



**City of Kingston
Report to Council
Report Number 24-023**

To: Mayor and Members of Council
From: Desirée Kennedy, Chief Financial Officer & City Treasurer
Resource Staff: Lana Foulds, Director, Financial Services
Date of Meeting: January 9, 2024
Subject: Capital Project Status Report as of October 31, 2023

Council Strategic Plan Alignment:

Theme: Financial measures/budget

Goal: See above

Executive Summary:

This report provides Council with an update on the status of capital works in process. When projects are complete Council is advised and the necessary recommendation is made to complete the financing requirements. In most cases this recommendation results in additional funding or a return of funds (denoted in brackets) to the original approved financing source and may include a change in the debt financing requirements.

In some instances, budget amendments may also be required and are included in the recommendation, supported by the detail in Exhibit A to this report. The recommendations include reallocations and amendments to previously approved capital budgets and related funding to ensure that appropriate tracking and monitoring processes are maintained and supported. This report also recommends an additional capital budget allocation for the Gardiners-Centennial MTO intersection project.

January 9, 2024

Page 2 of 6

Recommendation:

That Council approve capital budget changes, as outlined in Exhibit A to Report Number 24-023, as well as financing of capital projects or (return of funds) as follows:

Source of Financing (Return of Funds):	Amount
Municipal Capital Reserve Fund	\$ (\$2,229,855)
Other Reserve Funds and Reserves:	
Recycling Equipment Replacement Reserve Fund	\$ (331,948)
Federal Gas Tax Reserve Fund	(675,600)
Fire Capital Reserve Fund	(480,000)
Development Charge Reserve Fund	(27,941)
Transit Capital Reserve Fund	855,792
Library Capital Reserve Fund	(1,705)
Working Fund Reserve	<u>(1,697)</u> (663,099)
Grant revenues	<u>(2,247,000)</u>
Total Sources of Financing (Return of Funds)	<u>\$ (5,139,954)</u>

That Council approve an additional capital budget of \$3,405,000, to be funded \$675,600 from the Federal Gas Tax Reserve Fund and \$2,729,400 from the Municipal Capital Reserve Fund, to complete the Gardiners-Centennial MTO intersection project.

January 9, 2024

Page 3 of 6

Authorizing Signatures:

ORIGINAL SIGNED BY CHIEF

FINANCIAL OFFICER & CITY TREASURER

**Desiree Kennedy, Chief
Financial Officer & City
Treasurer**

ORIGINAL SIGNED BY CHIEF

ADMINISTRATIVE OFFICER

**Lanie Hurdle, Chief
Administrative Officer**

Consultation with the following Members of the Corporate Management Team:

Paige Agnew, Commissioner, Growth & Development Services

Jennifer Campbell, Commissioner, Community Services

Neil Carbone, Commissioner, Corporate Services

David Fell, President & CEO, Utilities Kingston

Not required

Peter Huigenbos, Commissioner, Major Projects & Strategic Initiatives

Not required

Brad Joyce, Commissioner, Infrastructure, Transportation
& Emergency Services

January 9, 2024

Page 4 of 6

Options/Discussion:**Background**

This report provides information on the status of capital works, including completed projects, project variances and budget amendments as well as capital works-in-process balances. The recommendations in this report ensure that the integrity of the budget approval process is maintained by ensuring that any changes to funding as a result of capital project completion or other capital budget amendments are documented and approved. This report provides information on capital works with recommended close outs and amendments as of October 31, 2023.

The capital project structure is configured with both capital envelopes as well as individual project approvals specific to strategic capital projects. Strategic capital projects are closed out upon completion. Capital envelopes are not subject to a routine close out process, however unspent balances are reviewed as part of the annual budget process. While Exhibit A includes recommendations for closure of some capital envelopes, this reflects staff's ongoing efforts to streamline the capital account structure and close out duplicate capital programs, historically approved in separate years.

Exhibit A provides details in support of the recommendations for closing and finalizing the financing requirements for completed capital projects, which can result in additional funding or a return of unspent funds to the original approved funding source.

Also included on Exhibit A are a number of capital projects listed under Information Systems & Technology, Heritage Services and Arts & Culture Services that are being closed and balances reallocated to a related capital envelope for ease of project management and reporting and as a strategy for reducing the 2024 capital budget requests by utilizing previously approved and unspent funds.

Further details on capital budget amendments included on Exhibit A are provided below.

Grant Funding

Budget amendments included on Exhibit A include a number of grant funding adjustments.

- Facilities Management and Construction Services - Non-Heritage capital envelope - grant submission was unsuccessful, and the related scope of work reduced.
- Facilities Management and Construction Services - Green Municipal Fund grant funding received, replacing the municipal share of funding.
- Fire & Rescue – second phase of NG911 grant funding received, replacing the municipal share of funding.
- Airport Passenger Terminal Building project – grant submission was unsuccessful, and the related scope of work reduced.

January 9, 2024

Page 5 of 6

- ICIP grant related projects – amendments made to the split between municipal and grant funding in accordance with final grant agreements.

Other Capital Budget Amendments

- Transportation ICIP Project - Phase 2 - Transit Corridor project deferred to a later date.
- IS&T – Enterprise Point of Sale project deferred to a later date.
- King Street and Portsmouth projects – consolidated into one project number for project management purposes, including a reallocation from the general engineering envelope.

Capital Budget Recommendation

This report includes a capital budget request of \$3.4M for the previously approved Gardiners-Centennial MTO intersection project. The total cost of the intersection reconstruction has been adjusted to \$15.5M to reflect an updated cost estimate based on the final design and to accommodate construction timelines and staging elements as required by the Ministry of Transportation.

Exhibit B provides information on the capital works-in-process as at October 31, 2023, including information on approved expenditure budgets and actual costs to date.

Existing Policy/By-Law

Capital budget by-laws for all years up to and including 2023 with capital budget amendments as approved by Council.

Notice Provisions

None

Financial Considerations

Included in the body of the report.

Contacts:

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Lana Foulds, Director, Financial Services, 613-546-4291 extension 2209

January 9, 2024

Page 6 of 6

Other City of Kingston Staff Consulted:

Luke Follwell, Director, Engineering Services

Speros Kanellos, Director, Facilities Management & Construction Services

Brandon Forrest, Director, Business, Real Estate & Environment

Ian Semple, Director, Transportation Services

Brent Fowler, Director, Corporate Asset Management & Fleet

Laird Leggo, Manager, Licensing, Parking Operations and Policy

Exhibits Attached:

Exhibit A - Closed Capital Projects and Budget Amendments as at October 31, 2023

Exhibit B - Capital Works in Process as at October 31, 2023

Closed Capital Projects and Budget Amendments as at October 31, 2023

Department	Project Number and Description	Actual Expenditures	Budget	Expenditure Variance	Amount to Finance (Amount Returned)	Project Status	Municipal Capital Reserve Fund	Other Funding	Funding Description	Comments
Solid Waste	200932 - SLW-Signage	-	30,000	(30,000)	(30,000)	Close	-	(30,000)	Recycling Equipment Replacement Reserve Fund	Funded through another project
Solid Waste	200931 - SLW-Scale and Scale Software upgrade	18,052	320,000	(301,948)	(301,948)	Close	-	(301,948)	Recycling Equipment Replacement Reserve Fund	Project not proceeding
Facilities Management & Construction Services	201024 - FAC-Non-Heritage Capital Envelope	3,738,382	13,965,767	(10,227,385)	(400,000)	Reduce project budget	-	(400,000)	Grant not received	Revised budget \$13,565,767
Facilities Management & Construction Services	200574 - FAC-Building Energy Retrofit	2,948,475	3,925,000	(976,525)		Change funding source	(252,020)	252,020	Green Municipal Fund Grant	Grant received
Facilities Management & Construction Services	200955 - FAC-Richardson Beach Bath House	1,386,433	1,386,433	-	-	Close	-	-		
Fire & Rescue	200901 - FRE-Records Management System	-	25,000	(25,000)	(25,000)	Close and reallocate	-	(25,000)	Fire Capital Reserve Fund	
Fire & Rescue	200507 - FRE-Fire Technology Communications	11,221	600,000		25,000		-	25,000	Fire Capital Reserve Fund	Revised budget \$625,000
Fire & Rescue	100098 - FRE-911 Telephone Service	524,370	1,020,725	(496,355)		Change funding source	-	(480,000)	Fire Capital Reserve Fund	Grant received
							-	480,000	NG911 grant	
Airport	100171 - AIR-Passenger Terminal Building	230,551	270,000	(39,449)	(28,000)	Reduce project budget	-	(28,000)	Grant not received	Revised budget \$242,000
Airport	100175 - AIR-Capital &/or Land Use Plans	73,611	81,537	(7,926)	(7,926)	Close	(7,926)	-		
Airport	200172 - AIR-Technology/Communications	1,491,435	1,520,000	(28,565)	(28,565)	Close	(28,565)	-		
Transportation	201033 - TRP-ICIP KIN10 - Phase 2-A/T Transit Corridor - eligible	-	196,547	(196,547)	(196,547)	Close	(52,419)	(144,128)	ICIP grant	Project deferred
Transportation	201034 - TRP-ICIP KIN10 - Phase 2-A/T Transit Corridor- Ineligible	-	10,990	(10,990)	(10,990)	Close	(10,990)	-		

Department	Project Number and Description	Actual Expenditures	Budget	Expenditure Variance	Amount to Finance (Amount Returned)	Project Status	Municipal Capital Reserve Fund	Other Funding	Funding Description	Comments
Transportation	100252 - TRP-Centennial Drive-2 Lane Road	5,178,837	11,518,052	(6,339,215)	(3,405,000)	Close portion of project	(2,729,400)	(675,600)	Federal Gas Tax	Funds not required; Revised budget \$8,113,052
Transportation	200674 - TRP-ICIP KIN008 - Centralized Traffic Control and TSP	160,140	4,184,900	(4,024,760)		Correct funding split	280,027	(280,027)	ICIP grant	Correct grant and municipal funding split
Transit	200643/200934 - TRN-Bus Stops/Shelters	106,534	1,719,378	(1,612,844)		Correct funding split	-	(855,792)	ICIP grant	Correct grant and municipal funding split
							-	855,792	Transit Capital Reserve Fund	
Transportation	200576 - TRP-Active Transportation - King St. and Portsmouth Avenue	38,748	1,900,000	(1,861,252)	(1,861,252)	Close and consolidate	(496,340)	(1,364,912)	ICIP grant	
Engineering	200683 - ENG-Road Reconstruction & Rehabilitation	20,374,329	24,854,345	(4,480,016)	(520,000)	Close portion of project and reallocate	(520,000)	-		Revised budget \$24,334,345
Transportation	200677 - TRP-ICIP KIN003 - King Street W at Portsmouth (TSP)	18,750	2,116,356	(2,097,606)	2,381,252		2,287,413	93,839	ICIP grant	Correct grant and municipal funding split. Revised budget \$4,497,608
Engineering	100070 - MPO-Strategic Properties & Divestiture	-	500,000	(500,000)	(500,000)	Close and reallocate	(500,000)	-		
Engineering	200686 - ENG-Bridges, Culverts & Retaining Walls	2,184,793	4,659,630	(2,474,837)	500,000		500,000	-		Revised budget \$5,159,630
Engineering	200977 - MPO-MacLean Trails Park	-	675,698	(675,698)	(675,698)	Close and reallocate	(675,698)	-		
Engineering	200477 - ENG-Existing Parks & Shoreline	5,495,772	11,294,850	(5,799,078)	675,698		675,698	-		Revised budget \$11,970,548
Engineering	100287 - ENG-Anglin Bay Seawall	99,467	105,001	(5,534)	(5,534)	Close	(5,534)	-		
Engineering	200690 - ENG-Street Lighting	683,371	1,107,110	(423,739)	(423,739)	Close	(423,739)	-		

Department	Project Number and Description	Actual Expenditures	Budget	Expenditure Variance	Amount to Finance (Amount Returned)	Project Status	Municipal Capital Reserve Fund	Other Funding	Funding Description	Comments
Information Systems & Technology	200518 - IST-Enterprise Point-of-Sale	-	400,000	(400,000)	(400,000)	Close and reallocate	(400,000)	-		Project deferred; funds reallocated to planning
Information Systems & Technology	XXXXXX - IST - Payment Strategy Planning				100,000		100,000	-		New project budget
Information Systems & Technology	200177 - IST-Customer relationship mgmt (phases)	711,771	750,000	(38,230)	(38,230)	Close and reallocate	(26,383)	(11,847)	Utilities Kingston Recovery	
Information Systems & Technology	200520 - IST-Customer relationship mgmt (phases)	432,183	520,382	(88,200)	(88,200)	Close and reallocate	(70,560)	(17,640)	Utilities Kingston Recovery	
Information Systems & Technology	100223 - IST-Enterprise Content Management	641,326	700,000	(58,674)	(8,000)	Close portion of project and reallocate	(8,000)	-		
Information Systems & Technology	200523 - IST-Citizen Identity and Access Management	185,858	200,000	(14,142)	(14,142)	Close and reallocate	(11,314)	(2,828)	Utilities Kingston Recovery	
Information Systems & Technology	200845 - IST-Digital Service Delivery	2,158,906	3,683,578	(1,524,672)	(181,367)	Close portion of project and reallocate	-	(181,367)	Technology Reserve Fund	
Information Systems & Technology	200847 - IST-Continuous Improvement & Innovation	1,178,371	1,419,279	(240,908)	(40,000)	Close portion of project and reallocate	(40,000)	-		
Information Systems & Technology	200515 - IST-Information Management	1,260,628	1,370,713	(110,085)	369,938		156,256	32,315	Utilities Kingston Recovery	Revised budget \$1,740,651
							-	181,367	Technology Reserve Fund	
Business, Real Estate & Environment	200500 - REE-TESS Facility Construction	383,333	383,333	-	-	Close	-	-		
Heritage Services	200466 - HER-Heritage Property Designation Updates	81,051	103,917	(22,866)	(22,866)	Close and reallocate	(22,866)	-		
Heritage Services	200917 - HER-Archaeology Master Plan Updates	62,908	125,000	(62,092)	(62,092)	Close and reallocate	(34,151)	(27,941)	Development Charges Reserve Fund	

Department	Project Number and Description	Actual Expenditures	Budget	Expenditure Variance	Amount to Finance (Amount Returned)	Project Status	Municipal Capital Reserve Fund	Other Funding	Funding Description	Comments
Heritage Services	200918 - HER-Expansion of Market Square HCD - Density by Design	21,285	150,000	(128,715)	(128,715)	Close and reallocate	(128,715)	-		
Heritage Services	XXXXXX - HER - Heritage Planning				213,673		213,673	-		New project budget
Heritage Services	100301 - HER-Cultural Heritage (Interpretation)	210,140	221,056	(10,916)	(10,916)	Close and reallocate	(10,916)	-		
Heritage Services	100296 - HER-Digital Strategy	63,730	100,000	(36,270)	(36,270)	Close and reallocate	(36,270)	-		
Heritage Services	100305 - HER-Museum Review-MWM, PHSM & CH	16,503	100,000	(83,497)	(83,497)	Close and reallocate	(83,497)	-		
Heritage Services	100313 - HER-City Hall Exhibit Development	81,075	368,397	(287,322)	(287,322)	Close and reallocate	(287,322)	-		
Heritage Services	200916 - HER-Naming and Interpretive signage	23,056	150,000	(126,944)	(126,944)	Close and reallocate	(126,944)	-		
Heritage Services	200490 - HER-Cultural Heritage	508,493	1,122,712	(614,219)	544,949		544,949	-		Revised budget \$1,667,661
Arts & Cultural Services	100195 - CUL-Cultural Tourism	192,397	194,094	(1,697)	(1,697)	Close and reallocate	-	(1,697)	Working Fund Reserve	
Arts & Cultural Services	100295 - CUL-Programs & Policy - Culture	216,884	726,854	(509,970)	(509,970)	Close and reallocate	(509,970)	-		
Arts & Cultural Services	200489 - CUL-First Capital Place	49,393	75,000	(25,607)	(25,607)	Close and reallocate	(25,607)	-		
Arts & Cultural Services	200491 - CUL-Cultural Arts Programs	364,564	451,989	(87,425)	537,274		537,274	-		Revised budget \$989,263
Arts & Cultural Services	200290 - CUL-Downtown Gateway & Princess Street Improvements	280,781	310,106	(29,325)	(29,325)	Close and reallocate	(29,325)	-		
Arts & Cultural Services	100311 - CUL-Public Art Program (KCP)	508,739	949,618	(440,879)	29,325		29,325	-		Revised budget \$978,943
Library	200805 - LIB-Bishop's House	248,295	250,000	(1,705)	(1,705)	Close	-	(1,705)	Library Capital Reserve Fund	
Total					(5,139,954)		(2,229,855)	(2,910,099)		

Department	Project Number and Description	Actual Expenditures	Budget	Expenditure Variance	Amount to Finance (Amount Returned)	Project Status	Municipal Capital Reserve Fund	Other Funding	Funding Description	Comments
Summary										
Reserve & Reserve Funds:										
	Municipal Capital Reserve Fund						(2,229,855)			
	Recycling Equipment Replacement Reserve Fund							(331,948)		
	Federal Gas Tax Reserve Fund							(675,600)		
	Fire Capital Reserve Fund							(480,000)		
	Development Charges Reserve Fund							(27,941)		
	Transit Capital Reserve Fund							855,792		
	Library Capital Reserve Fund							(1,705)		
	Working Fund Reserve							(1,697)		
	Sub-Total						(2,229,855)	(663,099)		
	Grant Revenues							(2,247,000)		
	Total						(2,229,855)	(2,910,099)		

Capital Works-In-Progress as of October 31, 2023

Project Number and Description	Actuals	Commitments	Budget	Variance	Comments
Agencies & Boards					
Library - Asset Management Envelopes					
100000 - LIB-Branch Revitalization & Renewal (Shared)	238,702	-	375,000	136,298	
200526 - LIB-Branch Revitalization & Renewal (Un-Shared)	176,261	-	389,216	212,955	
200527 - LIB-Facility Repairs	715,496	64,415	1,046,319	266,408	
200528 - LIB-Materials for Sight Impaired	26,332	-	30,000	3,668	
200529 - LIB-Shared IT	195,958	-	501,000	305,042	
200531 - LIB-Unshared IS&T	39,207	-	207,000	167,793	
Total Library - Asset Management Envelopes	<u>1,391,955</u>	<u>64,415</u>	<u>2,548,535</u>	<u>1,092,165</u>	
Library - Projects					
200806 - LIB-KFPL Branch Donations	10,176	-	36,385	26,209	
Total Library - Projects	<u>10,176</u>	<u>-</u>	<u>36,385</u>	<u>26,209</u>	
Total Library	<u>1,402,131</u>	<u>64,415</u>	<u>2,584,920</u>	<u>1,118,374</u>	
Police - Asset Management Envelopes					
200533 - POL-IT Projects	2,310,925	-	4,841,000	2,530,075	
200534 - POL-Critical Incident Management Equipment	745,009	-	805,788	60,779	
200532 - POL-Replacement Vehicles	2,630,343	-	3,143,000	512,657	
200535 - POL-Building	260,275	-	400,000	139,725	
Total Police - Asset Management Envelopes	<u>5,946,552</u>	<u>-</u>	<u>9,189,788</u>	<u>3,243,236</u>	

Project Number and Description	Actuals	Commitments	Budget	Variance	Comments
Police - Projects					
200698 - POL-911 Upgrades	1,122,177	-	2,200,000	1,077,823	
Total Police - Projects	1,122,177	-	2,200,000	1,077,823	
Total Police	7,068,729	-	11,389,788	4,321,059	
Kingston Access Services - Projects					
100089 - KAS-Facility Upgrades	10,537	-	32,000	21,463	
200972 - KAS-New Dispatch Software	-	-	121,000	121,000	ECD Q2 2024
200820 - KAS-Replacement of KAS Vehicles	106	-	1,375,828	1,375,722	On order
201003 - KAS-Computer Upgrade	-	-	15,000	15,000	
Total Kingston Access Services	10,643	-	1,543,828	1,533,185	
County of Frontenac - Projects					
201026 - COF-Ambulance	-	-	250,000	250,000	
201025 - COF-Ambulance Station	-	-	3,000,000	3,000,000	
Total County of Frontenac	-	-	3,250,000	3,250,000	
Total Agencies & Boards	8,481,503	64,415	18,768,536	10,222,618	

Project Number and Description	Actuals	Commitments	Budget	Variance	Comments
Infrastructure, Transportation & Emergency Services					
Transportation Services - Transportation & Transit - Asset Management Envelopes					
200449/200666 - TRP - City-wide Routes ATMP Infrastructure	2,036,619	860,953	5,180,011	2,282,439	
200451 - TRP-Active Transportation - Pathways & Trails	7,477	1,379	66,000	57,144	
200456 - TRP-City Wide Intersection & Corridor Improvements	814,888	34,688	1,131,000	281,424	
200667 - TRP-Neighbourhood Routes ATMP Infrastructure	830,818	24,683	2,364,823	1,509,323	
200669 - TRP-Intersections and Pedestrian Crossings	1,117,971	109,187	3,400,000	2,172,842	
200671 - TRP-Traffic Management General	1,483,827	3,210	1,659,597	172,560	
200673 - TRP-Pathway and Trail Lighting	186,874	71,643	3,050,000	2,791,482	
Total Transportation Services - Transportation & Transit - Asset Management Envelopes	6,478,474	1,105,743	16,851,431	9,267,214	
Transportation Services - Transportation & Transit - Projects					
100252 - TRP-Centennial Drive-2 Lane Road	5,013,618	268,512	8,113,052	2,830,922	
200668 - TRP-Policies and Programs	160,767	5,347	345,000	178,886	
200670 - TRP-Transportation Data Modelling and Studies	329,627	83,786	787,000	373,587	
200674 - TRP-ICIP KIN008 - Centralized Traffic Control and TSP	165,140	9,539	4,184,900	4,010,221	
200675 - TRP-ICIP KIN002 - Enhanced connections to KT Stops	1,991,192	2,740,041	6,900,759	2,169,526	
200677 - TRP-ICIP KIN003 - King Street W at Portsmouth (TSP)	18,750	-	4,497,608	4,478,858	
200678 - TRP-ICIP KIN004-AT/Transit Corridor, Priority, & AT Enhance	1,689,384	1,888,860	13,081,463	9,503,219	
200810 - TRP-ROW-Downtown Patio Program and Design	187,785		250,000	62,215	ECD Q4 2023

Project Number and Description	Actuals	Commitments	Budget	Variance	Comments
200987 - TRP-School Safety Zones	44,076	-	400,000	355,924	
201028 - TRP-Gardiners Centennial MTO Intersection	2,581	151,473	18,905,000	18,750,946	
201031/201032 - TRP-ICIP KIN12 - Phase 2-Portsmouth Ave to Union Street	-	-	1,991,458	1,991,458	
Total Transportation Services - Transportation & Transit - Projects	9,602,921	5,147,557	59,456,240	44,705,763	
Transit - Transportation & Transit Asset Management Envelopes					
200447 - TRN-Buildings-Transit	175,528	-	500,000	324,472	
200448 - TRN-Equipment	187,455	-	1,643,498	1,456,043	
200643/200934 - TRN-Bus Stops/Shelters	730,478	2,593,313	4,693,026	1,369,235	
Total Transit - Asset Management Envelopes	1,093,461	2,593,313	6,836,524	3,149,750	
Transit - Transportation & Transit Projects					
200641 - TRN-Buildings-Bus Electrification Study	84,104	68,745	250,000	97,151	ECD Q4 2023
200830 - TRN-Driver Protection Barriers	689,647	-	825,000	135,353	ECD Q4 2023
200933 - TRN- Equipment-Farebox	936,019	447,970	1,500,000	116,011	ECD Q4 2023
Total Transit - Transportation & Transit - Projects	1,709,770	516,715	2,575,000	348,515	
Total Transportation & Transit Services	18,884,625	9,363,328	85,719,195	57,471,242	
Public Works - Asset Management Envelopes					
200425 - PBW-Right-of-way Inspections/Repairs	621,332	26,778	890,000	241,890	
200426 - PBW-Forestry	3,166,393	129,850	3,595,000	298,757	
200427 - PBW-Low Volume Roads	1,451,361	24,719	1,700,000	223,920	
200428 - PBW-Building Maintenance Capital	123,847	5,035	130,000	1,118	
200429 - PBW-Technology-Research & Implementation	195,895	-	410,000	214,105	
200430 - PBW-Parks & Sportsfields Repairs	333,813	1,755	425,000	89,432	

Project Number and Description	Actuals	Commitments	Budget	Variance	Comments
200646 - PBW-Pavement Marking	1,337,508	10,879	2,054,000	705,613	
201004 - PBW-Winter De-icing Pilot	-	-	100,000	100,000	
Total Public Works - Asset Management Envelopes	7,230,149	199,017	9,304,000	1,874,834	
Total Public Works	7,230,149	199,017	9,304,000	1,874,834	
Solid Waste - Projects					
100267 - SLW-Radio Equipment	86,870	-	132,104	45,234	
100276 - SLW-Integrated Waste Management Study	136,990	-	200,000	63,010	
200638 - SLW-Drop-off Recycling Depot at KARC	39,326	-	60,000	20,675	
200807 - SLW-Groundwork Repair at Yard Waste Depot at KARC	-	-	100,000	100,000	
Total Solid Waste	263,185	-	492,104	228,919	
Engineering - Asset Management Envelopes					
200477 - ENG-Existing Parks & Shoreline	5,621,767	654,575	11,970,548	5,694,206	
200683 - ENG-Road Reconstruction & Rehabilitation	20,374,329	449,850	24,334,345	3,510,166	
200686 - ENG-Bridges, Culverts & Retaining Walls	2,184,793	1,124,875	5,159,630	1,849,962	
200687 - ENG-ENG-Storm System Improvements	2,343,742	-	4,454,508	2,110,766	
200688 - ENG-Stormwater & Combined Sewer Separation Projects	329,954	308,351	10,238,679	9,600,374	
200691 - ENG-Asset Management & Studies	1,325,802	327,280	2,620,265	967,183	
200692 - ENG-Engineering Capital Program - unallocated	2,255,960	117,229	2,600,825	227,636	
200705 - ENG-DMAF Shoreline Projects	4,265,562	145,623	7,572,385	3,161,200	
200809 - ENG-Turtle Fence	866,585	1,002	1,655,000	787,412	
201022 - ENG-Parks Capital Program - unallocated	-	-	311,275	311,275	
Total Engineering - Asset Management Envelopes	39,568,494	3,128,786	70,917,460	28,220,180	

Project Number and Description	Actuals	Commitments	Budget	Variance	Comments
Engineering - Projects					
100229 - ENG-Cataraqui Woods Extension - Sydenham	4,227,112	-	8,722,489	4,495,377	ECD Q4 2024
200336 - ENG-Community Park West Village (700 Gardiners Rd)	1,392,758	22,697	1,416,000	545	
200658 - ENG-New Parks	2,029,398	1,641,359	8,599,025	4,928,268	
200976 - ENG-700 Princess Street	1,113,865	7,123	1,145,000	24,012	
Total Engineering - Projects	8,763,133	1,671,179	19,882,514	9,448,202	
Major Projects Office - Engineering - Projects					
100245 - MPO-Highway 15 Gore Road Intersection to Lasalle School	5,068,699	-	7,647,761	2,579,062	
100253 - MPO-CWD 2 Lane Rd East of Sydenham	731,783	-	1,248,480	516,697	
200100 - MPO-Third Crossing of the Cataraqui River	179,657,375	114,984	180,000,000	227,641	
200679 - MPO-ICIP KIN007 - JCB/Montreal Intersection	119,794	-	9,990,000	9,870,206	
200978 - MPO-Village Apartments Pathway Improvements	-	-	265,302	265,302	
201029/201030 - MPO-ICIP KIN002 - K&P Trail	-	-	1,500,000	1,500,000	
Total Major Projects Office - Engineering	185,577,651	114,984	200,651,543	14,958,908	
Total Engineering	233,909,278	4,914,949	291,451,517	52,627,290	
Fire & Rescue - Asset Management Envelopes					
100098 - FRE-911 Telephone Service	176,150	22,290	1,020,725	822,286	
100100 - FRE-Communications Centre	103,943	-	302,300	198,357	
100102 - FRE-Headquarters & Stations Capital	1,369,587	3,596	1,404,000	30,818	
100104 - FRE-Response Vehicles - Replace/Refurbish	7,047,313	1,027,278	10,004,960	1,930,368	
100111 - FRE-Planning/Studies	195,239	-	220,000	24,761	

Project Number and Description	Actuals	Commitments	Budget	Variance	Comments
200505 - FRE-Mobile Radio & Communications	699,317	-	1,053,500	354,183	
200507 - FRE-Fire Technology Communications	11,221	-	625,000	613,779	
200509 - FRE-Other Equipment	1,365,075	175,813	1,550,000	9,112	
200902 - FRE-Corporate Radio System	851,559	-	1,096,628	245,069	
201016 - FRE-Emergency Preparedness	-	-	25,000	25,000	
201015 - FRE-Training Centre Facilities and Props	88,366	-	100,000	11,634	
201074 - FRE-Aerial Fire Truck	-	-	2,000,000	2,000,000	
Total Fire & Rescue - Asset Management Envelopes	11,907,770	1,228,977	19,402,113	6,265,366	
Total Fire & Rescue	11,907,770	1,228,977	19,402,113	6,265,366	

Growth & Development Services

Planning Services - Projects

100037 - PLD-North King's Town Secondary Plan	891,803	-	981,000	89,197	ECD Q2 2024
100109 - PLD-Clogg's Road/Creekford Secondary	226,142	-	250,000	23,858	ECD Q2 2024
100110/200936 - PLD-Urban Growth Strategy Update	357,362	-	450,000	92,638	ECD Q4 2025
200467 - PLD-Development Review/Land Management	33,581	-	157,171	123,590	Ongoing
200468 - PLD-Project Costs/Long Term Plan	586,362	32,600	790,364	171,403	
200831 - PLD-Policy Planning Studies	121,795	117,354	650,000	410,851	
200937 - PLD-Commercial Land Use Inventory	30,188	64,976	100,000	4,836	ECD Q4 2024
200938 - PLD-Employment/Industrial Land Strategy	27,830	42,116	75,000	5,053	ECD Q4 2024
200939 - PLD-Population Model Update	179,726	108,876	340,000	51,398	ECD Q4 2024
200940 - PLD-Density by Design	62,620	-	200,000	137,380	

Project Number and Description	Actuals	Commitments	Budget	Variance	Comments
200941 - PLD-GIS Vendor Support	-	-	30,000	30,000	ECD Q4 2024
200942 - PLD-3D GIS Development Strategy	843	-	51,000	50,157	ECD Q4 2024
200943 - PLD-Site Plan By-Law Update	14,780	-	75,000	60,220	ECD Q1 2024
200944 - PLD-Community Benefits Charges Strategy	124,013	3,374	150,000	22,613	ECD Q4 2023
200951 - PLD-Streamline Development Approval Fund Initiative	1,656,787	3,429	1,750,000	89,784	ECD Q4 2023
201014 - PLD-Livable City Design Awards	33,360	-	50,000	16,640	ECD Q4 2023
201012 - PLD-Official Plan Consolidation/ 5 Year Reviews	110,688	-	425,000	314,312	
201013 - PLD-Plan Review Monitors	1,282	-	15,000	13,718	ECD Q2 2024
201075 - PLD-2024 DC Background Study & By-Law Development	-	-	150,000	150,000	
Total Planning Services	4,459,161	372,726	6,689,535	1,857,649	
Building Services - Asset Management Envelopes					
100133 - BEN-Building Hardware	2,009	-	80,000	77,991	
200835 - BEN-Furnishings	-	-	10,000	10,000	
Total Building Services	2,009	-	90,000	87,991	
Licensing & Enforcement Services - Projects					
200834 - BEN-Accela Licensing and Code Enforcement	-	-	300,000	300,000	
200899 - BEN-Enforcement Field Hardware	83,036	9,234	100,000	7,730	
Total Licensing & Enforcement Services	83,036	9,234	400,000	307,730	
Parking - Asset Management Envelopes					
100180 - PRK-Planning/Studies	92,234	-	195,000	102,766	
100181 - PRK-Chown	2,723,499	532,295	4,605,146	1,349,352	
100182 - PRK-Bicycle Parking	44,786	-	160,000	115,214	

Project Number and Description	Actuals	Commitments	Budget	Variance	Comments
100183/200457 - PRK-Technology/Communications-Parking	279,976	-	660,000	380,024	
100184 - PRK-Hanson	2,152,881	79,700	2,480,000	247,419	
100186 - PRK-Surface Lots	328,749	-	1,635,381	1,306,632	
100187 - PRK-Pay & Display-Meters	1,525,280	4,944	2,883,292	1,353,068	
100190 - PRK-Robert Bruce	826,403	11,650	1,125,000	286,947	
100310 - PRK-Parking Other Equipment	78,513	-	115,000	36,487	
200460 - PRK-Parking Enforcement	67,060	3,547	141,948	71,341	
201002 - PRK-Sheraton	-	-	376,000	376,000	
201081 - PRK-Hanson Memorial Parking Garage	-	-	3,700,000	3,700,000	
Total Parking	8,119,383	632,136	18,076,767	9,325,249	
Real Estate & Environmental Initiatives - Asset Management Envelopes					
200496 - REE-Employment Land Acquisition	740,717	2,845	5,200,000	4,456,438	
Total Real Estate & Environmental Initiatives - Asset Management Envelopes	740,717	2,845	5,200,000	4,456,438	
Real Estate & Environmental Initiatives - Projects					
100138 - REE-9 North Street (Old Imperial Oil Building)	45,487	-	100,000	54,513	ECD Q3 2024
100142 - REE-Federal Divestitures	115,108	-	250,000	134,892	
100266 - REE-Brownfield Remediation Project	427,584	24,504	455,400	3,312	ECD Q4 2023
100281 - REE-Kingston East Landfill Closure	297,336	13,017	401,800	91,447	ECD Q3 2023
100314 - REE-Belle Island Stabilization	5,812	-	50,000	44,188	Ongoing
200870 - REE-Employment Land Servicing	2,782,867	307,024	5,700,222	2,610,332	

Project Number and Description	Actuals	Commitments	Budget	Variance	Comments
200170 - REE-Municipal Property Environmental Remediation	89,095	48,839	230,000	92,066	
200322 - REE-Employment Land Agreement	112,972	182,516	300,000	4,511	Ongoing
200337 - REE-Dredging Waterlot-1 Queen Street	73,358	-	133,358	60,000	Ongoing
200493 - REE-Strategic Property Land Development	525,598	170,412	811,165	115,155	
200497 - REE-DT Coal Tar Groundwater Monitoring	66,262	-	95,000	28,738	Ongoing
200498 - REE-Belle Park Landfill	208,132	351	251,863	43,381	ECD Q1 2024
200499 - REE-EMP Remediation and Monitoring	7,436	-	160,000	152,564	
201006 - REE-Orchard Marsh Sediment Control	-	-	250,000	250,000	
201050 - REE-Land Acquisition-Fire Station #11	3,860,948	-	4,300,000	439,052	
201069 - REE-Belle Park Emergency Repairs	58,909	22,581	1,500,000	1,418,511	
201070 - REE-King St Wt Parking Lot Lands	-	-	153,500	153,500	
201079 - REE-2685 Creekford Road	-	-	1,480,000	1,480,000	
Total Real Estate & Environmental Initiatives - Projects	8,676,905	769,243	16,622,309	7,176,161	
Total Real Estate & Environmental Initiatives	9,417,622	772,088	21,822,309	11,632,599	
Climate Leadership Division - Projects					
200811 - CLD-Climate Leadership Priorities Implementation	299,308	-	450,000	150,692	
200812 - CLD-Kingston Home Energy Retrofit Program	4,239,783	295,511	18,475,000	13,939,706	
200900 - CLD-Sustainable Kingston Plan Update	-	-	125,000	125,000	
200925 - CLD-GHG Inventory and Initiative Development	12,373	17,975	45,000	14,652	
Total Climate Leadership Division	4,551,464	313,486	19,095,000	14,230,050	

Project Number and Description	Actuals	Commitments	Budget	Variance	Comments
Community Services					
Rideaucrest - Asset Management Envelopes					
100080 - LTC-Donations, Capital Expenditures	103,694	-	222,000	118,306	
100209 - LTC-Rideaucrest Home-Facility	3,035,426	30,730	3,663,843	597,686	
Total Rideaucrest	3,139,120	30,730	3,885,843	715,992	
Heritage Services - Asset Management Envelopes					
200490 - HER-Cultural Heritage	508,493	1,094	1,667,661	1,158,074	
XXXXXX - HER - Heritage Planning			213,673	213,673	
Total Heritage Services - Asset Management Envelopes	508,493	1,094	1,881,334	1,371,747	
Heritage Services - Projects					
200292 - HER-Engage for Change	261,680	-	450,000	188,320	
Total Heritage Services - Projects	261,680	-	450,000	188,320	
Total Heritage Services	770,173	1,094	2,331,334	1,560,067	
Housing & Social Services - Projects					
100088 - HSG-1316 & 1318 Princess Street	10,325,508	-	15,720,925	5,395,417	ECD Q1 2025
100092/200472 - HSG-Affordable Housing Capital Subsidy	345,094	-	485,626	140,532	
200087 - HSG-Social Housing Seed Funding	150,969	6,818	250,000	92,214	Ongoing
200199 - HSG-Rideau Heights Regeneration Phase 2	354,585	42,113	400,000	3,301	ECD Q4 2024
200343 - HSG-IAH-1 Curtis Crescent	1,496,221	14,313	1,550,000	39,466	ECD Q1 2025
200475 - HSG-Affordable Housing Viability	317,062	-	340,665	23,603	Ongoing

Project Number and Description	Actuals	Commitments	Budget	Variance	Comments
200561 - HSG-27 Wright Cres Redevelopment	2,557,350	-	2,656,820	99,470	ECD Q4 2024
200639 - HSG-Canada-Ontario Community Housing Initiative	2,304,064	512,096	3,675,395	859,235	
200640 - SOC-MFAP Modernization & Sustainment	33,178	17,092	100,000	49,731	ECD Q1 2025
200717 - HSG-1752 Bath Road	-	-	1,400,000	1,400,000	
200727 - HSG-484-Albert Street (Home for Good Program)	2,912,100	-	9,445,000	6,532,900	
200733 - HSG-113 Lower Union	2,177,329	-	2,209,172	31,843	ECD Q4 2024
200763 - HSG-805 Ridley	2,690,066	89,015	6,233,275	3,454,194	
200817 - SOC-Furnishings - 362 Montreal Street	-	-	10,000	10,000	ECD Q1 2025
200874 - HSG-Tiny Homes/Micro Living Spaces	-	-	661,000	661,000	
200894 - HSG-Rapid Housing Initiative	7,424,141	183	7,668,328	244,004	
200895 - HSG-Sleeping Cabin Program	886,025	239,158	1,151,970	26,787	Ongoing
200920 - SOC-Electronic Scheduler	-	-	50,000	50,000	ECD Q1 2025
200981 - HSG-Providence Manor	20,000	-	50,000	30,000	Ongoing
201007 - HSG-Housing & Homeless System Consulting	48,285	-	100,000	51,715	Ongoing
201009 - HSG-Affordable Units	1,240,095	13,469	10,250,000	8,996,436	
201010 - SOC-Business Equipment Replacement	-	-	15,000	15,000	ECD Q1 2025
201011 - SOC-Child Care Plan	-	-	50,000	50,000	Ongoing
201038 - HSG-Ryandale Transitional Housing	793,721	-	900,000	106,279	
201040 - HSG-Rapid Housing Initiative (Round Three)	2,216,675	5,519	6,669,918	4,447,724	
201089 - HSG-365 Nelson Street-Youth Shelter	-	-	141,425	141,425	
Total Housing & Social Services	38,292,467	939,776	72,184,519	32,952,276	

Project Number and Description	Actuals	Commitments	Budget	Variance	Comments
Arts & Culture Services - Asset Management Envelopes					
100297 - CUL-JK Tett Centre Envelope	45,391	-	132,200	86,809	
200491 - CUL-Cultural Arts Programs	364,564	23,446	989,263	601,253	
200492 - CUL-Grand Theatre Functional Capital	448,291	52,513	682,205	181,401	
Total Arts & Culture Services - Asset Management Envelopes	858,246	75,959	1,803,668	869,464	
Arts & Culture Services - Projects					
100311 - CUL-Public Art Program (KCP)	508,739	156	978,943	470,048	
Total Arts & Culture Services - Projects	508,739	156	978,943	470,048	
Total Arts & Culture Services	1,366,985	76,114	2,782,611	1,339,512	
Recreation & Leisure Services - Asset Management Envelopes					
200481 - REC-Community Facilities	388,572	-	730,809	342,237	
200482 - REC-Leon's Centre - Facilities	1,002,184	14,905	1,035,000	17,912	
200483 - REC-Recreation Facilities	559,401	-	769,997	210,596	
200484 - REC-Aquatic Facilities	608,248	-	787,954	179,706	
200485 - REC-Arena Facilities	3,747,058	510,083	4,903,442	646,301	
200486 - REC-Market Square	114,656	9,695	226,703	102,352	
200487 - REC-Marina Facilities	382,539	25,200	1,039,148	631,409	
200488 - REC-Portsmouth Olympic Harbour	476,346	4,883	870,908	389,679	
200653 - REC-Crawford Wharf	2,046	-	50,000	47,954	
Total Recreation & Leisure Services - Asset Management Envelopes	7,281,050	564,765	10,413,961	2,568,146	

Project Number and Description	Actuals	Commitments	Budget	Variance	Comments
Recreation & Leisure Services - Projects					
200930 - REC-Cricket Field Refurbishment	257,121	427,617	750,000	65,262	ECD Q4 2023
201071 - REC-Loyalist Township Aquatics Centre Partnership	-	-	6,550,000	6,550,000	
Total Recreation & Leisure Services - Projects	257,121	427,617	7,300,000	6,615,262	
Total Recreation & Leisure Services	7,538,172	992,381	17,713,961	9,183,408	

Corporate Services

Facilities Management & Construction Services - Asset Management Envelopes

200574 - FAC-Building Energy Retrofit	2,948,475	500,835	3,925,000	475,690	
200650/200909 - FAC-Rideaucrest Home	3,311,003	281,611	5,408,540	1,815,926	
200903 - FAC-Designated Substance Management	45,666	41,747	181,970	94,557	
200906 - FAC-Realty Asset Management	861,151	82,203	4,537,573	3,594,220	
200907 - FAC-Grand Theatre Envelope	25,315	20,464	540,599	494,820	
200910 - FAC-Kingston Fire & Rescue	471,990	160,272	778,963	146,701	
200911 - FAC-Recreation & Leisures Services	214,018	934,970	2,388,506	1,239,518	
200912 - FAC-Leon's Centre	321,722	23,565	471,718	126,430	
200914 - FAC-Kingston Frontenac Public Library	587,475	311,660	995,000	95,865	
201023 - FAC-Heritage Capital Envelope	2,257,926	3,082,914	8,768,290	3,427,449	
201024 - FAC-Non-Heritage Capital Envelope	3,738,382	921,463	13,565,767	8,905,922	
Total Facilities Management & Construction Services - Asset Management Envelopes	14,783,122	6,361,704	41,561,927	20,417,100	

Project Number and Description	Actuals	Commitments	Budget	Variance	Comments
Facilities Management & Construction Services - Projects					
100127 - FAC-701 Division Street, Public Works/Fleet Building	4,233,005	133,731	4,427,084	60,348	ECD Q2 2024
200575 - FAC-Fire Fleet Maintenance Facility-Design	4,320,943	911	4,350,000	28,146	ECD Q4 2023
200802 - FAC-Public Works Vehicle Storage Facility	8,344	-	190,000	181,656	
200803 - FAC-New Creekford Road Building	42,909	12,752	1,020,881	965,220	
200908 - FAC-Energy Retrofit/Efficiency Enhancements/EV	35,906	1,009	250,000	213,085	
200913 - FAC-610 Montreal Envelope	129,158	188,201	2,944,269	2,626,910	
200979 - FAC-Kingston Fire & Rescue, New Fire Stations	25,872	75,545	1,000,000	898,583	ECD Q4 2028
Total Facilities Management & Construction Services - Projects	8,796,137	412,149	14,182,234	4,973,948	
Total Facilities Management & Construction Services	23,579,259	6,773,854	55,744,161	25,391,048	
Asset Management & Fleet Services - Asset Management Envelopes					
100151 - FLT-Replacements-Underground	1,014,119	-	1,172,834	158,715	
100156/200439 - FLT-Replacements-City Other	3,123,100	-	3,203,886	80,786	
100159 - FLT-Replacements-Treatment	503,766	-	648,563	144,797	
200041 - FLT-Replacements-UK Other	561,821	-	678,282	116,461	
200441 - FLT-Replacements-Underground	211,948	-	273,082	61,134	
200442 - FLT-Replacements-Other	124,461	-	192,368	67,907	
200461 - FLT-Vehicle	9,362	-	80,000	70,638	
200607 - FLT-Corporate Asset Management	324,827	191,821	590,000	73,352	

Project Number and Description	Actuals	Commitments	Budget	Variance	Comments
200695 - FLT-Bus Refurbishments	729,727	-	1,348,675	618,948	
200821 - FLT-Replacements-Underground/Treatment	823,046	-	1,853,676	1,030,630	
200822 - FLT-Replacements-City Other	1,320,439	-	1,608,397	287,958	
200823 - FLT-Replacements-Public Works	5,475,540	281,607	7,104,569	1,347,421	
200824 - FLT-Replacements-Solid Waste	36,573	-	540,938	504,365	
200825 - FLT-Replacements - Gas	50,109	-	83,731	33,622	
200826 - FLT-Additions - Public Works (Roads/Sidewalks)	348,743	-	1,055,000	706,257	
200828 - FLT-Technology/Communications/Tooling	462,743	-	482,250	19,507	ECD Q4 2023
200829 - FLT-Buildings/Grounds/Infrastructure	176,477	94,708	745,300	474,115	
200873 - FLT-Installation of Municipal Fleet Chargers	124,716	4,544	130,000	740	ECD Q4 2023
200926 - FLT-Replacements - Full Size Buses (including Electrical)	-	-	6,390,521	6,390,521	
200927 - FLT-Additions - Facilities Maintenance	44,399	-	161,056	116,657	
200928 - FLT-Replacements-City Other-Airport	23,005	252,553	1,160,957	885,399	
201021 - FLT-Municipal-Additions	128,181	-	681,652	553,471	
201019 - FLT-Municipal-Replacements	423,755	193,812	5,790,841	5,173,274	
201020 - FLT-Utilities-Replacements	-	-	1,429,594	1,429,594	
Total Asset Management & Fleet Services	16,040,858	1,019,045	37,406,172	20,346,270	
Information Systems & Technology - Asset Management Envelopes					
100223/200519 - IST-Enterprise Content Management	1,006,005	32,680	1,132,000	93,315	
200173 - IST-Public Facing Sustainment	593,977	-	683,145	89,168	
200513 - IST-Enterprise Resource Management Sustainment	485,900	54,166	542,240	2,174	
200515 - IST-Information Management	1,260,628	1,018	1,740,651	479,006	

Project Number and Description	Actuals	Commitments	Budget	Variance	Comments
200840/200510 - IST-ICT Infrastructure	3,652,207	71,844	3,889,106	165,055	
200841 - IST-Core Capability Sustainment	342,215	-	586,923	244,708	
200842 - IST-Digital Workspace	1,142,551	90,158	1,654,138	421,428	
200843 - IST-Business Applications	2,461,817	-	2,841,767	379,950	
200844/200174/200512 - IST-Cyber Security	695,021	5,882	1,322,288	621,385	
200845 - IST-Digital Service Delivery	1,993,261	-	3,502,211	1,508,950	
200847 - IST-Continuous Improvement & Innovation	1,178,371	3,777	1,379,279	197,131	
200929 - IST-Geospatial Information Management	981,538	113	1,981,278	999,627	
Total Information Systems & Technology - Asset Management Envelopes	15,793,490	259,638	21,255,026	5,201,898	
Information Systems & Technology - Projects					
100215 - IST-Data Centre Upgrades	275,690	-	333,104	57,414	ECD Q4 2024
100217 - IST-Enterprise Applications-HR	459,249	-	515,000	55,751	Ongoing
200522 - IST-DASH Improvements (minor\discretionary)	19,853	9,604	35,000	5,543	ECD Q4 2023
200660 - IST-Financial Management System	2,882,450	852,541	4,060,723	325,732	
200661 - IST-Internal Quality\Process Improvement Tech	25,033	24,459	50,000	508	ECD Q4 2023
200663 - IST-City Website Redesign	261,531	38,467	300,000	2	ECD Q4 2023
XXXXXX - IST-Payment Strategy Planning			100,000	100,000	
Total Information Systems & Technology - Projects	3,923,806	925,071	5,393,827	544,951	
Total Information Systems & Technology	19,717,296	1,184,709	26,648,853	5,746,848	

Project Number and Description	Actuals	Commitments	Budget	Variance	Comments
Chief Administrative Officer					
Airport - Asset Management Envelopes					
200167 - AIR-Planning/Studies	79,888	21,991	285,000	183,121	
200171 - AIR-Grounds/Underground/Fencing	148,074	190,636	896,100	557,390	
200656 - AIR-Runway Rehabilitation	-	-	250,000	250,000	
Total Airport - Asset Management Envelopes	227,961	212,627	1,431,100	990,511	
Airport - Projects					
100171 - AIR-Passenger Terminal Building	230,551	-	242,000	11,449	Ongoing
200296 - AIR-Airport Building and Runway	42,791	-	135,000	92,209	Ongoing
Total Airport - Projects	273,342	-	377,000	103,658	
Total Airport	501,303	212,627	1,808,100	1,094,169	
Total Capital Projects	418,254,817	29,100,687	711,816,631	264,461,127	