | |
| 100156 - FLT-Replacements-City Other | 1,478,900 | 926,784 | 3,253,444 | 847,760 | |
| 100157 - FLT-Replacements-Public Works | 3,687,835 | 1,097,080 | 5,199,615 | 414,701 | |
| 100159 - FLT-Replacements-Treatment | 226,117 | 43,387 | 648,563 | 379,059 | |
| 100291 - FLT-PW Sidewalk Plow Additions | 140,225 | - | 169,793 | 29,568 | |
| 200041 - FLT-Replacements-Utilities Kingston Other | 511,801 | - | 678,282 | 166,480 | |
| 200431 - FLT-Equipment-Roads | 359,186 | - | 460,000 | 100,814 | |
| 200432 - FLT-Equipment-Sidewalks | 189,263 | - | 220,000 | 30,737 | |
| 200439 - FLT-Replacements-City Other | 95,294 | 41,209 | 181,519 | 45,016 | |
| 200441 - FLT-Replacements-Underground | 204,162 | - | 273,082 | 68,920 | |
| 200442 - FLT-Replacements-Other | 62,661 | 50,981 | 154,231 | 40,590 | |
| 200461 - FLT-Vehicle | - | - | 80,000 | 80,000 | |
| 200573 - FLT-Division St-Fleet Maintenance Building-Life Safety | 288,593 | 1,919 | 440,000 | 149,488 | |
| 200607 - FLT-Asset Management | 240,117 | 66,775 | 340,000 | 33,108 | |

| Project Number and Description | Actuals | Commitments | Budget | Variance | Comments |
|--|-------------------|--------------------|-------------------|------------------|-----------------|
| 200647 - FLT-Equipment-Parks & Sports fields | 106,908 | 60,745 | 235,000 | 67,347 | |
| 200694 - FLT-Replacements-Full Size Buses | 1,975,173 | 31,733 | 2,054,737 | 47,831 | |
| 200695 - FLT-Bus Refurbishments | 213,550 | 9,852 | 697,595 | 474,193 | |
| 200821 - FLT-Replacements-Underground/Treatment | - | - | 711,852 | 711,852 | |
| 200822 - FLT-Replacements-City Other | - | 223,305 | 654,848 | 431,543 | |
| 200823 - FLT-Replacements-Public Works | - | 758,324 | 3,803,555 | 3,045,231 | |
| 200824 - FLT-Replacements-Solid Waste | - | 34,999 | 35,000 | 1 | |
| 200825 - FLT-Replacements - Gas | - | 44,400 | 83,731 | 39,331 | |
| 200826 - FLT-Additions - Public Works (Roads/Sidewalks) | - | - | 580,000 | 580,000 | |
| 200827 - FLT-Additions - Public Works (Parks & Sportsfields) | - | - | 60,000 | 60,000 | |
| 200828 - FLT-Technology/Communications/Tooling | 1,801 | 96,608 | 257,600 | 159,191 | |
| 200829 - FLT-Buildings/Grounds/Infrastructure | - | - | 155,000 | 155,000 | |
| 200XXX - FLT - Installation of Municipal Fleet Chargers | - | - | 130,000 | 130,000 | |
| Total Asset Management & Fleet Services | 18,314,089 | 3,791,189 | 30,609,182 | 8,503,904 | |
| Transit - Asset Management Envelopes | | | | | |
| 200446 - TRN-Bus Stops/Shelters | 183,335 | - | 200,000 | 16,665 | |
| 200447 - TRN-Buildings-Transit | 122,380 | 1,876 | 400,000 | 275,744 | |
| 200448 - TRN-Equipment | 48,212 | - | 1,591,906 | 1,543,694 | |
| 200643 - TRN-2020 Bus Stops/Shelters | 4,070 | - | 2,627,148 | 2,623,078 | |
| Total Transit - Asset Management Envelopes | 357,997 | 1,876 | 4,819,055 | 4,459,181 | |
| Transit - Projects | | | | | |
| 200562 - TRN-Electric Buses | 679,806 | 1,447,302 | 2,713,876 | 586,768 | ECD Q4 2021 |
| 200641 - TRN-Buildings-Bus Electrification Study | - | - | 250,000 | 250,000 | ECD Q1 2022 |

| Project Number and Description | Actuals | Commitments | Budget | Variance | Comments |
|--|------------------|--------------------|-------------------|------------------|-----------------|
| 200644 - TRN-1181/1183 John Counter - Expansion | - | - | 750,000 | 750,000 | ECD Q4 2022 |
| 200645 - TRN-2020 New Buses - Large (40' - Diesel) | 1,965,993 | 4,280 | 3,103,345 | 1,133,072 | ECD Q2 2021 |
| 200830 - TRN-Driver Protection Barriers | - | - | 750,000 | 750,000 | ECD Q4 2021 |
| Total Transit - Projects | 2,645,799 | 1,451,582 | 7,567,221 | 3,469,840 | |
| Total Transit | 3,003,796 | 1,453,459 | 12,386,276 | 7,929,021 | |
| Public Works - Asset Management Envelopes | | | | | |
| 200425 - PBW-Right-of-way Inspections/Repairs | 63,177 | - | 440,000 | 376,823 | |
| 200426 - PBW-Forestry | 1,068,792 | 460,770 | 2,495,000 | 965,438 | |
| 200427 - PBW-Low Volume Roads | 569,488 | 55,000 | 1,000,000 | 375,512 | |
| 200428 - PBW-Building Maintenance Capital | 57,485 | - | 90,000 | 32,515 | |
| 200429 - PBW-Technology-Research & Implementation | 76,007 | 5,088 | 250,000 | 168,905 | |
| 200430 - PBW-Parks & Sportsfields Repairs | 72,123 | - | 200,000 | 127,878 | |
| 200646 - PBW-Pavement Marking | 26,456 | 1,094,014 | 1,594,000 | 473,530 | |
| Total Public Works - Asset Management Envelopes | 1,933,527 | 1,614,872 | 6,069,000 | 2,520,601 | |
| Public Works - Projects | | | | | |
| 100263 - PBW-Radio System-Hands Free Replacement | 70,896 | - | 108,000 | 37,104 | |
| 200809 - PBW-Turtle Fence | - | - | 525,000 | 525,000 | ECD Q4 2021 |
| 200810 - PBW-ROW-Downtown Patio Program and Design | 1,526 | - | 250,000 | 248,474 | ECD Q4 2022 |
| Total Public Works - Projects | 72,422 | - | 883,000 | 810,578 | |
| Total Public Works | 2,005,950 | 1,614,872 | 6,952,001 | 3,331,179 | |

| Project Number and Description | Actuals | Commitments | Budget | Variance | Comments |
|---|------------------|--------------------|------------------|------------------|-----------------|
| Solid Waste - Projects | | | | | |
| 100267 - SLW-Radio Equipment | 10,983 | - | 95,000 | 84,017 | |
| 100273 - SLW-MRF Retrofits, New Equipment, Expansion | 2,022,285 | 4,350 | 3,250,000 | 1,223,365 | ECD Q2 2021 |
| 100276 - SLW-Integrated Waste Management Study | 136,990 | - | 200,000 | 63,010 | |
| 200435 - SLW-SW Garage-Creekford Bldg. Improvements | 150,674 | 257,785 | 555,001 | 146,541 | ECD Q3 2021 |
| 200637 - SLW-2 Recycling Depots for Public Areas | - | - | 10,000 | 10,000 | |
| 200638 - SLW-Drop-off Recycling Depot at KARC | - | - | 40,000 | 40,000 | |
| 200807 - SLW-Groundwork Repair at Yard Waste Depot at KARC | - | - | 100,000 | 100,000 | ECD Q3 2021 |
| 200808 - SLW-NEW KARC Site Improvements | - | - | 40,000 | 40,000 | |
| Total Solid Waste | 2,320,933 | 262,135 | 4,290,001 | 1,706,932 | |
| Engineering - Asset Management Envelopes | | | | | |
| 100051 - ENG-Waterfront Development | 343,931 | 31,513 | 895,674 | 520,231 | |
| 200181 - ENG-Waterfront Master Plan | 158,540 | 3,826 | 303,795 | 141,429 | |
| 200182 - ENG-Existing Parks-Sites Redevelopment | 2,925,534 | 3,040 | 2,934,020 | 5,446 | |
| 200421 - ENG-Storm System Improvements | 847,806 | 173,169 | 1,062,500 | 41,525 | |
| 200423 - ENG-Shoreline Rehabilitation | 185,939 | - | 300,000 | 114,061 | |
| 200424 - ENG-Asset Management Regulation Requirements and Software | 549,016 | - | 600,000 | 50,984 | |
| 200477 - ENG-Existing Parks-Sites Redevelopment | 1,916,690 | 374,773 | 5,180,479 | 2,889,017 | |
| 200680 - ENG-Road Reconstruction | 1,563,077 | 1,526,521 | 6,600,000 | 3,510,402 | |
| 200681 - ENG-Road Reconstruction-Princess St-Division to Al | - | - | 4,250,000 | 4,250,000 | |
| 200682 - ENG-Road Reconstruction-Brock Street & Clarence St | - | - | 1,800,000 | 1,800,000 | |
| 200683 - ENG-Road Rehabilitation | 5,212,577 | 145,936 | 16,120,152 | 10,761,639 | |
| 200684 - ENG-Road Rehabilitation-Front Road @ Cat Bay | 279,421 | - | 1,524,600 | 1,245,179 | |
| 200685 - ENG-Road Rehabilitation-St Lawrence Ave to Treasure Island | 373,241 | 265,530 | 3,726,800 | 3,088,029 | |

| Project Number and Description | Actuals | Commitments | Budget | Variance | Comments |
|---|----------------|--------------------|---------------|-----------------|-----------------|
| 200686 - ENG-Bridges and Culverts | 63,222 | 35,388 | 4,586,987 | 4,488,378 | |
| 200687 - ENG-ENG-Storm System Improvements | 669,947 | 81,795 | 2,042,500 | 1,290,758 | |
| 200688 - ENG-ENG-Storm System Improvements-King Street East | 106,878 | 111,116 | 1,560,000 | 1,342,005 | |
| 200690 - ENG-Street Lighting | 226,991 | - | 807,110 | 580,119 | |
| 200691 - ENG-Asset Management & Studies | 109,082 | 130,679 | 1,250,000 | 1,010,238 | |
| Total Engineering - Asset Management Envelopes | 15,531,890 | 2,883,286 | 55,544,617 | 37,129,441 | |
| Engineering - Projects | | | | | |
| 100054 - ENG-Rideau Heights Community Centre | 11,879,137 | 1,429,764 | 13,336,550 | 27,649 | ECD Q4 2021 |
| 100079 - ENG-John Counter Blvd.-Reconstruction Phase 4 | 3,463,969 | - | 4,250,000 | 786,031 | ECD Q4 2021 |
| 100166 - ENG-Montreal Street Retaining Wall | 1,119 | - | 20,000 | 18,881 | |
| 100228 - ENG-Road Cross Section-Complete Street | 101,870 | - | 150,000 | 48,130 | |
| 100229 - ENG-Cataraqui Woods Extension - Sydenham | 4,214,029 | 4,986 | 8,722,489 | 4,503,474 | ECD Q1 2022 |
| 100243 - ENG-John Counter Blvd. Widening-Sir John A Macdonald to Princess | 36,920,774 | 550,038 | 43,755,000 | 6,284,189 | ECD Q2 2021 |
| 100252 - ENG-Centennial Drive-2 Lane Rd. | 4,329,695 | - | 11,518,052 | 7,188,357 | ECD Q3 2022 |
| 100253 - ENG-CWD 2 Lane Rd East of Sydenham (EA/Land) | 731,783 | - | 1,248,480 | 516,697 | ECD Q4 2022 |
| 100287 - ENG-Anglin Bay Seawall | 36,816 | - | 175,000 | 138,184 | ECD Q2 2022 |
| 200240 - ENG-Bath Road Sidewalk | - | - | 200,000 | 200,000 | ECD Q3 2021 |
| 200336 - ENG-Community Park West Village (700 Gardiners Rd) | 3,230 | 1,397,864 | 1,516,000 | 114,906 | ECD Q4 2022 |
| 200476 - ENG-Waterfront Master Plan | 929,962 | 634,715 | 9,700,612 | 8,135,935 | ECD Q4 2023 |
| 200478 - ENG-New Parks - Internal Costs | 135,267 | - | 159,573 | 24,306 | |
| 200479 - ENG-New Parks - 671 Brock St. | 490,249 | - | 600,000 | 109,751 | ECD Q2 2022 |

| Project Number and Description | Actuals | Commitments | Budget | Variance | Comments |
|--|-------------------|--------------------|--------------------|-------------------|-----------------|
| 200480 - ENG-New Parks - Midland Park Phase 4 | 220,921 | 16,538 | 245,000 | 7,541 | |
| 200658 - ENG-New Parks | 151,851 | 67,811 | 5,488,010 | 5,268,348 | ECD Q4 2023 |
| 200692 - ENG-Engineering Capital Program - unallocated | 445,181 | 321,201 | 2,509,345 | 1,742,963 | ECD Q1 2023 |
| 200705 - ENG-Waterfront Master Plan - Morton Way | 471,311 | 2,260,965 | 3,677,941 | 945,665 | ECD Q4 2023 |
| Total Engineering - Projects | 64,527,164 | 6,683,883 | 107,272,052 | 36,061,005 | |
| Total Engineering | 80,059,054 | 9,567,169 | 162,816,669 | 73,190,446 | |

Community Services

Planning Services - Projects

| | | | | | |
|--|---------|---------|---------|---------|-------------|
| 100027 - PLD-Zoning Bylaw Consolidation | 751,309 | 1,994 | 886,100 | 132,797 | ECD Q1 2022 |
| 100030 - PLD-Detailed Planning Study | 267,233 | 4,077 | 271,310 | 0 | |
| 100037 - PLD-North King's Town Secondary Plan | 676,917 | 147,645 | 881,000 | 56,438 | |
| 100109 - PLD-Clogg's Road/Creekford Secondary | 213,412 | - | 250,000 | 36,588 | |
| 100110 - PLD-Urban Growth Strategy Update | 218,019 | 9,062 | 300,000 | 72,919 | |
| 100140 - PLD-Planning, Building & Licensing Furnishings | 7,188 | - | 30,000 | 22,812 | |
| 200045 - PLD-Heritage, Miscellaneous Studies/ Education | 99,562 | - | 110,000 | 10,438 | |
| 200097 - PLD-Central Kingston Growth and Infill Strategy | 360,867 | 19,184 | 402,028 | 21,977 | |
| 200107 - PLD-Princess Street | 64,973 | - | 108,000 | 43,027 | |
| 200365 - PLD-River Park/Stirling Bridge | 80,664 | - | 101,654 | 20,990 | |
| 200463 - PLD-Secondary Planning Studies | 331,535 | - | 450,000 | 118,465 | ECD Q4 2021 |
| 200466 - PLD-Heritage Property Designation Updates | 13,033 | - | 53,917 | 40,885 | |

| Project Number and Description | Actuals | Commitments | Budget | Variance | Comments |
|---|------------------|--------------------|------------------|------------------|-----------------|
| 200467 - PLD-Development Review/Land Management | - | 23,405 | 132,171 | 108,767 | ECD Q4 2023 |
| 200468 - PLD-Project Costs/Long Term Plan | 239,876 | 42,799 | 540,364 | 257,690 | ECD Q2 2022 |
| 200831 - PLD-Policy Planning Studies | 10,349 | 39,513 | 350,000 | 300,138 | ECD Q4 2022 |
| 200832 - PLD-FME Project (GIS) | 4,884 | - | 15,000 | 10,116 | |
| 200833 - PLD-ArcGISUrban | - | - | 11,000 | 11,000 | |
| Total Planning Services | 3,339,822 | 287,679 | 4,892,546 | 1,265,046 | |
| Building & Enforcement Services - Asset Management Envelopes | | | | | |
| 100133 - BEN-Building Hardware | 2,009 | - | 80,000 | 77,991 | |
| 200835 - BEN-Furnishings | - | - | 10,000 | 10,000 | |
| Total Building & Enforcement Services - Asset Management Envelopes | 2,009 | - | 90,000 | 87,991 | |
| Building & Enforcement Services - Projects | | | | | |
| 200470 - BEN-Migration from Beanstream to Paymentus | 687 | - | 34,626 | 33,940 | |
| 200834 - BEN-Accela Licensing and Code Enforcement | - | - | 200,000 | 200,000 | ECD Q4 2023 |
| Total Building & Enforcement Services - Projects | 687 | - | 234,626 | 233,940 | |
| Total Building & Enforcement Services | 2,696 | - | 324,627 | 321,931 | |
| Rideaucrest - Asset Management Envelopes | | | | | |
| 100080 - LTC-Donations, Capital Expenditures | 55,444 | - | 222,000 | 166,556 | |
| 100209 - LTC-Rideaucrest Home-Facility | 2,286,412 | 523,243 | 3,258,243 | 448,588 | |
| Total Rideaucrest | 2,341,856 | 523,243 | 3,480,243 | 615,144 | |

| Project Number and Description | Actuals | Commitments | Budget | Variance | Comments |
|---|--------------------|--------------------|--------------------|-------------------|-----------------|
| Business, Environment & Projects | | | | | |
| Major Projects Office - Projects | | | | | |
| 100070 - MPO-Strategic Properties & Divestiture | - | - | 500,000 | 500,000 | Ongoing |
| 100245 - MPO-Highway 15 Gore Road Intersection to Lasalle School | 1,577,991 | 28,544 | 7,647,761 | 6,041,226 | ECD 2023 |
| 200100 - MPO-Third Crossing of the Cataraqui River | 113,754,638 | 176,411 | 180,000,001 | 66,068,952 | ECD 2023 |
| Total Major Projects Office | 115,332,630 | 204,954 | 188,147,762 | 72,610,178 | |
| Real Estate & Environmental Initiatives - Asset Management Envelopes | | | | | |
| 100320 - REE-Land Acquisition & Demolition Envelope | 1,197,147 | 4,605 | 1,250,000 | 48,249 | |
| 200496 - REE-Employment Land Acquisition | 674,828 | - | 1,200,000 | 525,172 | |
| Total Real Estate & Environmental Initiatives - Asset Management Envelopes | 1,871,975 | 4,605 | 2,450,000 | 573,421 | |
| Real Estate & Environmental Initiatives - Projects | | | | | |
| 100138 - REE-9 North Street (Old Imperial Oil Building) | 45,487 | - | 100,001 | 54,514 | |
| 100142 - REE-Federal Divestitures | 66,366 | - | 250,000 | 183,634 | Ongoing |
| 100266 - REE-Brownfield Remediation Project | 349,254 | 80,196 | 455,400 | 25,951 | |
| 100281 - REE-Kingston East Landfill Closure | 283,218 | - | 435,000 | 151,782 | ECD Q3 2021 |
| 100314 - REE-Belle Island Stabilization | - | - | 50,000 | 50,000 | |
| 100317 - REE-McAdoos Landfill Capital Repairs | - | - | 50,000 | 50,000 | |
| 100324 - REE-Employment Land Servicing | 4,262,432 | - | 6,043,445 | 1,781,014 | ECD Q4 2022 |
| 100325 - REE-Strategic Property Land Development | 416,910 | - | 552,839 | 135,929 | ECD Q4 2021 |
| 200165 - REE-EV Strategy | 713,916 | 102 | 796,000 | 81,982 | |

| Project Number and Description | Actuals | Commitments | Budget | Variance | Comments |
|---|------------------|--------------------|-------------------|-------------------|-----------------|
| 200170 - REE-Municipal Property Environmental Remediation | 867 | - | 155,000 | 154,133 | ECD Q4 2022 |
| 200322 - REE-Employment Land Agreement | 107,232 | 185,167 | 300,000 | 7,602 | |
| 200493 - REE-Strategic Property Land Development | 445 | 15,875 | 250,000 | 233,680 | ECD Q4 2022 |
| 200494 - REE-Rural Industrial Study | 58,003 | - | 100,000 | 41,997 | |
| 200497 - REE-DT Coal Tar Groundwater Monitoring | 6,318 | - | 65,000 | 58,682 | |
| 200498 - REE-Belle Park Landfill | 41,899 | - | 151,863 | 109,964 | Ongoing |
| 200499 - REE-EMP Remediation and Monitoring | 4,892 | - | 40,000 | 35,108 | |
| 200500 - REE-TESS Facility Construction | 30,438 | 3,183 | 500,000 | 466,380 | ECD Q4 2022 |
| Total Real Estate & Environmental Initiatives - Projects | 6,387,678 | 284,521 | 10,294,549 | 3,622,350 | |
| Total Real Estate & Environmental Initiatives | 8,259,653 | 289,126 | 12,744,549 | 4,195,771 | |
| Climate Leadership Division - Projects | | | | | |
| 200604 - CLD-Climate Change Management Strategy | 173,662 | - | 250,000 | 76,338 | |
| 200649 - CLD-Green House Gas Inventory and Initiative Development | 57,776 | 10,176 | 75,000 | 7,048 | |
| 200811 - CLD-Climate Leadership Priorities Implementation | 10,292 | - | 150,000 | 139,708 | ECD Q4 2021 |
| 200812 - CLD-Kingston Home Energy Retrofit Program | - | - | 18,275,000 | 18,275,000 | Ongoing |
| Total Climate Leadership Division | 241,730 | 10,176 | 18,750,000 | 18,498,094 | |
| Cultural Services - Asset Management Envelopes | | | | | |
| 100174 - CUL-Grand Theatre Functional Capital | 387,772 | - | 441,813 | 54,042 | |
| 100195 - CUL-Cultural Tourism | 114,555 | - | 194,094 | 79,539 | |
| 100295 - CUL-Programs & Policy - Culture | 56,245 | - | 374,577 | 318,332 | |
| 100297 - CUL-JK Tett Centre Envelope | 23,307 | - | 117,200 | 93,893 | |
| 100301 - CUL-Cultural Heritage (Interpretation) | 194,415 | - | 221,056 | 26,641 | |
| 200490 - CUL-Cultural Heritage | 179,904 | 104,768 | 682,711 | 398,040 | |

| Project Number and Description | Actuals | Commitments | Budget | Variance | Comments |
|---|-------------------------|-----------------------|-------------------------|-------------------------|-----------------|
| 200491 - CUL-Cultural Arts Programs | 163,696 | - | 293,633 | 129,937 | |
| 200492 - CUL-Grand Theatre Functional Capital | 122,430 | 72,689 | 473,246 | 278,126 | |
| Total Cultural Services - Asset Management Envelopes | <u>1,242,324</u> | <u>177,457</u> | <u>2,798,331</u> | <u>1,378,550</u> | |
| Cultural Services - Projects | | | | | |
| 100296 - CUL-Digital Strategy | 58,648 | - | 100,000 | 41,353 | |
| 100305 - CUL-Museum Review-MWM, PHSM & CH | 16,454 | - | 100,000 | 83,546 | |
| 100311 - CUL-Public Art Program (KCP) | 284,485 | 52,243 | 688,127 | 351,399 | ECD 2022 |
| 100313 - CUL-City Hall Exhibit Development | 67,470 | - | 268,397 | 200,927 | ECD 2022 |
| 200290 - CUL-Downtown Gateway & Princess Street Improvements | 148,589 | 310 | 310,106 | 161,207 | ECD 2021 |
| 200292 - CUL-Engage for Change | 157,726 | 10,176 | 350,000 | 182,099 | ECD 2022 |
| 200489 - CUL-First Capital Place | 49,393 | - | 75,000 | 25,608 | |
| Total Cultural Services - Projects | <u>782,764</u> | <u>62,729</u> | <u>1,891,631</u> | <u>1,046,138</u> | |
| Total Cultural Services | <u>2,025,087</u> | <u>240,186</u> | <u>4,689,962</u> | <u>2,424,688</u> | |
| Recreation & Leisure Services - Asset Management Envelopes | | | | | |
| 200481 - REC-Community Facilities | 154,003 | - | 596,091 | 442,088 | |
| 200482 - REC-Leon's Centre - Facilities | 949,376 | - | 970,000 | 20,624 | |
| 200483 - REC-Recreation Facilities | 214,170 | 1,192 | 347,708 | 132,345 | |
| 200484 - REC-Aquatic Facilities | 341,594 | 3,355 | 571,510 | 226,561 | |
| 200485 - REC-Arena Facilities | 1,265,069 | 212,198 | 3,455,953 | 1,978,687 | |
| 200486 - REC-Market Square | 60,358 | 1,204 | 162,125 | 100,563 | |

| Project Number and Description | Actuals | Commitments | Budget | Variance | Comments |
|--|--------------------------|-------------------------|--------------------------|-------------------------|-----------------|
| 200487 - REC-Marina Facilities | 228,643 | 5,372 | 514,430 | 280,415 | |
| 200488 - REC-Portsmouth Olympic Harbour | 159,009 | 21,205 | 603,724 | 423,510 | |
| 200653 - REC-Crawford Wharf | 641 | - | 25,000 | 24,359 | |
| Total Recreation & Leisure Services - Asset Management Envelopes | <u>3,372,864</u> | <u>244,526</u> | <u>7,246,541</u> | <u>3,629,151</u> | |
| Recreation & Leisure Services - Projects | | | | | |
| 100071 - REC-East Kingston Community Centre, 15 Grenadier Drive | 8,228,724 | 337,811 | 13,660,000 | 5,093,465 | ECD Q4 2021 |
| Total Recreation & Leisure Services - Projects | <u>8,228,724</u> | <u>337,811</u> | <u>13,660,000</u> | <u>5,093,465</u> | |
| Total Recreation & Leisure Services | <u>11,601,588</u> | <u>582,337</u> | <u>20,906,541</u> | <u>8,722,617</u> | |
| Corporate Services | | | | | |
| Fire & Rescue - Asset Management Envelopes | | | | | |
| 100098 - FRE-911 Telephone Service | 36,059 | - | 109,085 | 73,026 | |
| 100100 - FRE-Communications Centre | 101,407 | 111 | 202,300 | 100,782 | |
| 100102 - FRE-Headquarters & Stations Capital | 1,223,842 | 3,760 | 1,404,000 | 176,398 | |
| 100104 - FRE-Response Vehicles - Replace/Refurbish | 5,774,014 | 1,241,472 | 7,804,960 | 789,474 | |
| 100106 - FRE-Emergency Preparedness | 194,101 | 43,683 | 240,129 | 2,346 | |
| 100111 - FRE-Planning/Studies | 138,546 | 17,808 | 170,000 | 13,646 | |
| 100256 - FRE-Fire Training Centre/Maintenance Facility Envelope | 459,661 | 29,922 | 500,000 | 10,417 | |
| 200505 - FRE-Mobile Radio & Communications | 377,077 | 421,805 | 1,053,500 | 254,617 | |
| 200507 - FRE-Fire Technology Communications | - | - | 360,000 | 360,000 | |
| 200509 - FRE-Other Equipment | 487,920 | 123,749 | 850,000 | 238,332 | |
| 200657 - FRE-Support Vehicles | - | 87,365 | 175,000 | 87,635 | |
| Total Fire & Rescue - Asset Management Envelopes | <u>8,792,627</u> | <u>1,969,675</u> | <u>12,868,974</u> | <u>2,106,672</u> | |
| Total Fire & Rescue | <u>8,792,627</u> | <u>1,969,675</u> | <u>12,868,974</u> | <u>2,106,672</u> | |

| Project Number and Description | Actuals | Commitments | Budget | Variance | Comments |
|---|----------------|--------------------|---------------|-----------------|-----------------|
| Facilities Management & Construction Services - Asset Management Envelopes | | | | | |
| 100113 - FAC-Designated Substance Management | 242,620 | - | 350,203 | 107,582 | |
| 100117 - FAC-Non-Heritage Capital Envelope | 1,847,408 | 261,852 | 4,224,271 | 2,115,011 | |
| 100120 - FAC-Heritage Capital Envelope | 2,867,447 | 988,061 | 8,162,397 | 4,306,890 | |
| 100121 - FAC-Realty Asset Management | 3,529,476 | 93,840 | 6,519,906 | 2,896,589 | |
| 200574 - FAC-Building Energy Retrofit | 1,337,457 | 130,163 | 2,900,001 | 1,432,381 | Ongoing |
| 200650 - FAC-Rideaucrest Home | 115,697 | 448,331 | 3,975,000 | 3,410,972 | Ongoing |
| 200651 - FAC-KFR Headquarters and Stations | 212,108 | 89,603 | 850,000 | 548,289 | Ongoing |
| 200654 - FAC-Recreation and Leisure Services | 152,921 | 4,292 | 680,000 | 522,787 | Ongoing |
| 200804 - FAC-Non-Heritage Leon's Centre | - | 42,685 | 400,000 | 357,315 | |
| Total Facilities Management & Construction Services - Asset Management Envelopes | 10,305,135 | 2,058,826 | 28,061,778 | 15,697,816 | |
| Facilities Management & Construction Services - Projects | | | | | |
| 100116 - FAC-362 Montreal Street | 6,780 | - | 37,001 | 30,221 | |
| 100122 - FAC-Kingston City Hall | 596,472 | 40,610 | 775,001 | 137,919 | ECD Q4 2021 |
| 100127 - FAC-701 Division Street, Public Works/Fleet Building | 3,823,016 | 332,603 | 4,427,084 | 271,465 | ECD Q1 2022 |
| 100132 - FAC-Visitor Information Office | 140,048 | 13,141 | 156,001 | 2,811 | |
| 100134 - FAC-1211 John Counter Blvd | 238,336 | 1,104 | 301,434 | 61,994 | |
| 100162 - FAC-JK Tett Centre | 788,223 | - | 807,764 | 19,541 | |
| 100168 - FAC-Grand Theatre | 599,203 | 37,482 | 1,455,001 | 818,316 | Ongoing |
| 100293 - FAC-Pump House Steam Museum | 1,562,976 | - | 1,728,181 | 165,205 | ECD Q3 2021 |
| 200168 - FAC-New Fleet Maintenance Garage | 13,527,305 | 3,119,920 | 18,885,000 | 2,237,775 | ECD Q1 2022 |
| 200197 - FAC-Kingston East Library Exp.-Site and Design (2019) | 283,440 | 18,368 | 1,400,000 | 1,098,193 | ECD Q2 2022 |
| 200222 - FAC-UK Service Centre Warehouse, 91 Lappans Lane | - | - | 50,000 | 50,000 | |

| Project Number and Description | Actuals | Commitments | Budget | Variance | Comments |
|--|-------------------|--------------------|-------------------|-------------------|-----------------|
| 200575 - FAC-Regional Fire Training Centre-Design | 2,871,071 | 1,079,166 | 4,350,001 | 399,764 | ECD Q4 2021 |
| 200801 - FAC-Rideaucrest Home Elevators | - | 9,057 | 600,000 | 590,943 | ECD Q1 2022 |
| 200802 - FAC-Public Works Vehicle Storage Facility | - | - | 20,000 | 20,000 | |
| 200803 - FAC-New Creekford Road Building | - | - | 525,000 | 525,000 | ECD Q4 2022 |
| Total Facilities Management & Construction Services - Projects | 24,436,869 | 4,651,450 | 35,517,467 | 6,429,148 | |
| Total Facilities Management & Construction Services | 34,742,004 | 6,710,276 | 63,579,245 | 22,126,964 | |
| Information Systems & Technology - Asset Management Envelopes | | | | | |
| 100198 - IST-City Website Sustainment | 268,814 | 4,884 | 276,125 | 2,426 | |
| 100202 - IST-GIS Sustainment | 331,444 | 94 | 370,113 | 38,575 | |
| 100205 - IST-Networking & Telecommunications | 441,098 | 249 | 522,027 | 80,680 | |
| 100213 - IST-Core Software Services | 667,990 | - | 816,800 | 148,810 | |
| 100220 - IST-DASH Sustainment | 43,812 | 6,091 | 50,000 | 97 | |
| 200173 - IST-Public Facing Sustainment | 359,412 | - | 558,700 | 199,288 | |
| 200511 - IST-Desktop/Laptop Computers | 496,025 | 6,646 | 550,000 | 47,329 | |
| 200513 - IST-Enterprise Resource Management Sustainment | 475,123 | - | 542,240 | 67,117 | |
| 200514 - IST-Public Facing Sustainment | 646,857 | - | 783,092 | 136,235 | |
| 200515 - IST-Information Management | 912,203 | - | 1,270,713 | 358,509 | |
| 200659 - IST-Business Applications | 1,119,628 | - | 2,206,257 | 1,086,629 | |
| 200840 - IST-ICT Infrastructure | 91,009 | 19,315 | 1,748,031 | 1,637,707 | |
| 200841 - IST-Core Capability Sustainment | 154,533 | - | 384,923 | 230,390 | |
| 200842 - IST-Digital Workspace | 51,238 | - | 220,000 | 168,762 | |
| 200843 - IST-Business Applications | 308,886 | - | 1,229,402 | 920,516 | |
| 200844 - IST-Cyber Security | 24,774 | - | 677,779 | 653,005 | |
| 200845 - IST-Digital Service Delivery | 288,660 | - | 1,415,090 | 1,126,430 | |

| Project Number and Description | Actuals | Commitments | Budget | Variance | Comments |
|---|----------------|--------------------|---------------|-----------------|-----------------|
| 200846 - IST-Core Capabilities | - | 1,957 | 246,000 | 244,043 | |
| 200847 - IST-Continuous Improvement & Innovation | 5,521 | - | 375,000 | 369,479 | |
| Total Information Systems & Technology - Asset Management Envelopes | 6,687,028 | 39,237 | 14,242,293 | 7,516,029 | |
| Information Systems & Technology - Projects | | | | | |
| 100201 - IST-GIS Digital Imagery Program | 202,014 | 2,153 | 219,308 | 15,140 | |
| 100204 - IST-Meeting Room Technology | 115,635 | 6,358 | 160,000 | 38,008 | |
| 100212 - IST-Client Services-Technology Sustainment | 49,910 | - | 75,000 | 25,090 | |
| 100215 - IST-Data Centre Upgrades | 274,106 | - | 333,104 | 58,998 | |
| 100217 - IST-Enterprise Applications-HR | 214,619 | 12,211 | 515,000 | 288,170 | Ongoing |
| 100223 - IST-Enterprise Content Management | 494,858 | 28,496 | 700,001 | 176,647 | Ongoing |
| 100224 - IST-Client Services CRM Solution | 1,669,714 | - | 1,700,000 | 30,287 | |
| 200058 - IST-Enterprise Applications-FMS | 4,113,078 | - | 4,239,247 | 126,169 | ECD Q1 2022 |
| 200176 - IST-Spatial Data | 88,134 | - | 100,000 | 11,866 | |
| 200177 - IST-Customer Relationship Management | 577,046 | 1,351 | 750,000 | 171,603 | Ongoing |
| 200340 - IST-Smart City-Broadband Strategy | 96,572 | - | 100,000 | 3,428 | |
| 200516 - IST-Enterprise Applications - FMS | - | - | 400,001 | 400,001 | ECD Q4 2022 |
| 200517 - IST-Enterprise Applications - GIS | 127,104 | - | 369,915 | 242,810 | Ongoing |
| 200518 - IST-Enterprise Point-of-Sale | - | - | 400,000 | 400,000 | ECD Q4 2022 |
| 200519 - IST-Enterprise Content Management | 88,636 | - | 440,000 | 351,365 | ECD Q4 2022 |
| 200520 - IST-Customer Relationship Management (phases) | 268,402 | - | 520,382 | 251,980 | Ongoing |
| 200522 - IST-DASH Improvements (minor\discretionary) | 7,718 | 18,195 | 35,000 | 9,087 | |
| 200523 - IST-Citizen Identity and Access Management | 119,799 | - | 200,000 | 80,202 | |
| 200660 - IST-Financial Management System | 206,698 | - | 3,290,000 | 3,083,302 | ECD Q4 2022 |
| 200661 - IST-Internal Quality\Process Improvement Tech | 25,033 | - | 50,000 | 24,967 | |

| Project Number and Description | Actuals | Commitments | Budget | Variance | Comments |
|---|-------------------|--------------------|-------------------|-------------------|-----------------|
| 200662 - IST-Strategic Projects | 126,673 | 11,588 | 150,000 | 11,739 | |
| 200663 - IST-City Website Redesign | 12,717 | - | 300,000 | 287,284 | ECD Q4 2022 |
| Total Information Systems & Technology - Projects | 8,878,465 | 80,353 | 15,046,960 | 6,088,142 | |
| Total Information Systems & Technology | 15,565,492 | 119,590 | 29,289,253 | 13,604,171 | |

Chief Administrative Officer

Airport - Asset Management Envelopes

| | | | | | |
|--|-----------|-------|-----------|---------|--|
| 100175 - AIR-Capital &/or Land Use Plans | 73,611 | - | 81,537 | 7,926 | |
| 200167 - AIR-Planning/Studies | 26,576 | - | 200,000 | 173,424 | |
| 200171 - AIR-Grounds/Underground/Fencing | 30,645 | 2,400 | 46,100 | 13,055 | |
| 200172 - AIR-Technology/Communications | 1,491,435 | - | 1,520,000 | 28,565 | |
| 200656 - AIR-Runway Rehabilitation | - | - | 250,000 | 250,000 | |
| Total Airport - Asset Management Envelopes | 1,622,267 | 2,400 | 2,097,637 | 472,970 | |

Airport - Projects

| | | | | | |
|---|------------|---------|------------|--------|---------------------------------|
| 100171 - AIR-Passenger Terminal Building | 176,669 | - | 190,000 | 13,331 | |
| 100179 - AIR-Airport Infrastructure Expansion | 15,992,608 | 103,971 | 16,100,000 | 3,421 | Warranty phase - ECD Q4 2021 |

| Project Number and Description | Actuals | Commitments | Budget | Variance | Comments |
|--|-------------------|--------------------|-------------------|-----------------|---------------------------------|
| 200296 - AIR-Airport Building and Runway | 42,791 | - | 135,000 | 92,209 | |
| 200524 - AIR-Airport Infrastructure Expansion | 158,216 | - | 160,000 | 1,784 | Warranty phase - ECD Q4 2021 |
| Total Airport - Projects | 16,370,284 | 103,971 | 16,585,000 | 110,745 | |
| Total Airport | 17,992,551 | 106,371 | 18,682,637 | 583,716 | |
| Housing & Social Services - Projects | | | | | |
| 100088 - HSG-1316 & 1318 Princess Street | 2,550,013 | 9,005 | 11,930,000 | 9,370,982 | ECD Q4 2023 |
| 100092 - HSG-Affordable Housing Capital Subsidy | 215,077 | - | 304,322 | 89,246 | |
| 100094 - HSG-35 Lyons Street | 660,665 | 165,166 | 825,831 | 0 | |
| 100234 - HSG-Investment in Affordable Housing (IAH) | 1,504,992 | 33,888 | 1,538,880 | 0 | |
| 200087 - HSG-Social Housing Seed Funding | 103,686 | - | 250,000 | 146,314 | Ongoing |
| 200199 - HSG-Rideau Heights Regeneration Phase 2 | 221,232 | - | 400,000 | 178,769 | ECD Q4 2021 |
| 200342 - HSG-SIF-20 Cliff Crescent | 833,630 | - | 903,290 | 69,660 | |
| 200343 - HSG-IAH-1 Curtis Crescent | 1,462,208 | 10,286 | 1,550,000 | 77,506 | |
| 200472 - HSG-Affordable Housing Capital Subsidy | 21,388 | - | 1,344,553 | 1,323,165 | Ongoing |
| 200474 - HSG-Town Homes - KFHC Merger | 240,449 | - | 250,000 | 9,551 | |
| 200475 - HSG-Affordable Housing Viability | 60,783 | - | 85,676 | 24,893 | |
| 200541 - SOC-Early ON Capital (M of Educ) | 623,564 | - | 1,037,500 | 413,936 | ECD Q3 2021 |
| 200561 - HSG-27 Wright Cres Redevelopment | 1,369,540 | 966,802 | 2,656,820 | 320,478 | ECD Q1 2022 |
| 200639 - HSG-Canada-Ontario Community Housing Initiative | 304,719 | 61,832 | 1,046,018 | 679,468 | Ongoing |
| 200640 - SOC-MFAP Modernization & Sustainment | - | 50,269 | 100,000 | 49,731 | |
| 200642 - HSG-Social Housing Radon Mitigation | 67,906 | - | 500,000 | 432,094 | ECD Q3 2021 |
| 200665 - HSG-Affordable Units | 74,514 | 7,836 | 1,077,065 | 994,716 | Ongoing |
| 200717 - HSG-1752 Bath Road | - | - | 3,400,000 | 3,400,000 | ECD Q3 2022 |

| Project Number and Description | Actuals | Commitments | Budget | Variance | Comments |
|---|--------------------|--------------------|--------------------|--------------------|---------------------------------------|
| 200727 - HSG-484-Albert Street (Home for Good Program) | - | - | 2,230,000 | 2,230,000 | ECD Q3 2022 |
| 200733 - HSG-113 Lower Union | 2,158,283 | 13,208 | 2,709,397 | 537,906 | ECD Q2 2022 |
| 200763 - HSG-805 Ridley | 2,326,077 | 6,829 | 2,433,275 | 100,370 | ECD Q2 2022 |
| 200814 - HSG-Ontario Priorities Housing Initiative (OPHI) | - | - | 854,025 | 854,025 | Ongoing |
| 200815 - HSG-Housing & Homeless System Consulting | 7,905 | 35,241 | 50,000 | 6,854 | |
| 200817 - SOC-Furnishings - 362 Montreal Street | - | - | 10,000 | 10,000 | |
| Total Housing & Social Services | 14,806,631 | 1,360,362 | 37,486,653 | 21,319,660 | |
| Chief Administrative Officer - Projects | | | | | |
| 100023 - CAO-Immigration/Migration Strategy | 148,350 | - | 150,000 | 1,650 | |
| 200337 - CAO-Dredging Waterlot-1 Queen Street | 66,983 | - | 500,000 | 433,017 | ECD unknown; deferred due to COVID-19 |
| Total Chief Administrative Officer | 215,333 | - | 650,000 | 434,667 | |
| Total Capital Projects | 375,487,690 | 29,275,959 | 723,997,200 | 319,233,551 | |