



**City of Kingston  
Report to Council  
Report Number 21-270**

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**To:** Mayor and Members of Council  
**From:** Desiree Kennedy, Chief Financial Officer & City Treasurer  
**Resource Staff:** Lana Foulds, Director, Financial Services  
Scarlet Eyles, Manager, Financial Planning  
**Date of Meeting:** November 16, 2021  
**Subject:** 2021 Third Quarter Operating Budget & Capital Project Status Report

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**Council Strategic Plan Alignment:**

Theme: Financial measures/budget

Goal: See above

**Executive Summary:**

This report provides a financial status update of the general operating budget and capital works-in-process as at September 30, 2021. Exhibits A through C to the report provide detailed operating budget, actual information and resulting variances.

Operating revenue and expenditure variances reflect expected timing, seasonality, and other operational factors. Results also reflect fiscal impacts resulting from the COVID-19 pandemic. Changes to City services and related loss of revenues continue to put significant pressure on the City's finances. Staff anticipate that fiscal challenges as a result of the pandemic and related reopening activities will continue to impact budget to actual results through the remainder of 2021. With respect to the financial results, departmental revenue and expenditures are on track with the projections previously presented to Council on September 7, 2021 as part of [Report Number 21-204](#), 2021 Second Quarter Operating Budget Report.

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Staff will continue to monitor operating results and, as part of the year end reporting, recommend funding solutions that will manage the 2021 budgetary impacts with the objective of maintaining a balanced budget by year end.

This report also provides Council with an update on the status of capital works in process. Exhibit D provides details of the financing recommendations for capital projects that are complete as well as recommendations for budget amendments to reflect grant funding. Exhibit E provides a summary of the capital works-in-process by department as at September 30, 2021.

**Recommendation:**

**That** Council approve capital budget changes, as outlined in Exhibit D to Report Number 21-270, as well as financing of capital projects or (return of funds) as follows:

<b>Source of Financing (Return of Funds):</b>	<b>Amount</b>
Municipal Capital Reserve Fund	\$ (173,086)
Other Reserve Funds and Reserves:	
Technology Reserve Fund	\$ (6,188)
Working Fund Reserve	<u>(3,428)</u> (9,616)
Grant revenues:	
Regional Air Transportation Initiative (RATI)	\$ 165,000
Canada-Ontario Community Housing Initiative Funding	<u>184,015</u> <u>349,015</u>
<b>Total Sources of Funding (Return of Funds)</b>	<b><u>\$ 166,313</u></b>

**That** Council approve an increase of \$6.3M as described in Report Number 21-270 to the existing Cataraqui Bay Wastewater Treatment Plant Utilities Kingston capital project to be funded \$2,520,000 from utility reserve funds reallocated from existing utility capital budgets and \$3,780,000 from the Development Charges Reserve Fund; and

**That** Council delegate authority to the Chief Financial Officer & City Treasurer to implement various measures as part of the fiscal year-end reporting process that will maximize provincial funding and minimize the impacts of the pandemic on city operating budgets and long-term municipal funds.

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**Authorizing Signatures:**

ORIGINAL SIGNED BY CHIEF FINANCIAL  
OFFICER & CITY TREASURER

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**Desiree Kennedy, Chief  
Financial Officer & City  
Treasurer**

ORIGINAL SIGNED BY CHIEF  
ADMINISTRATIVE OFFICER

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**Lanie Hurdle, Chief  
Administrative Officer**

**Consultation with the following Members of the Corporate Management Team:**

Paige Agnew, Commissioner, Community Services

Craig Desjardins, Acting Commissioner, Corporate Services

Peter Huigenbos, Commissioner, Business, Environment & Projects

Brad Joyce, Commissioner, Transportation & Public Works

Jim Keech, President & CEO, Utilities Kingston

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**Options/Discussion:**

This report provides a financial status update of the general operating budget and capital project status as at September 30, 2021, supported by the detail in Exhibits A through C. Actual operating revenue and expenditure information, as reported, has been considered in developing the 2022 draft operating budget estimates.

Supported by the detail in Exhibit D, this report also includes financing recommendations for completed capital projects. These recommendations include reallocations and amendments to previously approved capital budgets and related funding in order to ensure that appropriate tracking and monitoring processes are maintained.

A copy of the capital works in progress listing as of September 30, 2021 is included as Exhibit E to this report. These works in progress include all previously approved projects that are not yet complete and closed. The 2022 draft capital budget requests will reflect the availability of these funds as well as consideration for the capacity of departments to complete the work.

**Third Quarter Operating Budget Status**

Three operating exhibits are attached, reported by group, and summarized by department. Board and agency transfers and municipal utilities are summarized as well. Exhibit A reflects the net operating information (revenues less expenditures) at the end of the third fiscal quarter. Exhibits B and C reflect gross revenues and gross expenditures respectively. A variance column is provided for reference purposes and generally reflects the amount of revenues to be generated or expenditures to be spent over the balance of the year. The actual to budget percent column provides a comparative indicator of the proportion of the annualized budget that has been spent or received to date.

The financial results detailed in the exhibits to this report include the financial impacts of the pandemic to revenues and expenditures to September 30, 2021. Changes to City services and loss of service revenues because of unexpected pandemic lockdowns early in the year continue to put pressure on the City's fiscal circumstances. The 2021 budget estimates assumed that municipal services would be provided at a restricted capacity based on anticipated pandemic circumstances and region status. For the first part of the year, the City was subject to unanticipated emergency lockdowns resulting in service closures and/or reduced service levels and corresponding revenue reductions that, in some cases, are greater than originally projected.

Operating results also reflect seasonal and other budget variances normally experienced year to year. The discussion below provides further detail on the actual revenue and expenditure results to September 30, 2021.

**Operating Revenues and Expenditures**

Revenues are tracking at 72% of budget at September 30<sup>th</sup> before taxation revenues, with shortfalls reported for user fee revenues in parking, recreation, airport, and provincial offenses as a result of service level impacts related to COVID-19.

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Additional Safe Restart Funding for the municipal (\$1.8M) and transit (\$1.2M) streams were received subsequent to budget approval which have not been included in the third quarter results.

Operating expenditures were also tracking at approximately 72% of budget at September 30<sup>th</sup>. Cost savings as a result of reductions in direct service costs, fuel, and utility savings, as well as savings realized from staff vacancies and turnover and other discretionary costs across departments, are helping to offset revenue shortfalls to date.

Exhibit C reflects direct cost savings in a number of departments, including Transit, Parking, Recreation, and Airport, where services were reduced or cancelled as a result of unanticipated emergency lockdowns and pandemic restrictions. Operating results also reflect expected seasonal or other timing variances in services such as public works and engineering.

A number of revenue and expenditure variances at September 30<sup>th</sup>, as reflected in the exhibits to this report are summarized below:

- Fuel cost savings of approximately \$650K were realized to the end of September as a result of higher than anticipated reductions in service levels reducing the required fuel volumes. Lower than budgeted fuel prices, primarily in Transit, also contributed to the savings in cost of fuel. It is expected that rising prices and increased volumes in the last quarter of the year will result in a lower cost savings by year end.
- Facilities Management & Construction Services expenditures reflect year-to-date utility savings of \$700K, primarily as result of facility closures and/or reduced operating hours. It is projected that increased facility usage and costs in the last quarter of the year will reduce the level of utility savings by year end.
- Solid Waste revenues for sale of recyclables and sale of garbage bag tags are higher than originally projected, reporting \$1.2M more than budget at the end of September. Actuals to date reflect a strong market for recyclables resulting in increased revenues from the sale of these materials. Projected revenues for the last quarter will be dependent on the volatility of market conditions.
- The Federal Gas Tax allotment of \$7.8M, reported under Fiscal Services, is normally received in two instalments over the year, however this allocation was transferred as a lump sum in May to assist municipalities with cash flow pressures. Subsequent to September 30<sup>th</sup> the city received an additional \$7.5M in one-time funding which was transferred to the reserve fund for future capital use. These funds are shown as a revenue with an offsetting transfer to the Federal Gas Tax Reserve fund in the expenditures.

Council Report Number 21-204 on September 7, 2021 presented a year-end projected loss of revenues of \$8.5M offset by projected expenditure savings at year-end of approximately \$1.7M, prior to the application of provincial pandemic-related funding. Overall, revenue shortfalls at September 30<sup>th</sup> are tracking less than what was previously projected.

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Transit revenues are tracking close to budget at September 30<sup>th</sup>; however, any year-end revenue shortfall will be fully covered by Safe Restart Transit Stream funds. Parking revenue shortfalls are reported at \$2.2M at September 30<sup>th</sup>, higher than originally projected; contributions from the Parking Reserve Fund as well as a significant reduction in operating costs has offset the revenue variance at September 30<sup>th</sup>.

Revenue shortfalls at September 30<sup>th</sup> for recreation (\$1.3M) and airport (\$0.3M) are also higher than previously projected, already tracking close to the year-end projection, and provincial offenses revenue losses are well above the year end projections at \$600K. It is expected that service levels anticipated in the fourth quarter, in particular for recreation, will generate additional revenue and help to recover some of the year-end revenue loss. Additional revenues in solid waste will also help to offset other revenue losses.

While operating expenditures were also tracking at approximately 72% of budget at September 30<sup>th</sup>, expenditure requirements are typically higher in the fourth quarter. Overall cost savings resulting from reductions in direct service costs as well as savings realized from staff vacancies and turnover and other discretionary costs are still projected to offset revenue shortfalls with any residual amount covered by remaining Safe Restart Funds.

Subsequent to the 2021 budget approval, the City received additional Safe Restart funding of approximately \$4.0M from the municipal and transit streams. Similar to 2020, it will be important that the 2021 year-end process considers the best strategy for maximizing the use of these funds to balance the 2021 budget results, to preserve the city's long-term municipal funds for their intended use and, where funds can be carried forward, to address any 2022 budget challenges.

In order to have the necessary flexibility to allocate these funds staff is recommending, similar to 2020, that the Chief Financial Officer & City Treasurer be delegated authority to implement various funding strategies as part of the year-end reporting process that will maximize the provincial funding and minimize the impacts of the pandemic on city operating budgets and long-term municipal funds. These strategies will be reported back to Council as part of the year end reporting process.

Staff will continue to closely monitor operating results, including any ongoing financial impacts of the pandemic, in order to maintain a balanced budget by year-end.

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### Third Quarter Capital Project Status

Financial Services provides information on a quarterly basis on the status of capital works, including completed projects as well as capital works-in-process. The recommendation in this report ensures that the integrity of the budget approval process is maintained by ensuring that any changes to funding as a result of project completion are documented and approved by Council.

The capital project structure is configured to support project close outs for specific departmental strategic projects. Capital envelopes will not be subject to a routine close out process but will be reviewed and balances reported quarterly.

Exhibit D provides details in support of the recommendations for closing and finalizing the financing requirements for completed capital projects, which can result in additional funding or a return of unspent funds to the original approved funding source.

Exhibit D also includes a budget amendment to reflect Provincial grant funding of \$184K received from the Ministry of Municipal Affairs & Housing through the Canada-Ontario Community Housing Initiative Funding program to be applied to social housing initiatives.

A budget amendment is also required to reflect grant funding of \$165K received from the Federal Economic Development Agency through the *Southern Ontario Prosperity Program*, Regional Air Transportation Initiative (RATI). The RATI funding supports businesses and communities in order to have reliable and affordable access to critical regional/local airport and air carrier operations and service. This funding will be applied to the following projects:

- \$80K to be invested in the passenger terminal building including counter upgrades, electronic signage and upgrading the swipe card door access.
- \$85K will provide funding for the new airport master plan, which will allow for a portion of municipal funding previously allocated to this project to be returned to the Municipal Capital Reserve Funds.

This report also includes a budget amendment for the Cataraqui Bay Wastewater Treatment Plant capital project. Utilities Kingston and its general contractor have reached a negotiated settlement agreement on the contractor's action and lien claim against Utilities Kingston and The Corporation of the City of Kingston with respect to this project. Based on the balance remaining in the approved budget, the Cataraqui Bay Wastewater Treatment Plant capital project budget requires an additional \$6.3M to close out the project. As per the original budget funding allocation, 40% of this amount, or \$2,520,000, will be funded from the utility reserve funds, however there are sufficient funds available to be reallocated from other existing utility capital budgets. The remaining 60%, or \$3,780,000, will be funded from the Development Charges Reserve Fund in accordance with the Development Charges Background Study.

Exhibit E to this report provides information on the capital works-in-process as at September 30, 2021, including information on approved expenditure budgets and actual costs to date.

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**Existing Policy/By-Law:**

[By-Law Number 2021-33, A By-Law to Approve the 2021 General Municipal Operating Budget](#)

Capital budget by-laws for all years up to and including 2021 with capital budget amendments as approved by Council.

**Notice Provisions:**

None

**Accessibility Considerations:**

The City's [Accessibility Standards Policy](#) indicates that the City of Kingston shall, upon request, and in consultation with the person making the request, provide or make arrangements to provide accessible formats and communication supports for persons with disabilities.

**Financial Considerations:**

Comments are contained within the Options/ Discussion section of this report and in the exhibits attached.

Recommendations on specific capital funding sources or return of funds are in accordance with the intent of the original budget approved sources of financing. It is appropriate to close capital projects once complete and remove them from the regular reports for capital works in process.

**Contacts:**

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**Other City of Kingston Staff Consulted:**

Randy Murphy, Chief Financial Officer, Utilities Kingston

Laura Deak, Manager of Finance, Utilities Kingston

**Exhibits Attached:**

Exhibit A - Net Operating as at September 30, 2021

Exhibit B - Gross Revenue as at September 30, 2021

Exhibit C - Gross Expenditures as at September 30, 2021



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Exhibit D - Closed Capital Projects and Budget Consolidations as at September 30, 2021

Exhibit E - Capital Works in Process as at September 30, 2021

<b>City of Kingston Net Operating as at September 30, 202</b>	<b>Actuals Year to Date</b>	<b>Annual Budget</b>	<b>Variance \$</b>	<b>YTD=75% Actual to Budget %</b>
Transit Services	13,187,749	17,583,	4,395,917	75.00%
Corporate Asset Management & Fleet	78,481	225,	146,711	34.85%
Transportation Services	1,887,443	3,099,	1,212,296	60.89%
Engineering Services	387,576	778,	390,902	49.79%
Public Works Services	15,581,028	24,026,	8,445,143	64.85%
Solid Waste Services	5,227,592	9,766,	4,538,706	53.53%
<b>Transportation &amp; Public Works</b>	<b>36,349,868</b>	<b>55,479,</b>	<b>19,129,676</b>	<b>65.52%</b>
Heritage Services	1,375,669	1,884,	508,836	73.00%
Planning Services	697,549	1,155,	457,519	60.39%
Building & Enforcement	954,405	1,315,	361,374	72.54%
Residential Long Term Care	4,214,108	6,011,	1,797,193	70.10%
Commissioner's Office	174,672	245,	70,917	71.12%
<b>Community Services</b>	<b>7,416,403</b>	<b>10,612,</b>	<b>3,195,839</b>	<b>69.89%</b>
Business, Real Estate & Environment	484,420	788,	304,425	61.41%
Recreation & Leisure Services	7,091,758	8,501,	1,409,778	83.42%
Arts & Culture Services	1,817,588	2,475,	658,307	73.41%
Climate Leadership Division	226,796	339,	113,004	66.74%
Commissioner's Office	245,496	317,	71,504	77.44%
<b>Business, Environment, &amp; Projects</b>	<b>9,866,058</b>	<b>12,423,</b>	<b>2,557,018</b>	<b>79.42%</b>

<b>City of Kingston Net Operating as at September 30, 2021</b>	<b>Actuals Year to Date</b>	<b>Annual Budget</b>	<b>Variance \$</b>	<b>YTD=75% Actual to Budget %</b>
Legal Services	957,718	1,473,530	515,812	64.99%
Office of the City Clerk	1,195,673	1,860,986	665,313	64.25%
Facilities Management & Construction Services	1,820,198	3,838,487	2,018,289	47.42%
Communications & Customer Experience	1,657,866	2,706,269	1,048,403	61.26%
Information Systems & Technology	2,692,080	4,211,422	1,519,342	63.92%
Fire & Rescue	18,901,413	26,023,752	7,122,339	72.63%
Human Resources & Organization Development	2,068,849	3,177,981	1,109,132	65.10%
Commissioner's Office	170,777	271,481	100,704	62.91%
<b>Corporate Services</b>	<b>29,464,574</b>	<b>43,563,908</b>	<b>14,099,334</b>	<b>67.64%</b>
Airport	545,231	699,038	153,807	78.00%
Housing & Social Services	12,291,876	17,327,548	5,035,672	70.94%
Mayor, Council, & CAO	1,421,423	1,970,227	548,804	72.15%
Financial Services	1,249,565	1,926,060	676,495	64.88%
<b>Finance &amp; Administration</b>	<b>15,508,095</b>	<b>21,922,873</b>	<b>6,414,778</b>	<b>70.74%</b>
Agency Transfers	50,505,319	66,358,429	15,853,110	76.11%
Fiscal Services & Capital Levy	33,266,376	43,054,443	9,788,067	77.27%
<b>Agency and Board Transfers &amp; Fiscal Servi</b>	<b>83,771,695</b>	<b>109,412,872</b>	<b>25,641,177</b>	<b>76.56%</b>
<b>Sub-Total</b>	<b>182,376,693</b>	<b>253,414,515</b>	<b>71,037,822</b>	<b>71.97%</b>
<b>Taxation Revenue</b>	<b>(252,108,983)</b>	<b>(253,414,516)</b>	<b>(1,305,533)</b>	<b>99.48%</b>
<b>Total Net Operating - Municipal Operations</b>	<b>(69,732,289)</b>	<b>-</b>	<b>\$ 69,732,289</b>	

<b>City of Kingston Net Operating as at September 30, 2021</b>	<b>Actuals Year to Date</b>	<b>Annual Budget</b>	<b>Variance \$</b>	<b>YTD=75% Actual to Budget %</b>
Water	(3,254,723)	-	3,254,723	
Wastewater	(3,655,758)	-	3,655,758	
Gas	(971,363)	-	971,363	
Appliance Rental	(208,854)	-	208,854	
<b>Total Net Operating - Municipal Utilits</b>	<b>\$ (8,090,698)</b>	<b>-</b>	<b>\$ 8,090,698</b>	
<b>Total Net Operating</b>	<b>\$ (77,822,987)</b>	<b>-</b>	<b>\$ 77,822,987</b>	

<b>City of Kingston Gross Revenue as at September 30, 202</b>	<b>Actuals Year to Date</b>	<b>Annual Budget</b>	<b>Variance \$</b>	<b>YTD=75% Actual to Budget %</b>
Transit Services	(7,927,104)	(11,594,508)	(3,667,404)	68.37%
Corporate Asset Management & Fleet	(60,955)	-	60,955	0.00%
Transportation Services	(6,020,832)	(10,171,920)	(4,151,088)	59.19%
Engineering Services	(18,018)	-	18,018	0.00%
Public Works Services	(297,113)	(704,339)	(407,226)	42.18%
Solid Waste Services	(3,830,624)	(3,428,626)	401,998	111.72%
<b>Transportation &amp; Public Works</b>	<b>(18,154,646)</b>	<b>(25,899,393)</b>	<b>(7,744,747)</b>	<b>70.10%</b>
Heritage Services	(95,915)	(210,885)	(114,970)	45.48%
Planning Services	(735,003)	(1,020,875)	(285,872)	72.00%
Building & Enforcement	(3,674,594)	(4,888,226)	(1,213,632)	75.17%
Residential Long Term Care	(9,801,106)	(12,842,918)	(3,041,812)	76.32%
<b>Community Services</b>	<b>(14,306,618)</b>	<b>(18,962,904)</b>	<b>(4,656,286)</b>	<b>75.45%</b>
Major Projects	(311,299)	(425,082)	(113,783)	73.23%
Business, Real Estate & Environment	(110,398)	(262,154)	(151,756)	42.11%
Recreation & Leisure Services	(2,746,606)	(5,291,818)	(2,545,212)	51.90%
Arts & Culture Services	(89,171)	(241,325)	(152,154)	36.95%
<b>Business, Environment, &amp; Projects</b>	<b>(3,257,474)</b>	<b>(6,220,379)</b>	<b>(2,962,905)</b>	<b>52.37%</b>

<b>City of Kingston Gross Revenue as at September 30, 2021</b>	<b>Actuals Year to Date</b>	<b>Annual Budget</b>	<b>Variance \$</b>	<b>YTD=75% Actual to Budget %</b>
Legal Services	(891,805)	(2,021,455)	(1,129,650)	44.12%
Office of the City Clerk	(93,455)	(129,049)	(35,594)	72.42%
Facilities Management & Construction Services	(2,361,541)	(3,322,127)	(960,586)	71.09%
Communications & Customer Experience	(860,347)	(1,140,461)	(280,114)	75.44%
Information Systems & Technology	(861,874)	(1,174,611)	(312,737)	73.38%
Fire & Rescue	(542,366)	(666,266)	(123,900)	81.40%
Human Resources & Organization Development	(172,271)	(386,695)	(214,424)	44.55%
<b>Corporate Services</b>	<b>(5,783,659)</b>	<b>(8,840,664)</b>	<b>(3,057,005)</b>	<b>65.42%</b>
Airport	(389,541)	(948,972)	(559,431)	41.05%
Housing & Social Services	(36,625,748)	(61,304,510)	(24,678,762)	59.74%
Mayor, Council, & CAO	(1,037,624)	(905,846)	131,778	114.55%
Financial Services	(899,559)	(1,312,610)	(413,051)	68.53%
<b>Finance &amp; Administration</b>	<b>(38,952,472)</b>	<b>(64,471,938)</b>	<b>(25,519,466)</b>	<b>60.42%</b>
Agency Transfers	(386,104)	(784,834)	(398,730)	49.20%
Fiscal Services & Capital Levy	(18,415,898)	(11,879,251)	6,536,647	155.03%
<b>Agency and Board Transfers &amp; Fiscal Servi</b>	<b>(18,802,002)</b>	<b>(12,664,085)</b>	<b>6,137,917</b>	<b>148.47%</b>
<b>Sub-Total</b>	<b>(99,256,871)</b>	<b>(137,059,363)</b>	<b>(37,802,492)</b>	<b>72.42%</b>
<b>Taxation Revenue</b>	<b>(255,782,841)</b>	<b>(258,647,555)</b>	<b>(2,864,714)</b>	<b>98.89%</b>
<b>Total</b>	<b>(355,039,712)</b>	<b>(395,706,918)</b>	<b>(40,667,206)</b>	<b>89.72%</b>

<b>City of Kingston Gross Revenue as at September 30, 2021</b>	<b>Actuals Year to Date</b>	<b>Annual Budget</b>	<b>Variance \$</b>	<b>YTD=75% Actual to Budget %</b>
Water	(24,719,824)	(31,112,000)	(6,392,176)	79.45%
Wastewater	(28,612,874)	(36,200,000)	(7,587,126)	79.04%
Gas	(15,556,415)	(34,925,000)	(19,368,585)	44.54%
Appliance Rental	(2,468,304)	(3,080,000)	(611,696)	80.14%
<b>Municipal Utilities</b>	<b>(71,357,417)</b>	<b>(105,317,000)</b>	<b>(33,959,583)</b>	<b>67.75%</b>
<b>Total Gross Revenue</b>	<b>\$ (426,397,129)</b>	<b>\$ (501,023,918)</b>	<b>\$ (74,626,789)</b>	<b>85.11%</b>

<b>City of Kingston Gross Expenditures as at September 30, 202</b>	<b>Actuals Year to Date</b>	<b>Annual Budget</b>	<b>Variance \$</b>	<b>YTD=75% Actual to Budget %</b>
Transit Services	21,114,	29,178,	8,063,321	72.37%
Corporate Asset Management & Fleet	139,	225,	85,756	61.92%
Transportation Services	7,908,	13,271,	5,363,384	59.59%
Engineering Services	405,	778,	372,884	52.10%
Public Works Services	15,878,	24,730,	8,852,369	64.20%
Solid Waste Services	9,058,	13,194,	4,136,708	68.65%
<b>Transportation &amp; Public Works</b>	<b>54,504,</b>	<b>81,378,</b>	<b>26,874,422</b>	<b>66.98%</b>
Heritage Services	1,471,	2,095,	623,806	70.23%
Planning Services	1,432,	2,175,	743,391	65.84%
Building & Enforcement	4,628,	6,204,	1,575,006	74.61%
Residential Long Term Care	14,015,	18,854,	4,839,005	74.33%
Commissioner's Office	174,	245,	70,917	71.12%
<b>Community Services</b>	<b>21,723,</b>	<b>29,575,</b>	<b>7,852,125</b>	<b>73.45%</b>
Major Projects	311,	425,	113,783	73.23%
Business, Real Estate & Environment	594,	1,050,	456,181	56.60%
Recreation & Leisure Services	9,838,	13,793,	3,954,990	71.33%
Arts & Culture Services	1,906,	2,717,	810,461	70.17%
Climate Leadership Division	226,	339,	113,004	66.74%
Commissioner's Office	245,	317,	71,504	77.44%
<b>Business, Environment, &amp; Projects</b>	<b>13,123,</b>	<b>18,643,</b>	<b>5,519,923</b>	<b>70.39%</b>



<b>City of Kingston Gross Expenditures as at September 30, 2021</b>	<b>Actuals Year to Date</b>	<b>Annual Budget</b>	<b>Variance \$</b>	<b>YTD=75% Actual to Budget %</b>
Legal Services	1,849,	3,494,	1,645,462	52.92%
Office of the City Clerk	1,289,	1,990,	700,907	64.78%
Facilities Management & Construction Services	4,181,	7,160,	2,978,875	58.40%
Communications & Customer Experience	2,518,	3,846,	1,328,517	65.46%
Information Systems & Technology	3,553,	5,386,	1,832,079	65.98%
Fire & Rescue	19,443,	26,690,	7,246,239	72.85%
Human Resources & Organization Development	2,241,	3,564,	1,323,556	62.87%
Commissioner's Office	170,	271,	100,704	62.91%
<b>Corporate Services</b>	<b>35,248,</b>	<b>52,404,</b>	<b>17,156,339</b>	<b>67.26%</b>
Airport	934,	1,648,	713,238	56.72%
Housing & Social Services	48,917,	78,632,	29,714,434	62.21%
Mayor, Council, & CAO	2,459,	2,876,	417,026	85.50%
Financial Services	2,149,	3,238,	1,089,546	66.36%
<b>Finance &amp; Administration</b>	<b>54,460,</b>	<b>86,394,</b>	<b>31,934,244</b>	<b>63.04%</b>
Agency Transfers	50,891,	67,143,	16,251,841	75.80%
Fiscal Services & Capital Levy	51,682,	54,933,	3,251,420	94.08%
<b>Agency and Board Transfers &amp; Fiscal Services</b>	<b>102,573,</b>	<b>122,076,</b>	<b>19,503,261</b>	<b>84.02%</b>
<b>Sub-Total</b>	<b>281,633,</b>	<b>390,473,</b>	<b>108,840,314</b>	<b>72.13%</b>
<b>Taxation Revenue</b>	<b>3,673,</b>	<b>5,233,</b>	<b>1,559,181</b>	<b>70.21%</b>
<b>Total</b>	<b>285,307,</b>	<b>395,706,</b>	<b>110,399,495</b>	<b>72.10%</b>

<b>City of Kingston</b>				YTD=75%
<b>Gross Expenditures as at September 30, 2021</b>	<b>Actuals</b>	<b>Annual</b>	<b>Variance</b>	<b>Actual to</b>
	<b>Year to Date</b>	<b>Budget</b>	<b>\$</b>	<b>Budget %</b>
Water	21,465,	31,112,	9,646,899	68.99%
Wastewater	24,957,	36,200,	11,242,884	68.94%
Gas	14,585,	34,925,	20,339,948	41.76%
Appliance Rental	2,259,	3,080,	820,550	73.36%
<b>Municipal Utilities</b>	<b>63,266,</b>	<b>105,317,</b>	<b>42,050,281</b>	<b>60.07%</b>
<b>Total Gross Expenditures</b>	<b>\$ 348,574,</b>	<b>\$ 501,023,</b>	<b>\$ 152,449,776</b>	<b>69.57%</b>

**Closed Capital Projects and Budget Adjustments as at September 30, 2021**

Department	Project Number and Description	Actual Expenditures	Budget	Expenditure Variance	Amount to Finance (Amount Returned)	Status	Municipal Capital Reserve Fund	Other Funding	Funding Description	Comments
<b>Closed Capital Projects</b>										
Airport	200524 - AIR-Airport Infrastructure Expansion	158,216	160,000	(1,784)	(1,784)	Close project	(1,784)			
Building & Enforcement Services	200470 - BEN-Migration from Beanstream to Paymentus	687	34,626	(33,939)	(33,939)	Close project	(33,939)	-		Funds no longer required
Housing & Social Services	100094 - HSG-35 Lyons Street	825,831	825,831	-	-	Close project	-	-		Budget fully expended to service provider
Housing & Social Services	100234 - HSG-Investment in Affordable Housing (IAH)	1,538,880	1,538,880	-	-	Close project	-	-		Budget fully expended to service provider
Housing & Social Services	200342 - HSG-SIF-20 Cliff Crescent	853,290	903,290	(50,000)	(50,000)	Close project	(50,000)	-		
Housing & Social Services	200474 - HSG-Town Homes - KFHC Merger	250,000	250,000	-	-	Close project	-	-		
Information Systems & Technology	200340 - IST-Smart City-Broadband Strategy	96,572	100,000	(3,428)	(3,428)	Close project	-	(3,428)	Working Fund Reserve	
Information Systems & Technology	100220 - IST-DASH Sustainment	43,812	50,000	(6,188)	(6,188)	Close project	-	(6,188)	Technology Reserve Fund	
Information Systems & Technology	200058 - IST-Enterprise Applications-FMS	4,239,245	4,239,247	(2)	(2)	Close project	(2)	-		
Information Systems & Technology	200176 - IST-Spatial Data	97,748	100,000	(2,252)	(2,252)	Close project	(2,252)	-		
Transportation Services - Transportation & Traffic	200455 - TRP-Traffic Calming Measures	178,891	179,000	(109)	(109)	Close project	(109)	-		
<b>Sub-Total</b>					<b>(97,702)</b>		<b>(88,086)</b>	<b>(9,616)</b>		

Department	Project Number and Description	Actual Expenditures	Budget	Expenditure Variance	Amount to Finance (Amount Returned)	Status	Municipal Capital Reserve Fund	Other Funding	Funding Description	Comments
<b>Budget Reallocations and Funding Adjustments</b>										
Housing & Social Services	200639 - HSG-Canada-Ontario Community Housing Initiative	653,808	1,046,018	(392,210)	184,015	Budget amendment to reflect Provincial funding	-	184,015	Provincial funding-Ministry of Municipal Affairs and Housing	Additional 2021-22 COCHI funding; revised budget \$1,230,033
Airport	100171 - AIR-Passenger Terminal Building	176,669	190,000	(13,331)	80,000	Budget amendment to reflect grant funding	-	80,000	Grant funding-Federal Economic Development Agency	Regional Air Transportation Initiative (RATI); revised budget \$270,000
Airport	200167 - AIR-Planning/Studies	26,576	200,000	(173,424)	-	Budget amendment to reflect grant funding	(85,000)	85,000	Grant funding-Federal Economic Development Agency	Regional Air Transportation Initiative (RATI)
<b>Sub-Total</b>		-	-	-	<b>264,015</b>	-	<b>(85,000)</b>	<b>349,015</b>		
<b>Total</b>		-	-	-	<b>166,313</b>	-	<b>(173,086)</b>	<b>339,399</b>		

## Summary

### Reserve Funds and Reserves:

Municipal Capital Reserve Fund	(173,086)	-
Working Fund Reserve	-	(3,428)
Technology Reserve Fund	-	(6,188)
<b>Sub-Total</b>	<b>(173,086)</b>	<b>(9,616)</b>
Grants		349,015
<b>Total</b>	<b>(173,086)</b>	<b>339,399</b>

## Capital Works-In-Progress as of September 30, 2021

Project Number and Description	Actuals	Commitments	Budget	Variance	Comments
<b>Agencies &amp; Boards</b>					
<b>Library - Asset Management Envelopes</b>					
100000 - LIB-Branch Revitalization & Renewal (Shared)	137,263	-	375,000	237,737	
100001 - LIB-Shared IT	413,603	-	437,582	23,979	
100002 - LIB-Branch Revitalization & Renewal	152,689	-	200,000	47,311	
100003 - LIB-Facility Repairs	381,905	-	435,224	53,319	
200526 - LIB-Branch Revitalization & Renewal (Un-Shared)	50,776	-	100,000	49,224	
200527 - LIB-Facility Repairs	145,854	22,734	963,000	794,413	
200528 - LIB-Materials for Sight Impaired	10,246	-	20,000	9,754	
200529 - LIB-Shared IT	50,940	-	401,000	350,060	
200531 - LIB-Unshared IS&T	-	-	207,000	207,000	
Total Library - Asset Management Envelopes	1,343,275	22,734	3,138,807	1,772,798	
<b>Library - Projects</b>					
100005 - LIB-Central Branch Renovations	13,751,857	-	13,809,843	57,986	
200805 - LIB-Bishop's House	-	-	250,000	250,000	ECD 2022
200806 - LIB-Kingston Frontenac Public Library Branch Donations	10,176	-	36,385	26,209	
Total Library - Projects	13,762,033	-	14,096,228	334,195	
<b>Total Library</b>	<b>15,105,308</b>	<b>22,734</b>	<b>17,235,035</b>	<b>2,106,993</b>	

Project Number and Description	Actuals	Commitments	Budget	Variance	Comments
<b>Police - Asset Management Envelopes</b>					
100007 - POL-Software	88,985	-	186,300	97,316	
100012 - POL-Radio Project/User Gear & Access	1,344,903	-	1,360,988	16,085	
100015 - POL-Building	276,205	-	322,645	46,440	
100018 - POL-IT Projects	2,091,441	-	2,360,000	268,559	
200533 - POL-IT Projects	1,083,378	-	2,429,000	1,345,622	
200534 - POL-Critical Incident Management Equipment	232,101	-	324,000	91,899	
200532 - POL-Replacement Vehicles	1,205,283	-	1,525,000	319,717	
200535 - POL-Building	92,984	-	250,000	157,016	
Total Police - Asset Management Envelopes	6,415,280	-	8,757,934	2,342,654	
<b>Police - Projects</b>					
100017 - POL-In Car Ticketing	159,848	-	200,000	40,152	
200698 - POL-911 Upgrades	-	-	1,100,000	1,100,000	ECD Q4 2021
Total Police - Projects	159,848	-	1,300,000	1,140,152	
<b>Total Police</b>	<b>6,575,128</b>	<b>-</b>	<b>10,057,934</b>	<b>3,482,806</b>	
<b>Other Agencies - Projects</b>					
100089 - KAS-Facility Upgrades	10,537	-	32,000	21,463	
100316 - FIN-Power Lift Stretcher Project	351,533	-	434,700	83,167	ECD Q3 2022
200539 - KAS-Computer Upgrade	11,212	-	20,000	8,788	
200819 - KAS-Automatic E-mail System	-	-	61,000	61,000	
200820 - KAS-Replacement of KAS Vehicles	-	-	316,300	316,300	ECD Q2 2022
<b>Total Other Agencies</b>	<b>373,282</b>	<b>-</b>	<b>864,000</b>	<b>490,718</b>	

<b>Project Number and Description</b>	<b>Actuals</b>	<b>Commitments</b>	<b>Budget</b>	<b>Variance</b>	<b>Comments</b>
<b>Transportation &amp; Public Works</b>					
<b>Transportation Services - Transportation &amp; Traffic - Asset Management Envelopes</b>					
100050 - TRP-Pathways & Trails	4,654,275	45,528	4,867,256	167,452	
100239 - TRP-Active Transportation	207,497	-	212,428	4,931	
100247 - TRP-Transit Priority Measures	96,620	-	283,404	186,784	
200449 - TRP-City-wide Routes ATMP Infrastructure	72,104	-	592,000	519,896	
200450 - TRP-Neighbourhood Routes ATMP Infrastructure	413,120	-	495,000	81,880	
200451 - TRP-Active Transportation - Pathways & Trails	6,548	45,854	66,000	13,599	
200452 - TRP-Transit Priority Measures	-	-	110,000	110,000	
200453 - TRP-Transportation Data Modelling	343,043	4,691	376,000	28,266	
200456 - TRP-City Wide Intersection & Corridor Improvements	283,493	3,455	662,500	375,553	
200666 - TRP-City-wide Routes ATMP Infrastructure	204,918	7,911	4,588,010	4,375,181	
200667 - TRP-Neighbourhood Routes ATMP Infrastructure	21,424	44,892	2,364,822	2,298,506	
200669 - TRP-Intersections and Pedestrian Crossings	329,935	539,923	3,400,000	2,530,142	
200671 - TRP-Traffic Management General	437,623	6,631	1,709,597	1,265,344	
200672 - TRP-City Wide Intersection and Corridor Improvements	-	-	468,500	468,500	
200673 - TRP-Pathway and Trail Lighting	-	-	3,050,000	3,050,000	
<b>Total Transportation Services - Transportation &amp; Traffic - Asset Management Envelopes</b>	<b>7,070,600</b>	<b>698,885</b>	<b>23,245,519</b>	<b>15,476,035</b>	

<b>Project Number and Description</b>	<b>Actuals</b>	<b>Commitments</b>	<b>Budget</b>	<b>Variance</b>	<b>Comments</b>
<b>Transportation Services - Transportation &amp; Traffic - Projects</b>					
100112 - TRP-Cycling	43,477	1,312	45,000	211	
200268 - TRP-Ontario Municipal Commuter Cycling Program	1,387,443	285,981	1,682,208	8,784	
200576 - TRP-Active Transportation - King St. and Portsmouth Ave.	-	277,792	1,900,000	1,622,208	ECD Q4 2023
200668 - TRP-Policies and Programs	14,883	4,065	455,000	436,053	ECD Q4 2022
200670 - TRP-Transportation Data Modelling and Studies	163,482	125	787,000	623,394	ECD Q4 2022
200674 - TRP-ICIP KIN003 - Centralized Traffic Control and Transportation	89,744	5,180	4,184,900	4,089,977	ECD Q4 2023
200675 - TRP-ICIP KIN004 - Enhanced connections to Kingston Transit Stops	37,500	-	4,808,475	4,770,975	ECD Q4 2027
200677 - TRP-ICIP KIN005 - King Street West at Portsmouth	18,750	-	2,116,356	2,097,606	ECD Q4 2023
200678 - TRP-ICIP KIN006 - Active Transportation/Transit Corridor, Priority, & Active Transportation Enhancement	123,319	1,316	4,087,552	3,962,917	ECD Q4 2026
200679 - TRP-ICIP KIN008 - John Counter Blvd./Montreal Intersection	-	-	9,990,000	9,990,000	ECD Q4 2024
Total Transportation Services - Transportation & Traffic - Projects	1,878,597	575,770	30,056,493	27,602,126	
<b>Total Transportation Services - Transportation &amp; Traffic</b>	<b>8,949,197</b>	<b>1,274,655</b>	<b>53,302,012</b>	<b>43,078,160</b>	
<b>Transportation Services - Parking - Asset Management Envelopes</b>					
100180 - PRK-Planning/Studies	92,234	-	195,000	102,766	
100181 - PRK-Chown	1,018,470	20,761	1,745,846	706,616	
100182 - PRK-Bicycle Parking	59,943	-	160,000	100,057	
100183 - PRK-Technology/Communications - Parking	203,398	-	310,000	106,602	
100184 - PRK-Hanson	2,051,464	37,440	2,480,000	391,096	
100186 - PRK-Surface Lots	233,994	25,514	1,169,553	910,046	
100187 - PRK-Pay & Display-Meters	1,226,317	-	1,611,000	384,683	
100190 - PRK-Robert Bruce	196,592	10,750	680,000	472,658	
100191 - PRK-Parking Enforcement	49,252	-	125,700	76,448	



<b>Project Number and Description</b>	<b>Actuals</b>	<b>Commitments</b>	<b>Budget</b>	<b>Variance</b>	<b>Comments</b>
100310 - PRK-Parking Other Equipment	64,693	-	100,000	35,307	
200457 - PRK-Parking Technology/Communications	-	-	50,000	50,000	
200458 - PRK-Sheraton	-	-	175,000	175,000	
200460 - PRK-Parking Enforcement	-	-	15,500	15,500	
<b>Total Transportation Services - Parking</b>	<b>5,196,357</b>	<b>94,465</b>	<b>8,817,600</b>	<b>3,526,778</b>	
<b>Total Transportation Services</b>	<b>14,145,554</b>	<b>1,369,119</b>	<b>62,119,611</b>	<b>46,604,938</b>	
<b>Asset Management &amp; Fleet Services - Asset Management Envelopes</b>					
100129 - FLT-Transit Replacement Buses	7,764,450	92,011	7,878,900	22,439	
100151 - FLT-Replacements-Underground	834,885	96,068	1,172,834	241,882	
100156 - FLT-Replacements-City Other	2,090,724	560,621	3,253,444	602,099	
100157 - FLT-Replacements-Public Works	4,298,739	829,193	5,199,615	71,684	
100159 - FLT-Replacements-Treatment	277,684	215,986	648,563	154,893	
100291 - FLT-PW Sidewalk Plow Additions	140,225	18,650	169,793	10,918	
200041 - FLT-Replacements-Utilities Kingston Other	511,801	-	678,282	166,480	
200431 - FLT-Equipment-Roads	359,186	43,459	460,000	57,354	
200432 - FLT-Equipment-Sidewalks	189,263	-	220,000	30,737	
200439 - FLT-Replacements-City Other	95,294	41,209	181,519	45,016	
200441 - FLT-Replacements-Underground	204,162	-	273,082	68,920	
200442 - FLT-Replacements-Other	62,661	53,230	154,231	38,341	
200461 - FLT-Vehicle	-	-	80,000	80,000	
200573 - FLT-Division St-Fleet Maintenance Building-Life Safety	330,319	14,938	440,000	94,744	
200607 - FLT-Corporate Asset Management	270,346	66,775	340,000	2,879	
200647 - FLT-Equipment-Parks & Sports fields	106,908	127,906	235,000	185	
200694 - FLT-Replacements-Full Size Buses	2,006,906	-	2,054,737	47,831	

<b>Project Number and Description</b>	<b>Actuals</b>	<b>Commitments</b>	<b>Budget</b>	<b>Variance</b>	<b>Comments</b>
200695 - FLT-Bus Refurbishments	213,550	9,852	697,595	474,193	
200821 - FLT-Replacements-Underground/Treatment	139,471	299,591	711,852	272,790	
200822 - FLT-Replacements-City Other	49,458	334,017	654,848	271,373	
200823 - FLT-Replacements-Public Works	290,264	2,023,381	3,803,555	1,489,909	
200824 - FLT-Replacements-Solid Waste	-	34,999	35,000	1	
200825 - FLT-Replacements - Gas	-	44,400	83,731	39,331	
200826 - FLT-Additions - Public Works (Roads/Sidewalks)	-	-	580,000	580,000	
200827 - FLT-Additions - Public Works (Parks & Sportsfields)	-	-	60,000	60,000	
200828 - FLT-Technology/Communications/Tooling	86,191	64,518	257,600	106,891	
200829 - FLT-Buildings/Grounds/Infrastructure	-	113,917	155,000	41,083	
200873 - FLT-Installation of Municipal Fleet Chargers	13,819	-	130,000	116,181	
<b>Total Asset Management &amp; Fleet Services</b>	<b>20,336,309</b>	<b>5,084,720</b>	<b>30,609,182</b>	<b>5,188,153</b>	
<b>Transit - Asset Management Envelopes</b>					
200446 - TRN-Bus Stops/Shelters	183,335	-	200,000	16,665	
200447 - TRN-Buildings-Transit	129,885	47,665	400,000	222,450	
200448 - TRN-Equipment	93,410	-	1,591,906	1,498,496	
200643 - TRN-2020 Bus Stops/Shelters	4,070	-	2,627,148	2,623,078	
<b>Total Transit - Asset Management Envelopes</b>	<b>410,701</b>	<b>47,665</b>	<b>4,819,055</b>	<b>4,360,688</b>	
<b>Transit - Projects</b>					
200562 - TRN-Electric Buses	2,683,955	29,903	2,713,876	18	
200641 - TRN-Buildings-Bus Electrification Study	-	-	250,000	250,000	ECD Q1 2022
200644 - TRN-1181/1183 John Counter - Expansion	-	-	750,000	750,000	ECD Q4 2022

<b>Project Number and Description</b>	<b>Actuals</b>	<b>Commitments</b>	<b>Budget</b>	<b>Variance</b>	<b>Comments</b>
200645 - TRN-2020 New Buses - Large (40' - Diesel)	1,970,273	-	3,103,345	1,133,072	ECD Q2 2021
200830 - TRN-Driver Protection Barriers	75,755	-	750,000	674,245	ECD Q1 2022
Total Transit - Projects	4,729,983	29,903	7,567,221	2,807,335	
<b>Total Transit</b>	<b>5,140,684</b>	<b>77,568</b>	<b>12,386,276</b>	<b>7,168,023</b>	
<b>Public Works - Asset Management Envelopes</b>					
200425 - PBW-Right-of-way Inspections/Repairs	76,049	4,966	440,000	358,985	
200426 - PBW-Forestry	1,116,178	598,833	2,495,000	779,990	
200427 - PBW-Low Volume Roads	809,111	47,179	1,000,000	143,710	
200428 - PBW-Building Maintenance Capital	57,485	28,465	90,000	4,050	
200429 - PBW-Technology-Research & Implementation	103,191	11,745	250,000	135,064	
200430 - PBW-Parks & Sportsfields Repairs	124,357	-	200,000	75,643	
200646 - PBW-Pavement Marking	368,667	760,291	1,594,000	465,041	
Total Public Works - Asset Management Envelopes	2,655,038	1,451,479	6,069,000	1,962,483	
<b>Public Works - Projects</b>					
100263 - PBW-Radio System-Hands Free Replacement	70,896	-	108,000	37,104	
200809 - PBW-Turtle Fence	-	-	525,000	525,000	ECD Q4 2021
200810 - PBW-ROW-Downtown Patio Program and Design	1,526	-	250,000	248,474	ECD Q4 2022
Total Public Works - Projects	72,422	-	883,000	810,578	
<b>Total Public Works</b>	<b>2,727,460</b>	<b>1,451,479</b>	<b>6,952,001</b>	<b>2,773,061</b>	
<b>Solid Waste - Projects</b>					
100267 - SLW-Radio Equipment	10,983	-	95,000	84,017	
100273 - SLW-MRF Retrofits, New Equipment, Expansion	2,022,285	4,350	3,250,000	1,223,365	ECD Q2 2021
100276 - SLW-Integrated Waste Management Study	136,990	-	200,000	63,010	
200435 - SLW-SW Garage-Creekford Bldg. Improvements	337,368	74,215	555,001	143,417	ECD Q3 2021

<b>Project Number and Description</b>	<b>Actuals</b>	<b>Commitments</b>	<b>Budget</b>	<b>Variance</b>	<b>Comments</b>
200637 - SLW-2 Recycling Depots for Public Areas	-	-	10,000	10,000	
200638 - SLW-Drop-off Recycling Depot at KARC	37,283	-	40,000	2,717	
200807 - SLW-Groundwork Repair at Yard Waste Depot at KARC	-	-	100,000	100,000	ECD Q3 2021
200808 - SLW-NEW KARC Site Improvements	-	31,480	40,000	8,520	
<b>Total Solid Waste</b>	<b>2,544,910</b>	<b>110,045</b>	<b>4,290,001</b>	<b>1,635,045</b>	
<b>Engineering - Asset Management Envelopes</b>					
100051 - ENG-Waterfront Development	373,393	19,327	895,674	502,954	
200181 - ENG-Waterfront Master Plan	159,889	3,826	303,795	140,081	
200182 - ENG-Existing Parks-Sites Redevelopment	2,929,474	118	2,934,020	4,427	
200421 - ENG-Storm System Improvements	882,585	4,062	1,062,500	175,853	
200423 - ENG-Shoreline Rehabilitation	185,939	-	300,000	114,061	
200424 - ENG-Asset Management Regulation Requirements and Software	549,016	-	600,000	50,984	
200477 - ENG-Existing Parks-Sites Redevelopment	2,296,285	153,231	5,180,479	2,730,963	
200680 - ENG-Road Reconstruction	2,137,708	1,091,726	6,600,000	3,370,566	
200681 - ENG-Road Reconstruction-Princess St-Division to AI	-	-	4,250,000	4,250,000	
200682 - ENG-Road Reconstruction-Brock Street & Clarence St	-	-	1,800,000	1,800,000	
200683 - ENG-Road Rehabilitation	8,429,994	128,165	16,101,571	7,543,412	
200684 - ENG-Road Rehabilitation-Front Road @ Cat Bay	279,421	-	1,524,600	1,245,179	
200685 - ENG-Road Rehabilitation-St Lawrence Ave to Treasure Island	424,151	224,076	3,726,800	3,078,573	
200420 - ENG-Bridges and Culverts	53,415	3,768	886,589	829,406	
200686 - ENG-Bridges and Culverts	119,333	11,477	3,753,813	3,623,003	
200687 - ENG-ENG-Storm System Improvements	780,407	59,685	2,042,500	1,202,408	
200688 - ENG-Stormwater & Combined Sewer Separation Projects	107,718	281,584	1,560,000	1,170,698	

<b>Project Number and Description</b>	<b>Actuals</b>	<b>Commitments</b>	<b>Budget</b>	<b>Variance</b>	<b>Comments</b>
200690 - ENG-Street Lighting	257,581	-	807,110	549,529	
200691 - ENG-Asset Management & Studies	224,710	60,889	1,250,000	964,401	
Total Engineering - Asset Management Envelopes	20,191,016	2,041,936	55,579,451	33,346,499	
<b>Engineering - Projects</b>					
100054 - ENG-Rideau Heights Community Centre	13,078,427	230,637	13,336,550	27,486	
100079 - ENG-John Counter Blvd.-Reconstruction Phase 4	3,465,380	47,827	4,250,000	736,793	ECD Q2 2022
100166 - ENG-Montreal Street Retaining Wall	1,119	-	20,000	18,881	
100228 - ENG-Road Cross Section-Complete Street	101,870	-	150,000	48,130	
100229 - ENG-Cataraqui Woods Extension - Sydenham	4,223,512	1,247	8,722,489	4,497,730	ECD Q4 2022
100243 - ENG-John Counter Blvd. Widening-Sir John A Macdonald to Princess	38,309,275	485,545	43,755,000	4,960,180	ECD Q1 2022
100252 - ENG-Centennial Drive-2 Lane Rd.	4,400,480	-	11,518,052	7,117,573	ECD Q2 2023
100253 - ENG-CWD 2 Lane Rd East of Sydenham (EA/Land)	731,783	-	1,248,480	516,697	ECD Q4 2022
100287 - ENG-Anglin Bay Seawall	36,816	-	175,000	138,184	ECD Q2 2022
200240 - ENG-Bath Road Sidewalk	-	-	200,000	200,000	ECD Q3 2021
200336 - ENG-Community Park West Village (700 Gardiners Rd)	176,761	1,178,822	1,516,000	160,417	ECD Q4 2022
200476 - ENG-Waterfront Master Plan	1,324,987	382,665	9,700,612	7,992,960	ECD Q4 2023
200478 - ENG-New Parks - Internal Costs	135,267	-	159,573	24,306	
200479 - ENG-New Parks - 671 Brock St.	490,249	-	600,000	109,751	ECD Q2 2022
200480 - ENG-New Parks - Midland Park Phase 4	220,921	16,538	245,000	7,541	
200658 - ENG-New Parks	233,702	54,959	5,488,010	5,199,349	ECD Q4 2023
200692 - ENG-Engineering Capital Program - unallocated	542,937	295,384	2,509,345	1,671,024	ECD Q1 2023
200705 - ENG-Waterfront Master Plan-Shoreline Protection	1,309,211	1,202,293	3,677,941	1,166,437	ECD Q4 2023
Total Engineering - Projects	68,782,698	3,895,916	107,272,052	34,593,439	
<b>Total Engineering</b>	<b>88,973,714</b>	<b>5,937,851</b>	<b>162,851,503</b>	<b>67,939,938</b>	

<b>Project Number and Description</b>	<b>Actuals</b>	<b>Commitments</b>	<b>Budget</b>	<b>Variance</b>	<b>Comments</b>
<b>Community Services</b>					
<b>Planning Services - Projects</b>					
100027 - PLD-Zoning Bylaw Consolidation	806,193	1,994	886,100	77,914	ECD Q1 2022
100030 - PLD-Detailed Planning Study	267,233	4,077	271,310	-	
100037 - PLD-North King's Town Secondary Plan	676,917	147,645	881,000	56,438	
100109 - PLD-Clogg's Road/Creekeford Secondary	213,412	-	250,000	36,588	
100110 - PLD-Urban Growth Strategy Update	257,777	9,062	300,000	33,161	
100140 - PLD-Planning, Building & Licensing Furnishings	7,188	-	30,000	22,812	
200097 - PLD-Central Kingston Growth and Infill Strategy	384,323	1,877	402,028	15,828	
200107 - PLD-Princess Street	64,973	-	108,000	43,027	
200365 - PLD-River Park/Stirling Bridge	80,664	-	101,654	20,990	
200463 - PLD-Secondary Planning Studies	398,103	-	450,000	51,897	
200467 - PLD-Development Review/Land Management	-	23,405	132,171	108,767	ECD Q4 2023
200468 - PLD-Project Costs/Long Term Plan	358,520	36,852	540,364	144,993	ECD Q2 2022
200831 - PLD-Policy Planning Studies	49,862	-	350,000	300,138	ECD Q4 2022
200832 - PLD-FME Project (GIS)	4,884	-	15,000	10,116	
200833 - PLD-ArcGISUrban	-	-	11,000	11,000	
<b>Total Planning Services</b>	<b>3,570,050</b>	<b>224,911</b>	<b>4,728,629</b>	<b>933,668</b>	
<b>Building &amp; Enforcement Services - Asset Management Envelopes</b>					
100133 - BEN-Building Hardware	2,009	-	80,000	77,991	
200835 - BEN-Furnishings	-	-	10,000	10,000	
Total Building & Enforcement Services - Asset Management Envelopes	2,009	-	90,000	87,991	

<b>Project Number and Description</b>	<b>Actuals</b>	<b>Commitments</b>	<b>Budget</b>	<b>Variance</b>	<b>Comments</b>
<b>Building &amp; Enforcement Services - Projects</b>					
200834 - BEN-Accela Licensing and Code Enforcement	-	-	200,000	200,000	ECD Q4 2023
Total Building & Enforcement Services - Projects	-	-	200,000	200,000	
<b>Total Building &amp; Enforcement Services</b>	<b>2,009</b>	<b>-</b>	<b>290,000</b>	<b>287,991</b>	
<b>Rideaucrest - Asset Management Envelopes</b>					
100080 - LTC-Donations, Capital Expenditures	55,444	-	222,000	166,556	
100209 - LTC-Rideaucrest Home-Facility	2,434,268	551,063	3,258,243	272,912	
<b>Total Rideaucrest</b>	<b>2,489,712</b>	<b>551,063</b>	<b>3,480,243</b>	<b>439,468</b>	
<b>Business, Environment &amp; Projects</b>					
<b>Major Projects Office - Projects</b>					
100070 - MPO-Strategic Properties & Divestiture	-	-	500,000	500,000	Ongoing
100245 - MPO-Highway 15 Gore Road Intersection to Lasalle School	1,860,680	28,544	7,647,761	5,758,538	ECD 2023
200100 - MPO-Third Crossing of the Cataraqui River	126,750,088	175,829	180,000,001	53,074,084	ECD 2023
<b>Total Major Projects Office</b>	<b>128,610,767</b>	<b>204,373</b>	<b>188,147,762</b>	<b>59,332,622</b>	
<b>Real Estate &amp; Environmental Initiatives - Asset Management Envelopes</b>					
100320 - REE-Land Acquisition & Demolition Envelope	1,212,447	616	1,250,000	36,937	
200496 - REE-Employment Land Acquisition	674,828	-	1,200,000	525,172	
Total Real Estate & Environmental Initiatives - Asset Management Envelopes	1,887,275	616	2,450,000	562,110	
<b>Real Estate &amp; Environmental Initiatives - Projects</b>					
100138 - REE-9 North Street (Old Imperial Oil Building)	45,487	-	100,001	54,514	
100142 - REE-Federal Divestitures	66,366	-	250,000	183,634	ECD Q4 2022
100266 - REE-Brownfield Remediation Project	357,466	80,196	455,400	17,739	
100281 - REE-Kingston East Landfill Closure	283,218	-	435,000	151,782	ECD Q2 2022
100314 - REE-Belle Island Stabilization	-	-	50,000	50,000	

<b>Project Number and Description</b>	<b>Actuals</b>	<b>Commitments</b>	<b>Budget</b>	<b>Variance</b>	<b>Comments</b>
100317 - REE-McAdoos Landfill Capital Repairs	12,191	-	50,000	37,809	
200870 - REE-Employment Land Servicing	122,495	117,316	1,200,222	960,412	ECD Q4 2022
100325 - REE-Strategic Property Land Development	443,767	-	552,839	109,072	ECD Q4 2021
200165 - REE-EV Strategy	739,649	12,418	796,000	43,933	
200170 - REE-Municipal Property Environmental Remediation	867	-	155,000	154,133	ECD Q4 2022
200322 - REE-Employment Land Agreement	109,910	185,167	300,000	4,924	
200493 - REE-Strategic Property Land Development	8,253	8,067	322,173	305,853	ECD Q4 2022
200494 - REE-Rural Industrial Study	58,003	-	100,000	41,997	
200497 - REE-DT Coal Tar Groundwater Monitoring	6,318	-	65,000	58,682	
200498 - REE-Belle Park Landfill	52,611	-	151,863	99,252	
200499 - REE-EMP Remediation and Monitoring	4,892	2,500	40,000	32,608	
200500 - REE-TESS Facility Construction	30,438	3,183	500,000	466,380	ECD Q4 2022
<b>Total Real Estate &amp; Environmental Initiatives - Projects</b>	<b>2,341,931</b>	<b>408,845</b>	<b>5,523,499</b>	<b>2,772,723</b>	
<b>Total Real Estate &amp; Environmental Initiatives</b>	<b>4,229,206</b>	<b>409,461</b>	<b>7,973,499</b>	<b>3,334,832</b>	
<b>Climate Leadership Division - Projects</b>					
200604 - CLD-Climate Change Management Strategy	200,043	-	250,000	49,957	
200649 - CLD-Green House Gas Inventory and Initiative Development	69,304	-	75,000	5,696	
200811 - CLD-Climate Leadership Priorities Implementation	18,525	2,239	150,000	129,236	ECD Q2 2022
200812 - CLD-Kingston Home Energy Retrofit Program	-	-	18,275,000	18,275,000	
<b>Total Climate Leadership Division</b>	<b>287,872</b>	<b>2,239</b>	<b>18,750,000</b>	<b>18,459,889</b>	
<b>Cultural Services - Asset Management Envelopes</b>					
100174 - CUL-Grand Theatre Functional Capital	387,772	7,500	441,813	46,542	
100195 - CUL-Cultural Tourism	114,555	-	194,094	79,539	
100295 - CUL-Programs & Policy - Culture	66,804	-	374,577	307,773	



<b>Project Number and Description</b>	<b>Actuals</b>	<b>Commitments</b>	<b>Budget</b>	<b>Variance</b>	<b>Comments</b>
100297 - CUL-JK Tett Centre Envelope	23,307	-	117,200	93,893	
200491 - CUL-Cultural Arts Programs	158,183	-	293,633	135,450	
200492 - CUL-Grand Theatre Functional Capital	135,799	7,744	473,246	329,703	
Total Cultural Services - Asset Management Envelopes	886,420	15,244	1,894,563	992,899	
<b>Cultural Services - Projects</b>					
100311 - CUL-Public Art Program (KCP)	365,338	17,024	688,127	305,766	ECD 2023
200290 - CUL-Downtown Gateway & Princess Street Improvements	212,692	63,910	310,106	33,504	
200489 - CUL-First Capital Place	49,393	-	75,000	25,608	
Total Cultural Services - Projects	627,422	80,934	1,073,234	364,877	
<b>Total Cultural Services</b>	<b>1,513,842</b>	<b>96,178</b>	<b>2,967,797</b>	<b>1,357,776</b>	
<b>Heritage Services - Asset Management Envelopes</b>					
100301 - HER-Cultural Heritage (Interpretation)	194,415	-	221,056	26,641	
200490 - HER-Cultural Heritage	235,010	130,396	682,711	317,305	
Total Heritage Services - Asset Management Envelopes	429,425	130,396	903,768	343,946	
<b>Heritage Services - Projects</b>					
100296 - HER-Digital Strategy	58,744	-	100,000	41,256	
100305 - HER-Museum Review-MWM, PHSM & CH	16,454	-	100,000	83,546	
100313 - HER-City Hall Exhibit Development	67,470	-	268,397	200,927	ECD 2022
200045 - HER-Heritage, Miscellaneous Studies/ Education	100,961	-	110,000	9,039	
200292 - HER-Engage for Change	176,321	13,727	350,000	159,952	ECD 2022
200466 - HER-Heritage Property Designation Updates	13,033	-	53,917	40,885	ECD 2022
Total Heritage Services - Projects	432,983	13,727	982,315	535,605	
<b>Total Heritage Services</b>	<b>862,408</b>	<b>144,123</b>	<b>1,886,083</b>	<b>879,551</b>	

<b>Project Number and Description</b>	<b>Actuals</b>	<b>Commitments</b>	<b>Budget</b>	<b>Variance</b>	<b>Comments</b>
<b>Recreation &amp; Leisure Services - Asset Management Envelopes</b>					
200481 - REC-Community Facilities	158,146	-	596,091	437,945	
200482 - REC-Leon's Centre - Facilities	949,376	2,500	970,000	18,124	
200483 - REC-Recreation Facilities	224,295	-	347,708	123,413	
200484 - REC-Aquatic Facilities	385,071	-	571,510	186,439	
200485 - REC-Arena Facilities	1,552,832	922,158	3,455,953	980,963	
200486 - REC-Market Square	64,127	17,732	162,125	80,266	
200487 - REC-Marina Facilities	234,156	5,372	514,430	274,902	
200488 - REC-Portsmouth Olympic Harbour	191,428	21,205	603,724	391,091	
200653 - REC-Crawford Wharf	641	-	25,000	24,359	
Total Recreation & Leisure Services - Asset Management Envelopes	<u>3,760,072</u>	<u>968,967</u>	<u>7,246,541</u>	<u>2,517,502</u>	
<b>Recreation &amp; Leisure Services - Projects</b>					
100071 - REC-East Kingston Community Centre, 15 Grenadier Drive	9,801,921	2,992,508	13,660,000	865,571	ECD Q4 2021
Total Recreation & Leisure Services - Projects	<u>9,801,921</u>	<u>2,992,508</u>	<u>13,660,000</u>	<u>865,571</u>	
<b>Total Recreation &amp; Leisure Services</b>	<b><u>13,561,993</u></b>	<b><u>3,961,475</u></b>	<b><u>20,906,541</u></b>	<b><u>3,383,073</u></b>	

## Corporate Services

### Fire & Rescue - Asset Management Envelopes

100098 - FRE-911 Telephone Service	36,059	-	109,085	73,026	
100100 - FRE-Communications Centre	101,407	111	202,300	100,782	
100102 - FRE-Headquarters & Stations Capital	1,224,115	17,172	1,404,000	162,713	
100104 - FRE-Response Vehicles - Replace/Refurbish	5,798,945	1,241,472	7,804,960	764,543	
100106 - FRE-Emergency Preparedness	237,819	-	240,129	2,311	
100111 - FRE-Planning/Studies	157,423	305	170,000	12,272	
100256 - FRE-Fire Training Centre/Maintenance Facility Envelope	484,335	12,688	500,000	2,977	

<b>Project Number and Description</b>	<b>Actuals</b>	<b>Commitments</b>	<b>Budget</b>	<b>Variance</b>	<b>Comments</b>
200505 - FRE-Mobile Radio & Communications	408,763	421,805	1,053,500	222,931	
200507 - FRE-Fire Technology Communications	3,448	-	360,000	356,552	
200509 - FRE-Other Equipment	544,011	176,956	850,000	129,033	
200657 - FRE-Support Vehicles	83,069	87,365	175,000	4,566	
Total Fire & Rescue - Asset Management Envelopes	9,079,395	1,957,875	12,868,974	1,831,705	
<b>Total Fire &amp; Rescue</b>	<b>9,079,395</b>	<b>1,957,875</b>	<b>12,868,974</b>	<b>1,831,705</b>	
<b>Facilities Management &amp; Construction Services - Asset Management Envelopes</b>					
100113 - FAC-Designated Substance Management	252,673	1,959	350,203	95,571	
100117 - FAC-Non-Heritage Capital Envelope	1,912,876	722,197	4,224,271	1,589,199	
100120 - FAC-Heritage Capital Envelope	3,648,360	713,436	8,162,397	3,800,600	
100121 - FAC-Realty Asset Management	4,161,601	203,081	6,519,906	2,155,223	
200574 - FAC-Building Energy Retrofit	1,384,990	808,710	2,900,001	706,301	
200650 - FAC-Rideaucrest Home	508,995	1,180,494	3,975,000	2,285,511	
200651 - FAC-KFR Headquarters and Stations	225,396	93,293	850,000	531,311	
200654 - FAC-Recreation and Leisure Services	160,313	22,069	680,000	497,618	
200804 - FAC-Non-Heritage Leon's Centre	-	129,272	400,000	270,728	
Total Facilities Management & Construction Services - Asset Management Envelopes	12,255,205	3,874,510	28,061,778	11,932,062	
<b>Facilities Management &amp; Construction Services - Projects</b>					
100116 - FAC-362 Montreal Street	6,780	29,510	37,001	711	
100122 - FAC-Kingston City Hall	632,503	123,127	775,001	19,371	
100127 - FAC-701 Division Street, Public Works/Fleet Building	3,831,636	270,641	4,427,084	324,806	ECD Q2 2022
100132 - FAC-Visitor Information Office	140,048	13,141	156,001	2,811	
100134 - FAC-1211 John Counter Blvd	238,773	38,724	301,434	23,937	

<b>Project Number and Description</b>	<b>Actuals</b>	<b>Commitments</b>	<b>Budget</b>	<b>Variance</b>	<b>Comments</b>
100162 - FAC-JK Tett Centre	788,223	-	807,764	19,541	
100168 - FAC-Grand Theatre	667,368	31,484	1,455,001	756,148	Ongoing
100293 - FAC-Pump House Steam Museum	1,562,976	5,421	1,728,181	159,784	ECD Q4 2021
200168 - FAC-New Fleet Maintenance Garage	17,330,079	1,064,663	18,885,000	490,258	ECD Q1 2022
200197 - FAC-Kingston East Library Expansion	336,728	15,468	1,400,000	1,047,805	ECD Q2 2022
200222 - FAC-UK Service Centre Warehouse, 91 Lappans Lane	-	-	50,000	50,000	
200575 - FAC-Regional Fire Training Centre-Design	3,919,583	86,814	4,350,001	343,603	ECD Q3 2022
200801 - FAC-Rideaucrest Home Elevators	-	9,057	600,000	590,943	ECD Q2 2022
200802 - FAC-Public Works Vehicle Storage Facility	-	-	20,000	20,000	
200803 - FAC-New Creekford Road Building	-	-	525,000	525,000	Ongoing project
200885 - FAC-Crawford Wharf & Waterfront Enhancements	-	-	547,021	547,021	ECD Q2 2023
Total Facilities Management & Construction Services - Projects	<u>29,454,697</u>	<u>1,688,051</u>	<u>36,064,488</u>	<u>4,921,740</u>	
<b>Total Facilities Management &amp; Construction Services</b>	<b><u>41,709,903</u></b>	<b><u>5,562,561</u></b>	<b><u>64,126,266</u></b>	<b><u>16,853,802</u></b>	
<b>Information Systems &amp; Technology - Asset Management Envelopes</b>					
100198 - IST-City Website Sustainment	273,699	-	276,125	2,426	
100202 - IST-GIS Sustainment	331,444	94	370,113	38,575	
100205 - IST-Networking & Telecommunications	445,665	47,614	522,027	28,748	
100213 - IST-Core Software Services	735,410	15,119	816,800	66,271	
200173 - IST-Public Facing Sustainment	359,412	8,141	558,700	191,147	
200511 - IST-Desktop/Laptop Computers	506,490	27,345	550,000	16,165	
200513 - IST-Enterprise Resource Management Sustainment	475,123	-	542,240	67,117	
200514 - IST-Public Facing Sustainment	647,887	7,306	783,092	127,899	
200515 - IST-Information Management	833,816	-	1,270,713	436,897	
200659 - IST-Business Applications	1,222,562	96,422	2,206,257	887,274	

<b>Project Number and Description</b>	<b>Actuals</b>	<b>Commitments</b>	<b>Budget</b>	<b>Variance</b>	<b>Comments</b>
200840 - IST-ICT Infrastructure	1,231,626	280,394	2,445,563	933,543	
200841 - IST-Core Capability Sustainment	278,159	-	384,923	106,764	
200842 - IST-Digital Workspace	140,410	77,632	220,000	1,958	
200843 - IST-Business Applications	544,787	-	1,229,402	684,615	
200844 - IST-Cyber Security	204,058	203,886	799,782	391,838	
200845 - IST-Digital Service Delivery	519,588	-	1,415,090	895,502	
200846 - IST-Core Capabilities	1,957	-	246,000	244,043	
200847 - IST-Continuous Improvement & Innovation	141,266	-	375,000	233,734	
<b>Total Information Systems &amp; Technology - Asset Management Envelopes</b>	<b>8,893,359</b>	<b>763,953</b>	<b>15,011,828</b>	<b>5,354,516</b>	
<b>Information Systems &amp; Technology - Projects</b>					
100201 - IST-GIS Digital Imagery Program	202,014	2,153	219,308	15,140	
100204 - IST-Meeting Room Technology	115,635	41,156	160,000	3,209	
100212 - IST-Client Services-Technology Sustainment	49,910	-	75,000	25,090	
100215 - IST-Data Centre Upgrades	274,106	-	333,104	58,998	
100217 - IST-Enterprise Applications-HR	215,200	12,211	515,000	287,589	Ongoing
100223 - IST-Enterprise Content Management	511,855	28,710	700,001	159,435	Ongoing
100224 - IST-Client Services CRM Solution	1,676,711	-	1,700,000	23,290	
200177 - IST-Customer Relationship Management	577,046	1,351	750,000	171,603	Ongoing
200516 - IST-Enterprise Applications - FMS	246,057	-	400,001	153,944	ECD Q4 2022
200517 - IST-Enterprise Applications - GIS	127,104	-	369,915	242,810	Ongoing
200518 - IST-Enterprise Point-of-Sale	-	-	400,000	400,000	ECD Q4 2022
200519 - IST-Enterprise Content Management	110,378	-	440,000	329,622	ECD Q4 2022
200520 - IST-Customer Relationship Management (phases)	268,402	-	520,382	251,980	Ongoing
200522 - IST-DASH Improvements (minor\discretionary)	16,419	14,074	35,000	4,508	

<b>Project Number and Description</b>	<b>Actuals</b>	<b>Commitments</b>	<b>Budget</b>	<b>Variance</b>	<b>Comments</b>
200523 - IST-Citizen Identity and Access Management	132,793	534	200,000	66,673	
200660 - IST-Financial Management System	0	-	3,290,000	3,290,000	ECD Q4 2023
200661 - IST-Internal Quality\Process Improvement Tech	25,033	-	50,000	24,967	
200662 - IST-Strategic Projects	137,412	11,435	150,000	1,153	
200663 - IST-City Website Redesign	12,717	-	300,000	287,284	ECD Q1 2023
Total Information Systems & Technology - Projects	4,698,792	111,626	10,607,713	5,797,295	
<b>Total Information Systems &amp; Technology</b>	<b>13,592,151</b>	<b>875,579</b>	<b>25,619,541</b>	<b>11,151,811</b>	
<b>Chief Administrative Officer</b>					
<b>Airport - Asset Management Envelopes</b>					
100175 - AIR-Capital &/or Land Use Plans	73,611	-	81,537	7,926	
200167 - AIR-Planning/Studies	26,576	-	200,000	173,424	
200171 - AIR-Grounds/Underground/Fencing	30,645	2,400	46,100	13,055	
200172 - AIR-Technology/Communications	1,491,435	-	1,520,000	28,565	
200656 - AIR-Runway Rehabilitation	-	-	250,000	250,000	
Total Airport - Asset Management Envelopes	1,622,267	2,400	2,097,637	472,970	
<b>Airport - Projects</b>					
100171 - AIR-Passenger Terminal Building	176,669	-	270,000	93,331	
100179 - AIR-Airport Infrastructure Expansion	15,998,476	98,686	16,100,000	2,838	
200296 - AIR-Airport Building and Runway	42,791	-	135,000	92,209	
Total Airport - Projects	16,217,936	98,686	16,505,000	188,378	
<b>Total Airport</b>	<b>17,840,203</b>	<b>101,086</b>	<b>18,602,637</b>	<b>661,349</b>	

<b>Project Number and Description</b>	<b>Actuals</b>	<b>Commitments</b>	<b>Budget</b>	<b>Variance</b>	<b>Comments</b>
<b>Housing &amp; Social Services - Projects</b>					
100088 - HSG-1316 & 1318 Princess Street	2,558,323	1,120	14,960,000	12,400,557	ECD Q4 2023
100092 - HSG-Affordable Housing Capital Subsidy	215,077	-	304,322	89,246	
200087 - HSG-Social Housing Seed Funding	138,615	6,818	250,000	104,567	Ongoing
200199 - HSG-Rideau Heights Regeneration Phase 2	230,451	-	400,000	169,549	ECD Q4 2022
200343 - HSG-IAH-1 Curtis Crescent	1,462,208	10,286	1,550,000	77,506	
200472 - HSG-Affordable Housing Capital Subsidy	21,388	-	231,304	209,916	Ongoing
200475 - HSG-Affordable Housing Viability	73,509	-	85,676	12,167	
200541 - SOC-Early ON Capital (M of Educ)	645,491	-	1,037,500	392,009	ECD Q4 2021
200561 - HSG-27 Wright Cres Redevelopment	2,142,982	193,360	2,656,820	320,478	ECD Q2 2022
200639 - HSG-Canada-Ontario Community Housing Initiative	653,808	392,210	1,230,033	184,015	Ongoing
200640 - SOC-MFAP Modernization & Sustainment	21,801	28,468	100,000	49,731	
200642 - HSG-Social Housing Radon Mitigation	117,388	-	500,000	382,612	Keep Open
200717 - HSG-1752 Bath Road	-	-	1,400,000	1,400,000	ECD Q4 2023
200727 - HSG-484-Albert Street (Home for Good Program)	-	-	9,445,000	9,445,000	ECD Q3 2022
200733 - HSG-113 Lower Union	2,221,630	28,694	2,709,397	459,073	ECD Q2 2022
200763 - HSG-805 Ridley	2,355,493	33,116	2,433,275	44,666	
200814 - HSG-Ontario Priorities Housing Initiative (OPHI)	-	-	854,025	854,025	Ongoing
200815 - HSG-Housing & Homeless System Consulting	10,891	22,794	50,000	16,315	
200817 - SOC-Furnishings - 362 Montreal Street	-	-	10,000	10,000	
200874 - HSG-Tiny Homes/Micro Living Spaces	-	-	661,000	661,000	ECD Q4 2023
<b>Total Housing &amp; Social Services</b>	<b>12,869,054</b>	<b>716,867</b>	<b>40,868,353</b>	<b>27,282,432</b>	

<b>Project Number and Description</b>	<b>Actuals</b>	<b>Commitments</b>	<b>Budget</b>	<b>Variance</b>	<b>Comments</b>
<b>Chief Administrative Officer - Projects</b>					
100023 - CAO-Immigration/Migration Strategy	148,350	-	150,000	1,650	
200337 - CAO-Dredging Waterlot-1 Queen Street	66,983	-	500,000	433,017	ECD unknown; deferred due to COVID-19
<b>Total Chief Administrative Officer</b>	<b>215,333</b>	<b>-</b>	<b>650,000</b>	<b>434,667</b>	
<b>Total Capital Projects</b>	<b>406,356,246</b>	<b>28,861,308</b>	<b>719,231,867</b>	<b>284,014,314</b>	